

Kaweah Delta Health Care District Board Of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

NOTICE

The Finance Property Services Acquisition Board Committee of the Kaweah Delta Health Care District will meet at the Executive Office Conference Room {305 W Acequia Avenue, Visalia, CA} on Wednesday, June 18, 2025:

- 10:00AM Open meeting

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT

David Francis, Secretary/Treasurer



Kelsie Davis

Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff, www.kaweahhealth.org

Kaweah Delta Health Care District Board of Directors Committee Meeting

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KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday June 18, 2025

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer. Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING – 10:00AM

CALL TO ORDER – *David Francis, Board Secretary/Treasurer*

PUBLIC PARTICIPATION – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.

- 1. MINUTES-** Review of the open minutes from May 21, 2025.
- 2. FINANCIALS-** Review of the most current fiscal year financial results and budget. – *Malinda Tupper, Chief Financial Officer*

ADJOURN – *David Francis, Board Secretary/Treasurer*

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Mike Olmos • Zone 1
President

Lynn Havard Mirviss • Zone 2
Vice President

Dean Levitan, MD • Zone 3
Board Member

David Francis • Zone 4
Secretary/Treasurer

Armando Murrieta • Zone 5
Board Member

Kaweah Delta Health Care District

Board of Directors Committee Meeting

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Kaweah Delta Health Care District

Board of Directors Committee

Meeting Minutes

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

Finance, Property, Services, and Acquisition Committee – OPEN MEETING

Wednesday May 21, 2025

Kaweah Health Medical Center – Executive Office Conference Room

Present: Directors: David Francis & Dean Levitan, M.D.; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; R. Gates, Chief Ambulatory Officer; K. Davis, Board Clerk
Recording

Called to order at 10:00AM

Public Participation- None.

APPROVAL OF AGENDA- Approval of the FPSA Agenda.

MINUTES- Minutes were reviewed from April 16, 2025.

SEQUOIA INTEGRATED HEALTH AND SEQUOIA HEALTH PLAN – Held over for next month of June.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

FY26 BUDGET – Review of the most current preliminary results and assumptions for FY26. (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

Adjourned at 11:23AM

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CFO Financial Report

Month Ending May 2025



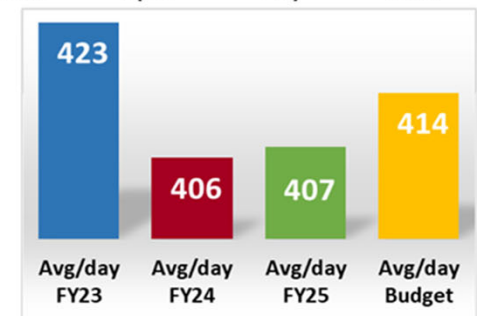
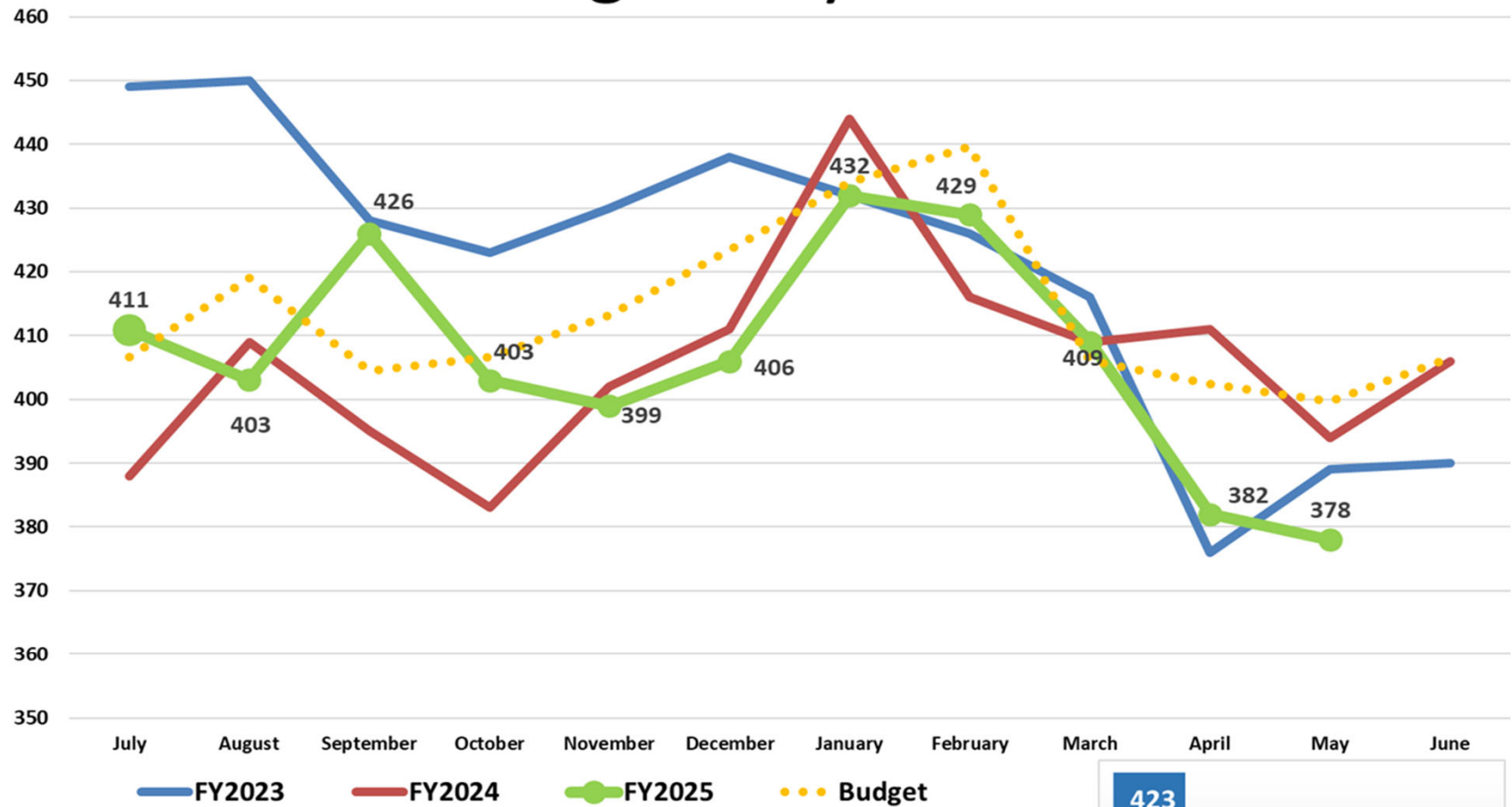
kaweahhealth.org



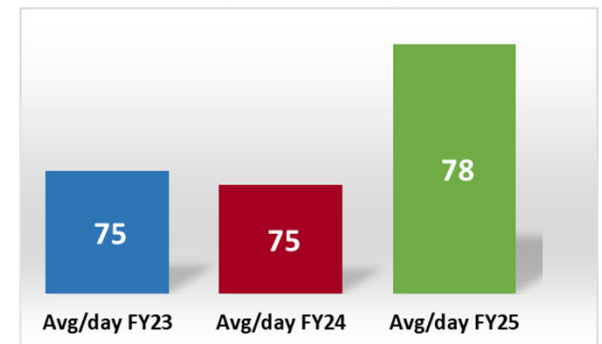
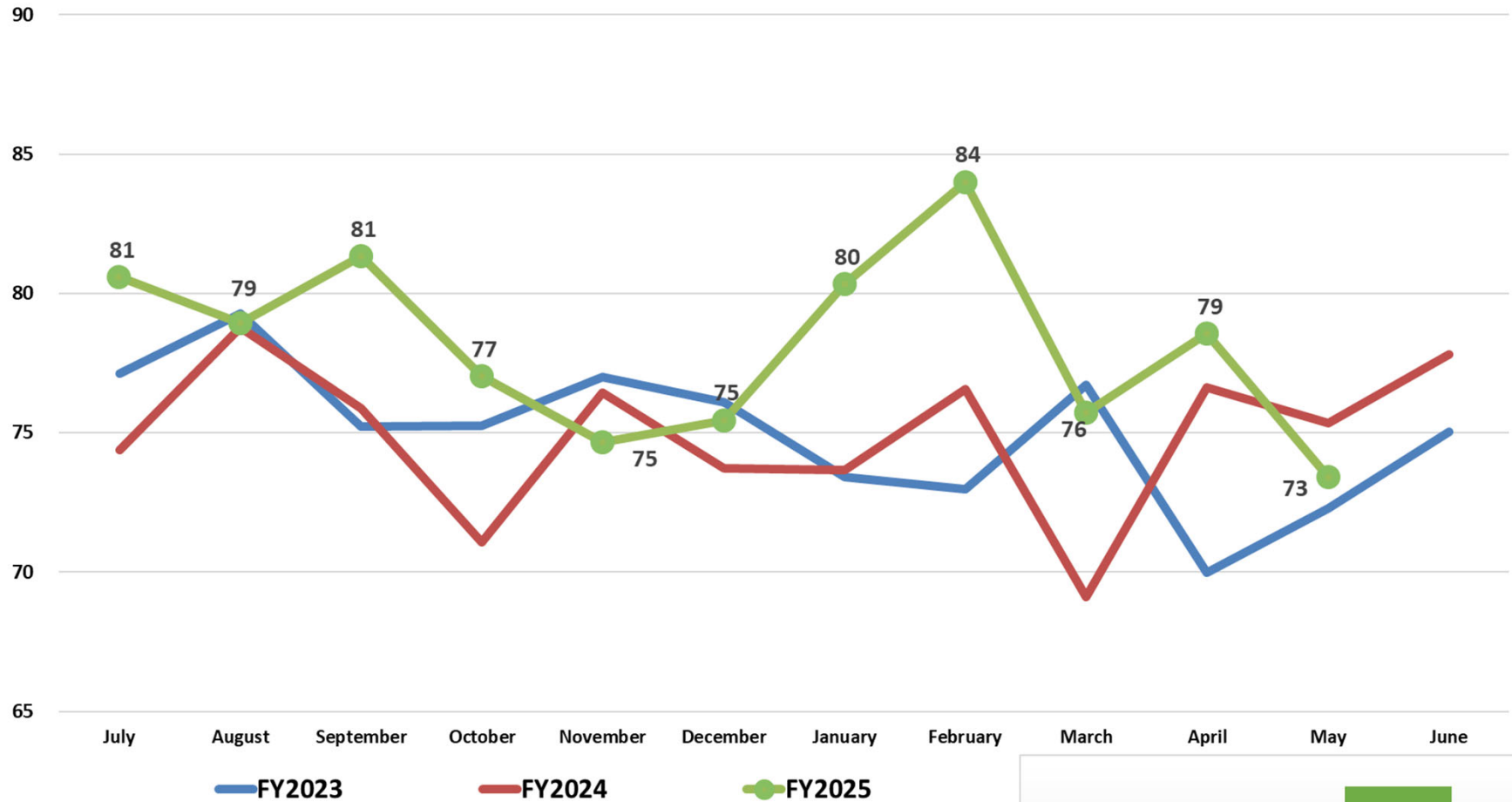
Status of FEMA Projects

FEMA Project Title	Process Step	Obligation Date	Best Available Cost	Best Available Federal Share Cost (90%)	Payments Received To Date
P1- Door Screeners/Temperature Scan (12/1/21-6/30/22)	Received	2/6/2023	\$190,721	\$190,721	\$190,721
P3- Medical Facility Infection Control (1/1/21-6/30/22)	Received	4/3/2023	\$187,351	\$187,351	\$187,351
P4- PPE (1/1/22-6/30/22)	Received	4/3/2023	\$134,926	\$134,926	\$134,926
P7- Diagnostic Testing for Employees (7/2/22-5/11/23)	Received	2/8/2024	\$15,150	\$13,635	\$13,635
P2- Contract Labor & Overtime, part 1 (4/1/20-6/30/22)	Obligated	11/27/2024	\$33,202,760	\$33,202,760	
P5- Contract Labor & Overtime, part 2 (7/2/22-5/11/2023)	Obligated	11/27/2024	\$16,132,516	\$14,519,264	
P8- Diagnostic Testing for Patients (7/2/22-5/11/23)	Received 3/5/2025	11/21/2024	\$606,825	\$546,143	\$546,143
Management Costs (5% B projects)	Received 6/11/2025		\$2,523,512	\$119,634	119,634
Total			\$52,993,762	\$48,914,434	\$1,072,777

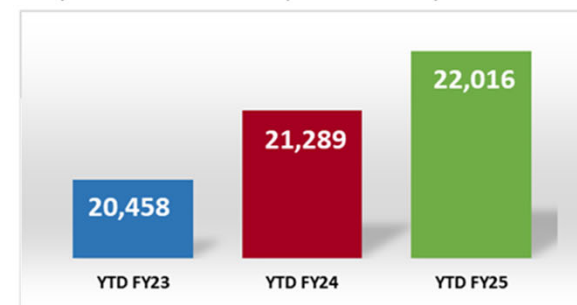
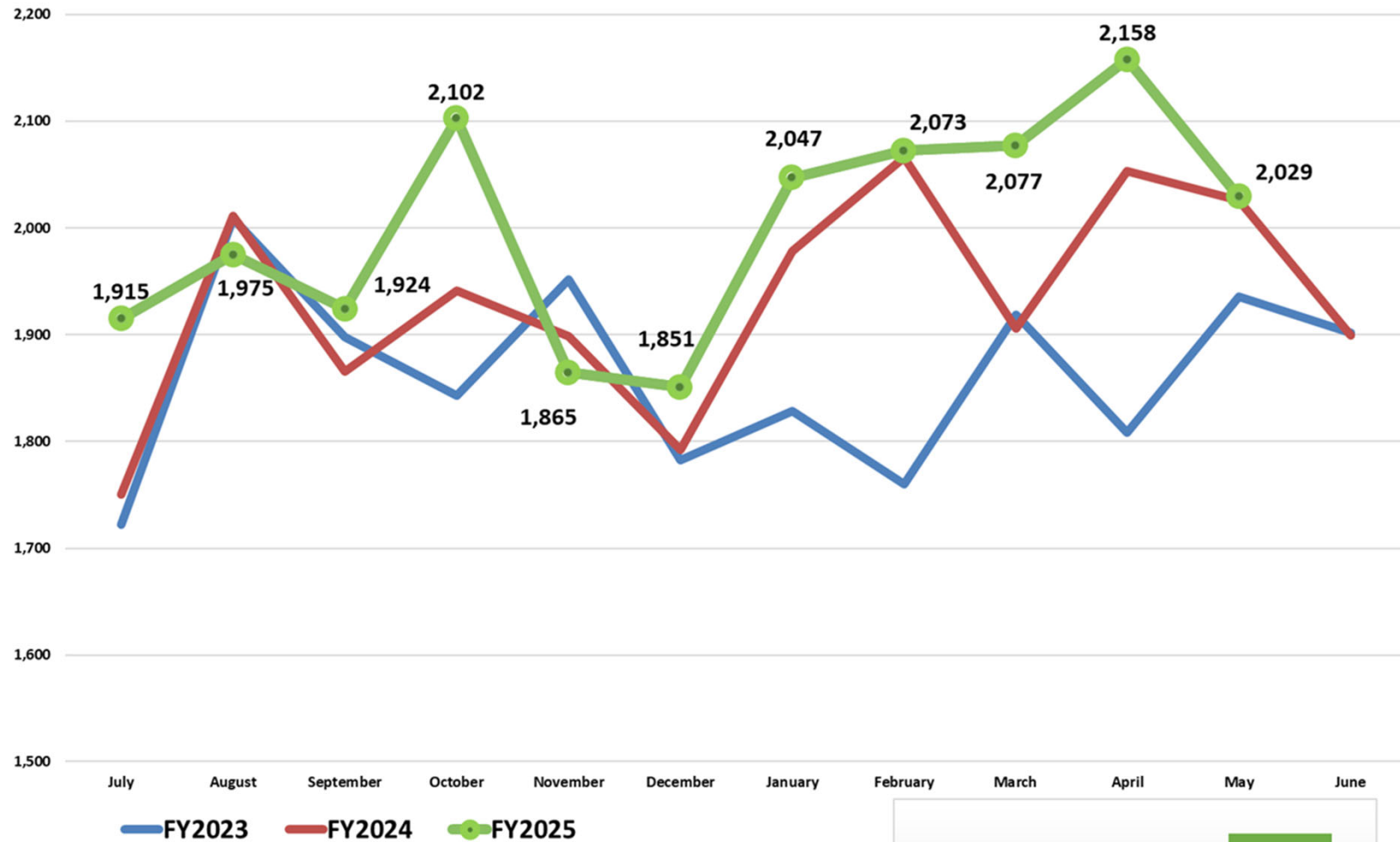
Average Daily Census



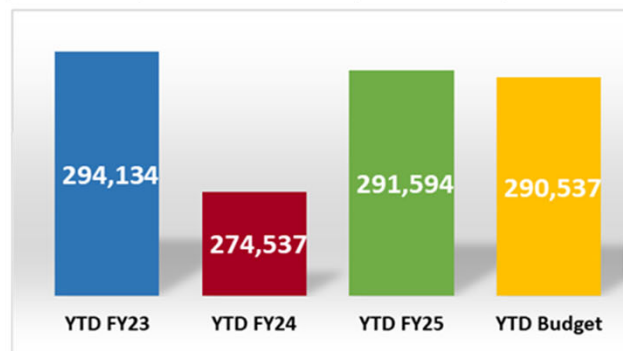
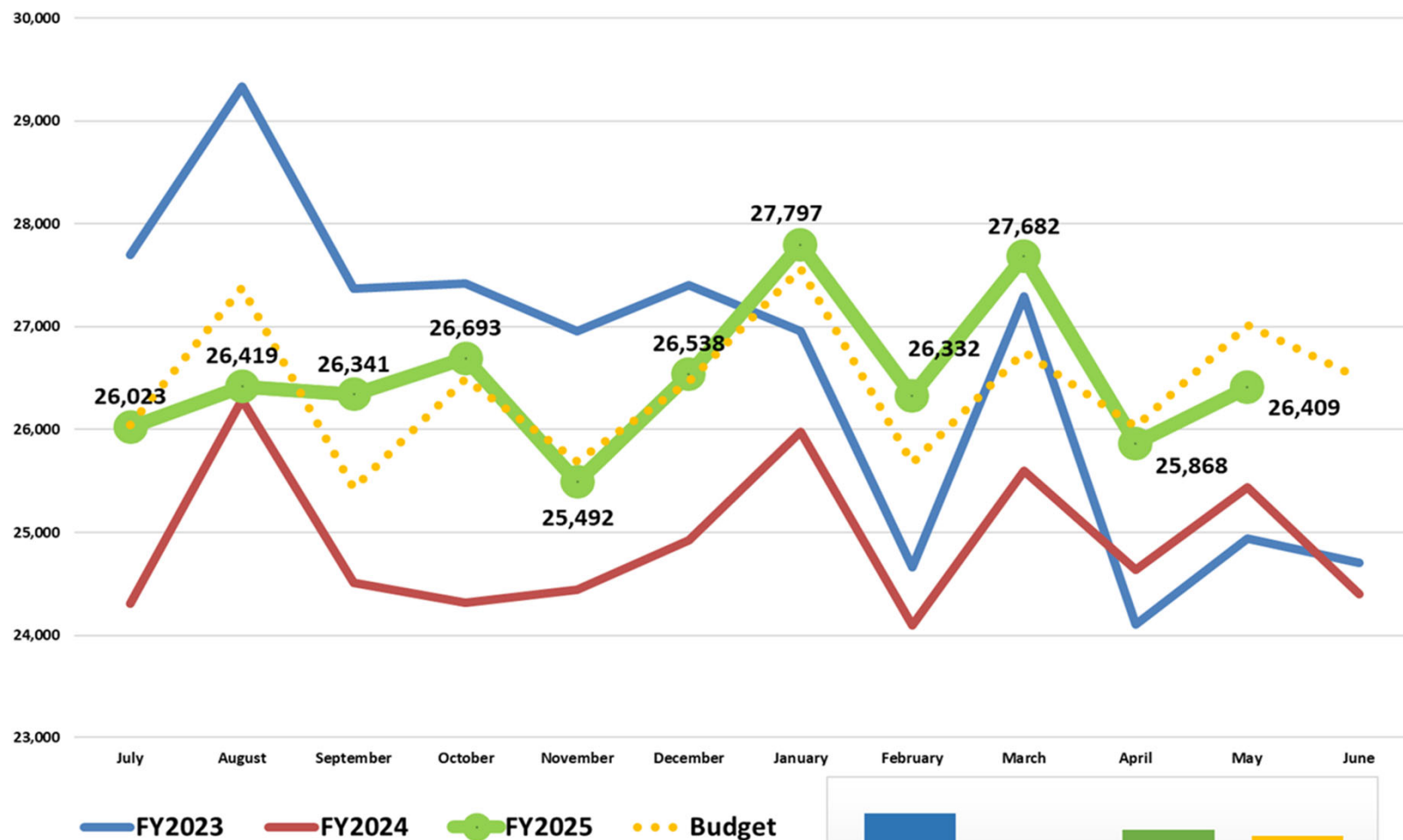
Average Discharges per Day



Outpatient Registrations Per Day



Adjusted Patient Days



Statistical Results – Fiscal Year Comparison (May)

Actual Results			Budget	Budget Variance	
May 2024	May 2025	% Change	May 2025	Change	% Change

Average Daily Census	394	378	(4.2%)	400	(22)	(5.6%)
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KDHCD Patient Days:

Medical Center	8,546	7,877	(7.8%)	8,300	(423)	(5.1%)
Acute I/P Psych	1,039	1,255	20.8%	1,403	(148)	(10.5%)
Sub-Acute	856	852	(0.5%)	920	(68)	(7.4%)
Rehab	550	653	18.7%	558	95	17.0%
TCS-Ortho	330	336	1.8%	355	(19)	(5.4%)
NICU	405	334	(17.5%)	365	(31)	(8.5%)
Nursery	497	404	(18.7%)	500	(96)	(19.2%)

Total KDHCD Patient Days	12,223	11,711	(4.2%)	12,401	(690)	(5.6%)
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Total Outpatient Volume	62,775	62,899	0.2%	61,660	1,239	2.0%
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Statistical Results – Fiscal Year Comparison (Jul-May)

Actual Results			Budget	Budget Variance	
FYTD 2024	FYTD 2025	% Change	FYTD 2025	Change	% Change

Average Daily Census	407	407	0.0%	414	(7)	(1.8%)
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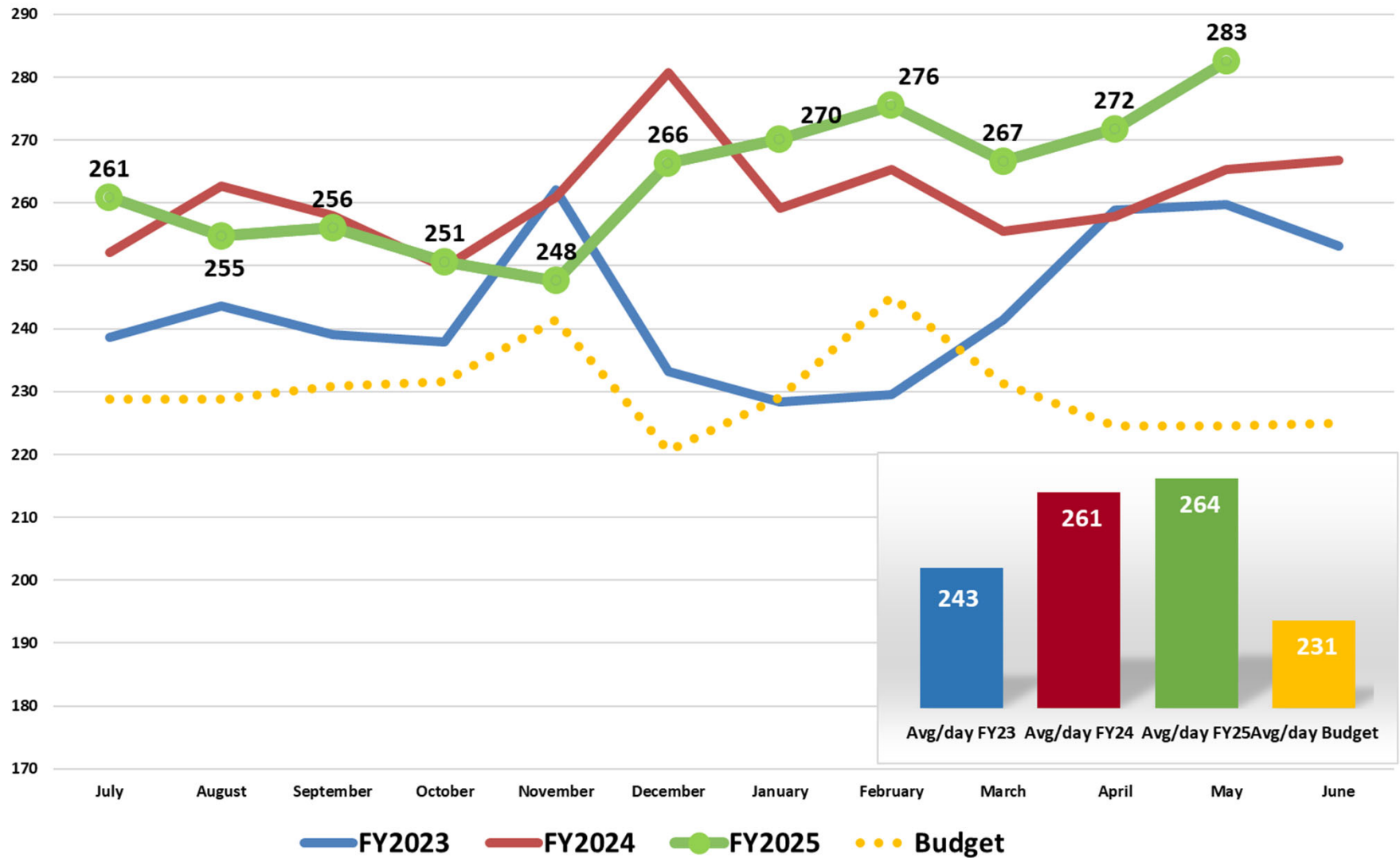
KDHCD Patient Days:

Medical Center	92,372	93,364	1.1%	93,160	204	0.2%
Acute I/P Psych	14,144	12,455	(11.9%)	15,159	(2,704)	(17.8%)
Sub-Acute	10,142	9,883	(2.6%)	10,050	(167)	(1.7%)
Rehab	5,966	6,841	14.7%	6,082	759	12.5%
TCS-Ortho	3,758	3,940	4.8%	4,255	(315)	(7.4%)
NICU	4,476	4,320	(3.5%)	4,540	(220)	(4.8%)
Nursery	5,441	5,502	1.1%	5,500	2	0.0%

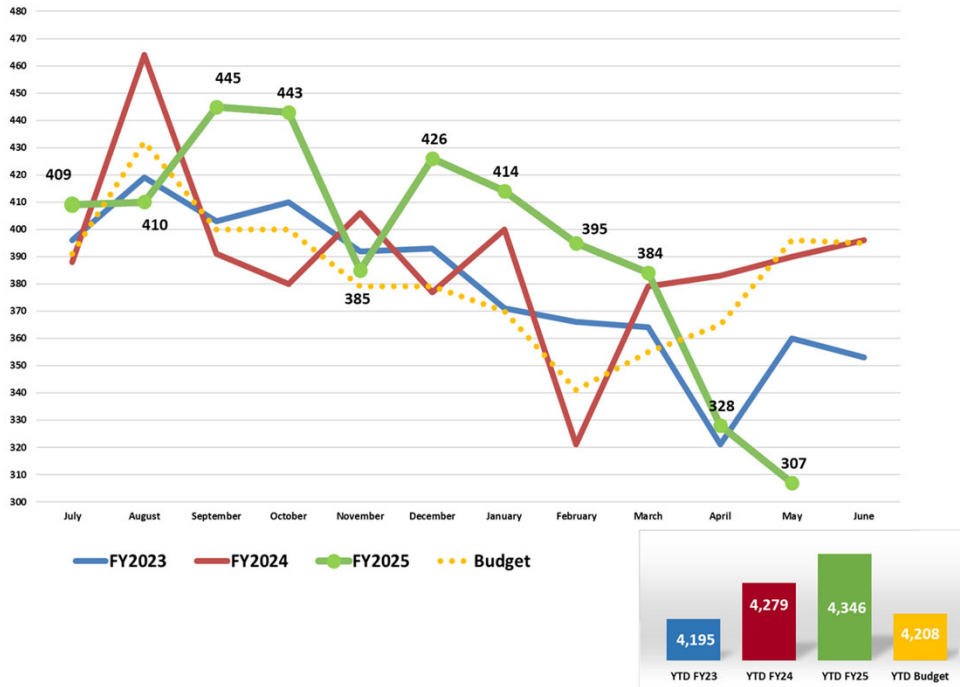
Total KDHCD Patient Days	136,299	136,305	0.0%	138,746	(2,441)	(1.8%)
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Total Outpatient Volume	647,910	670,330	3.5%	666,329	4,001	0.6%
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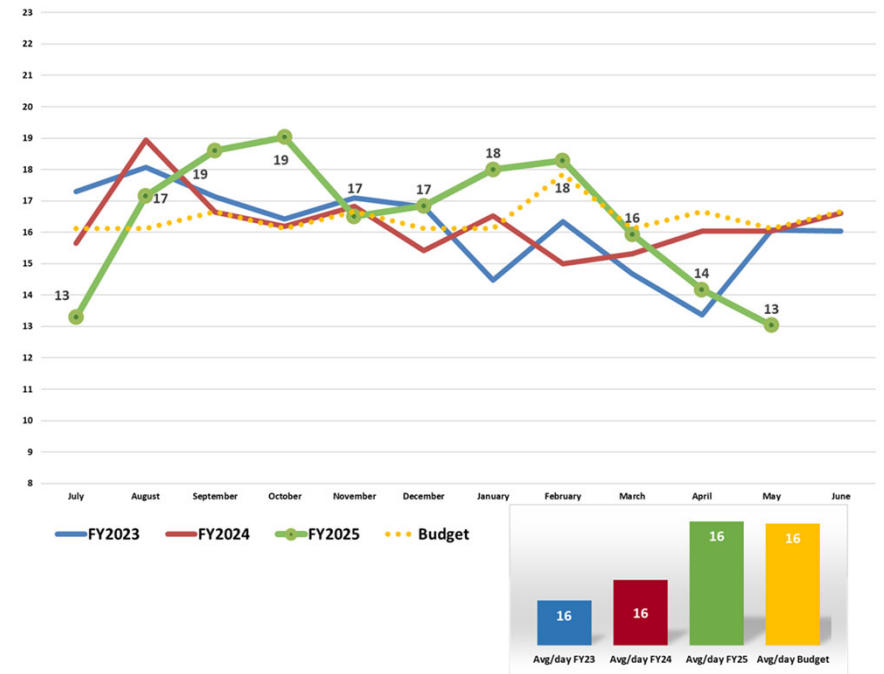
ED - Avg Treated Per Day



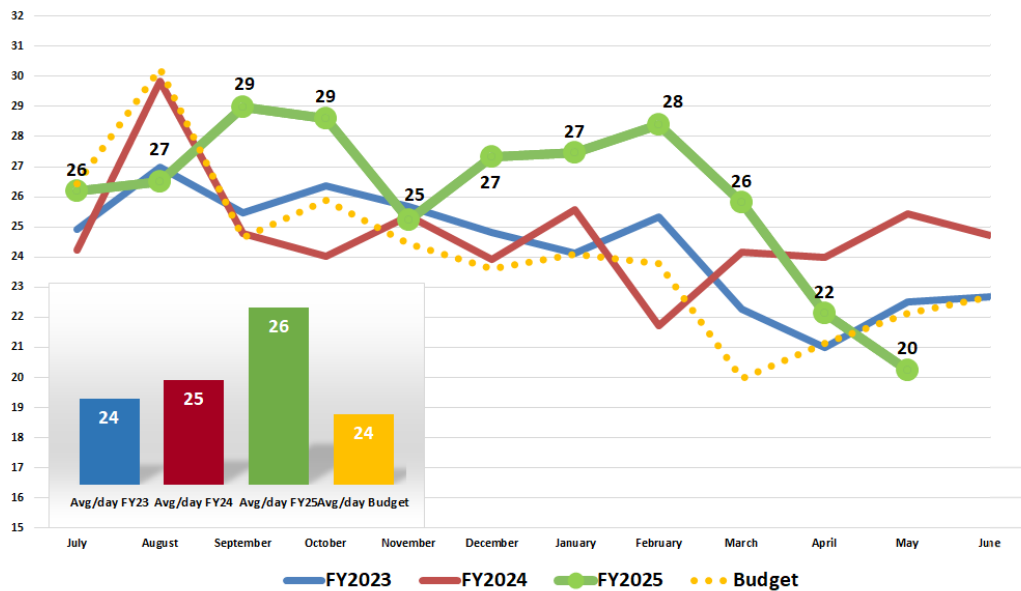
Deliveries



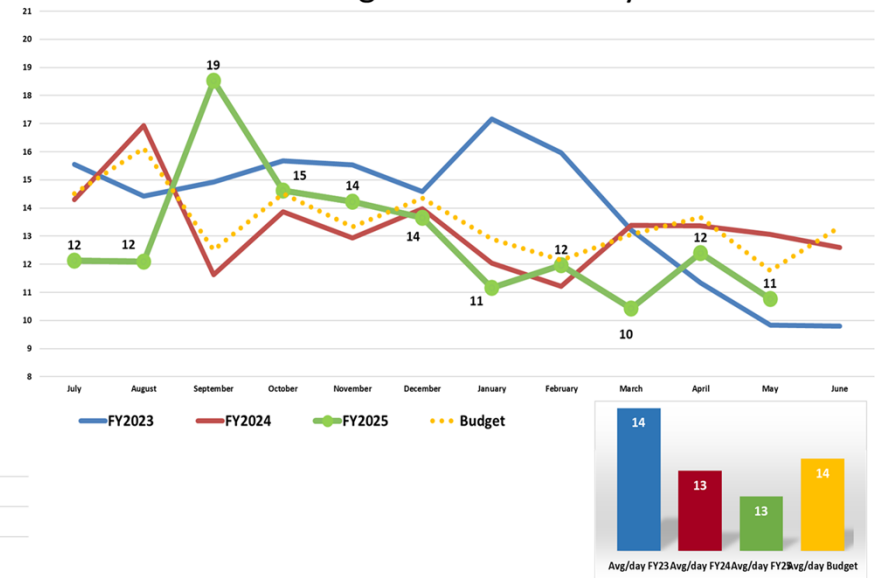
Nursery - Avg Patients Per Day



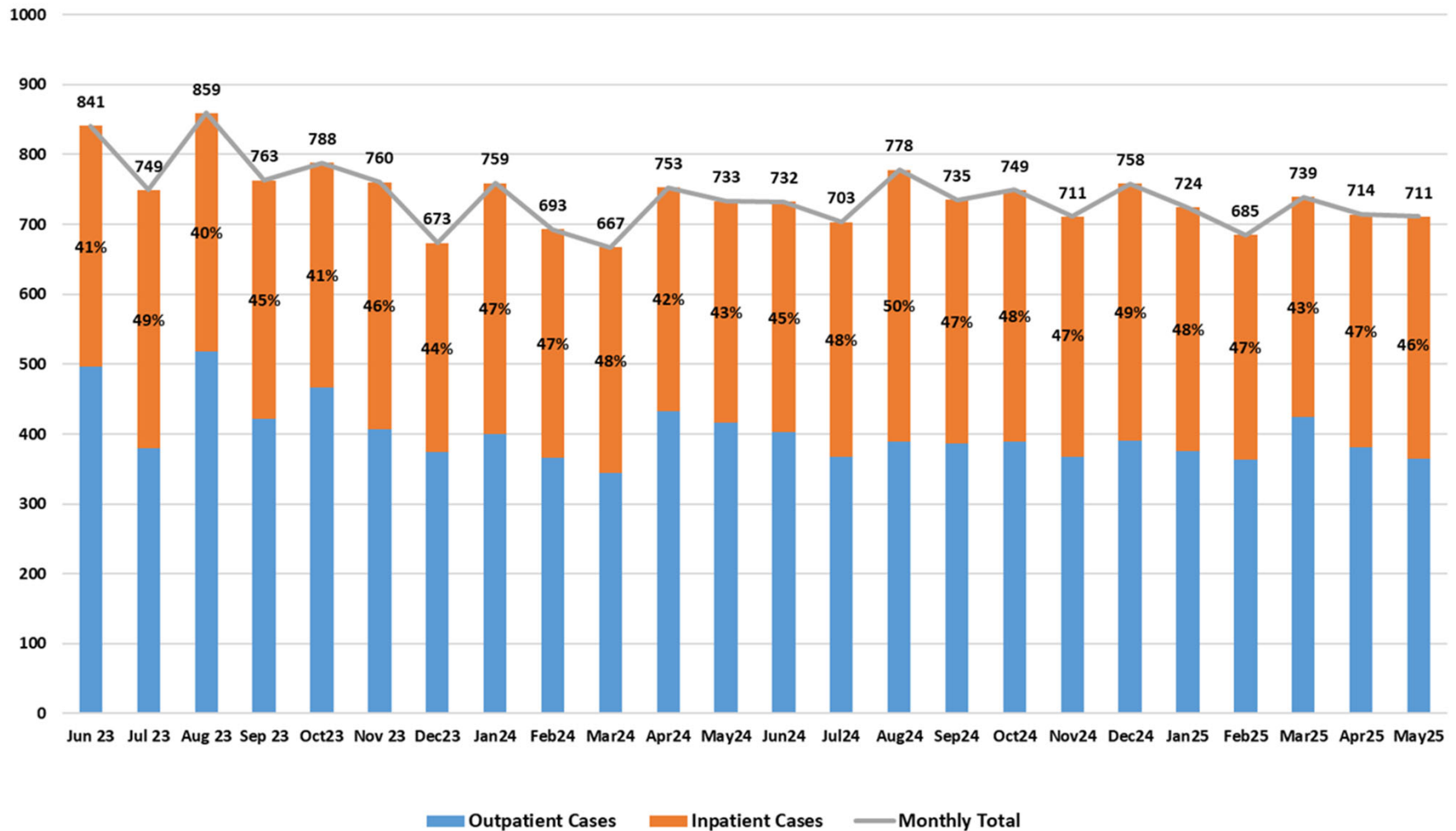
Obstetrics - Avg Patients Per Day



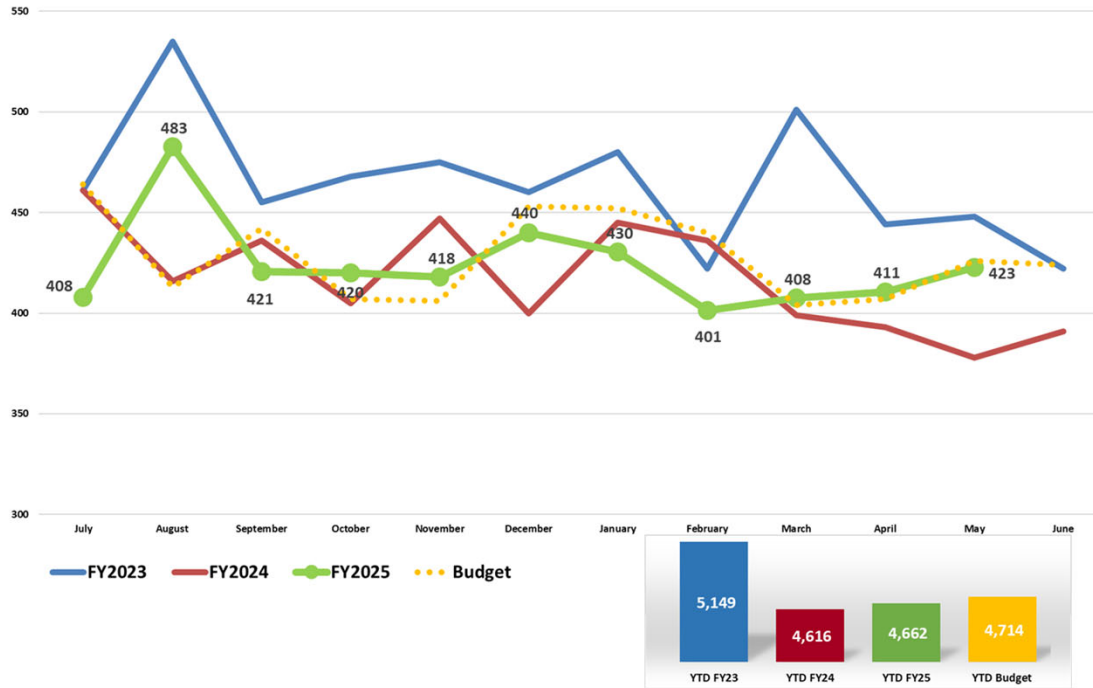
NICU - Avg Patients Per Day



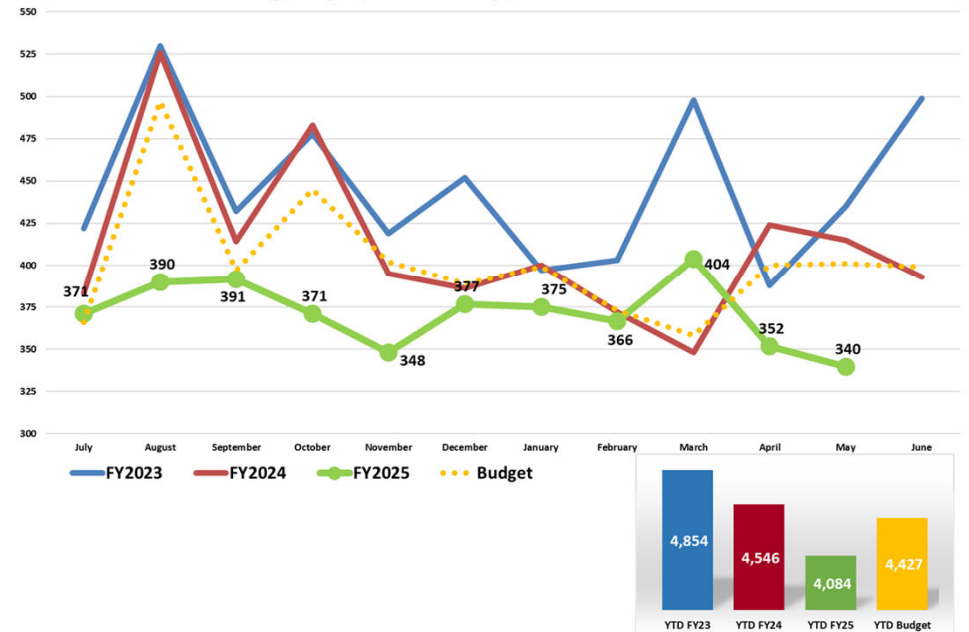
Surgery Cases (IP & OP)



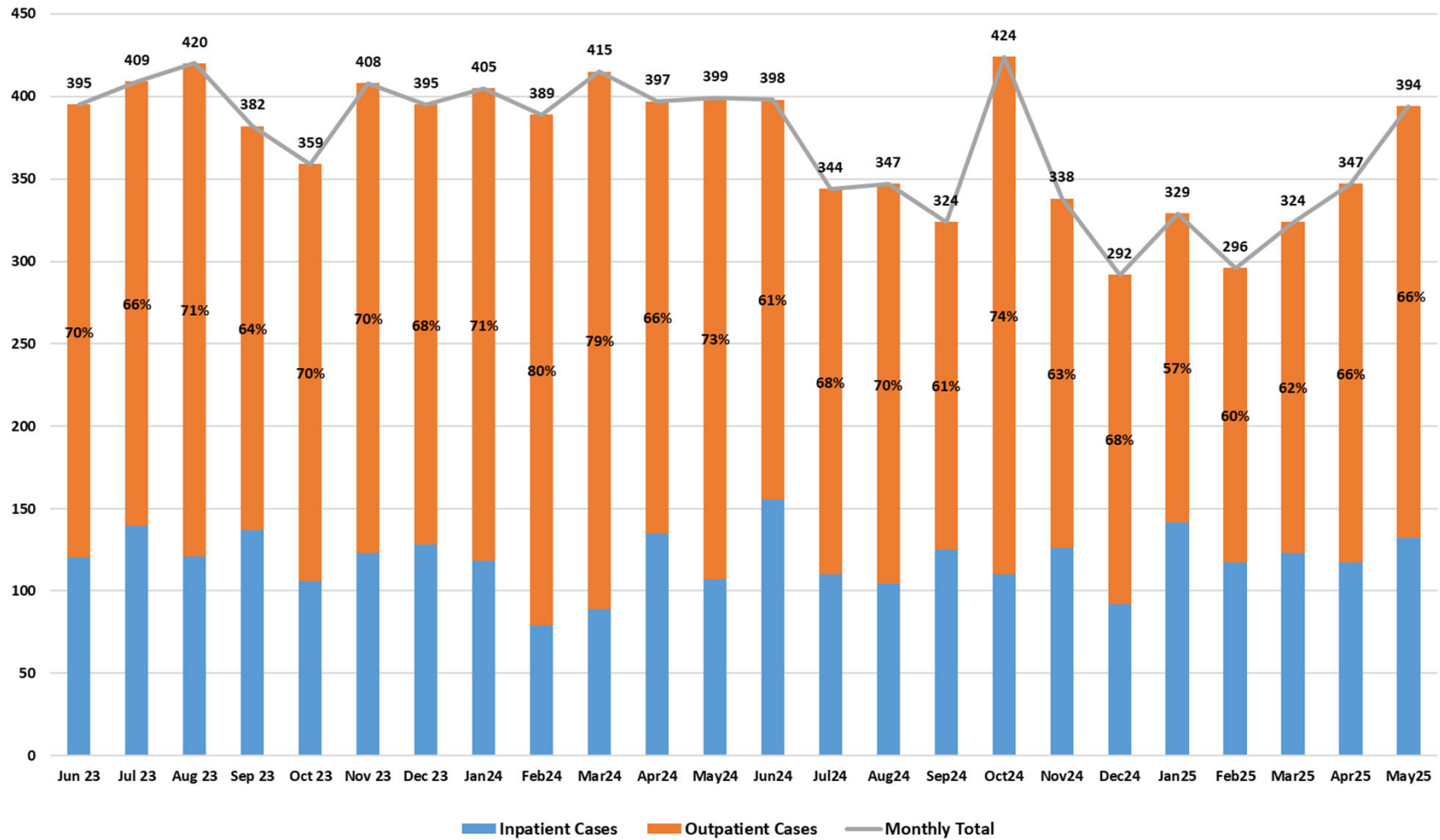
Surgery (IP Only) - 100 Min Unit



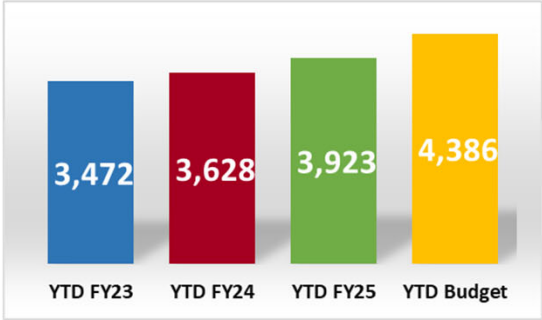
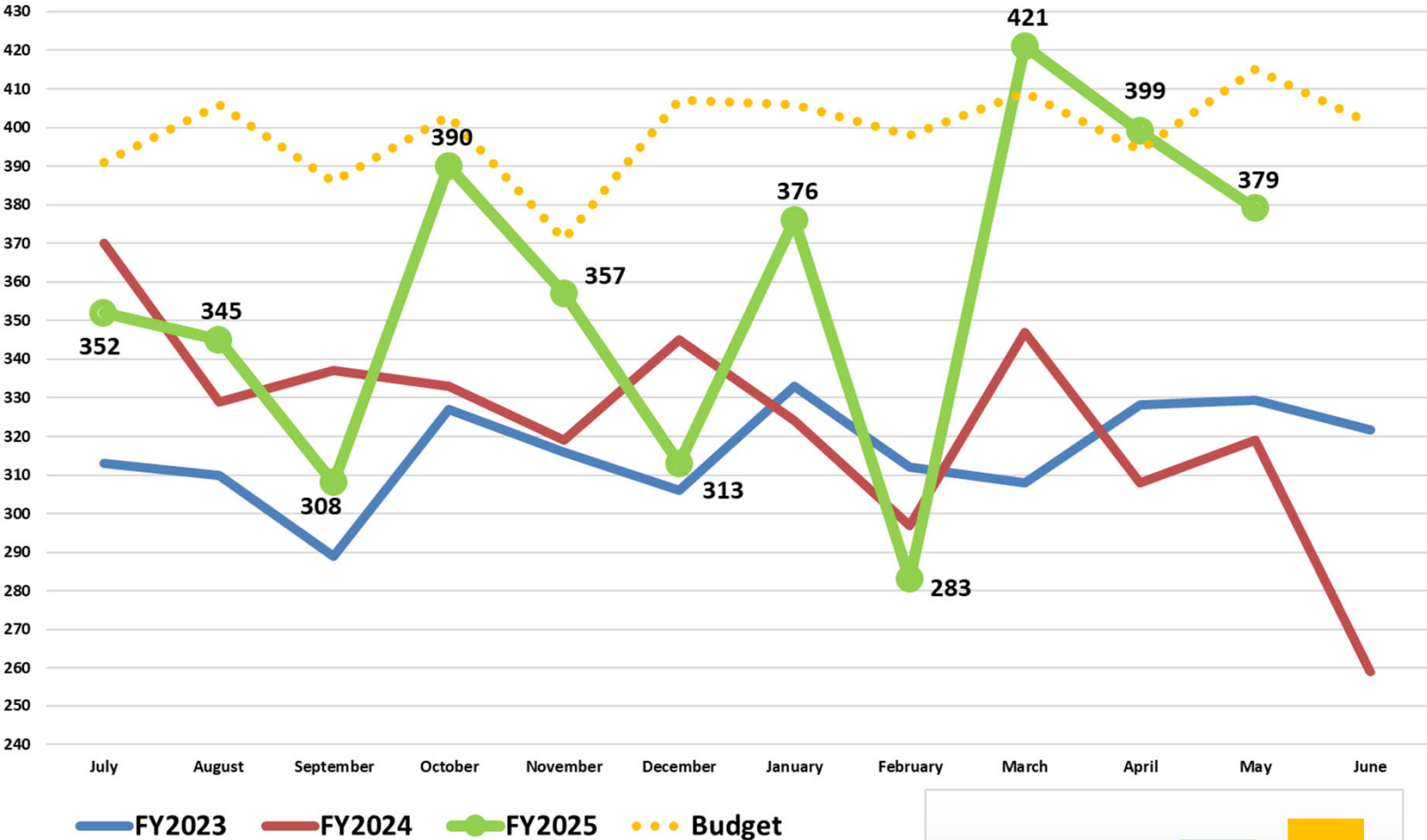
Surgery (OP Only) - 100 Min Units



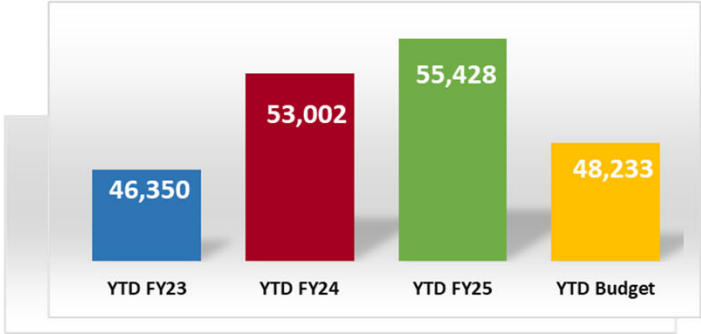
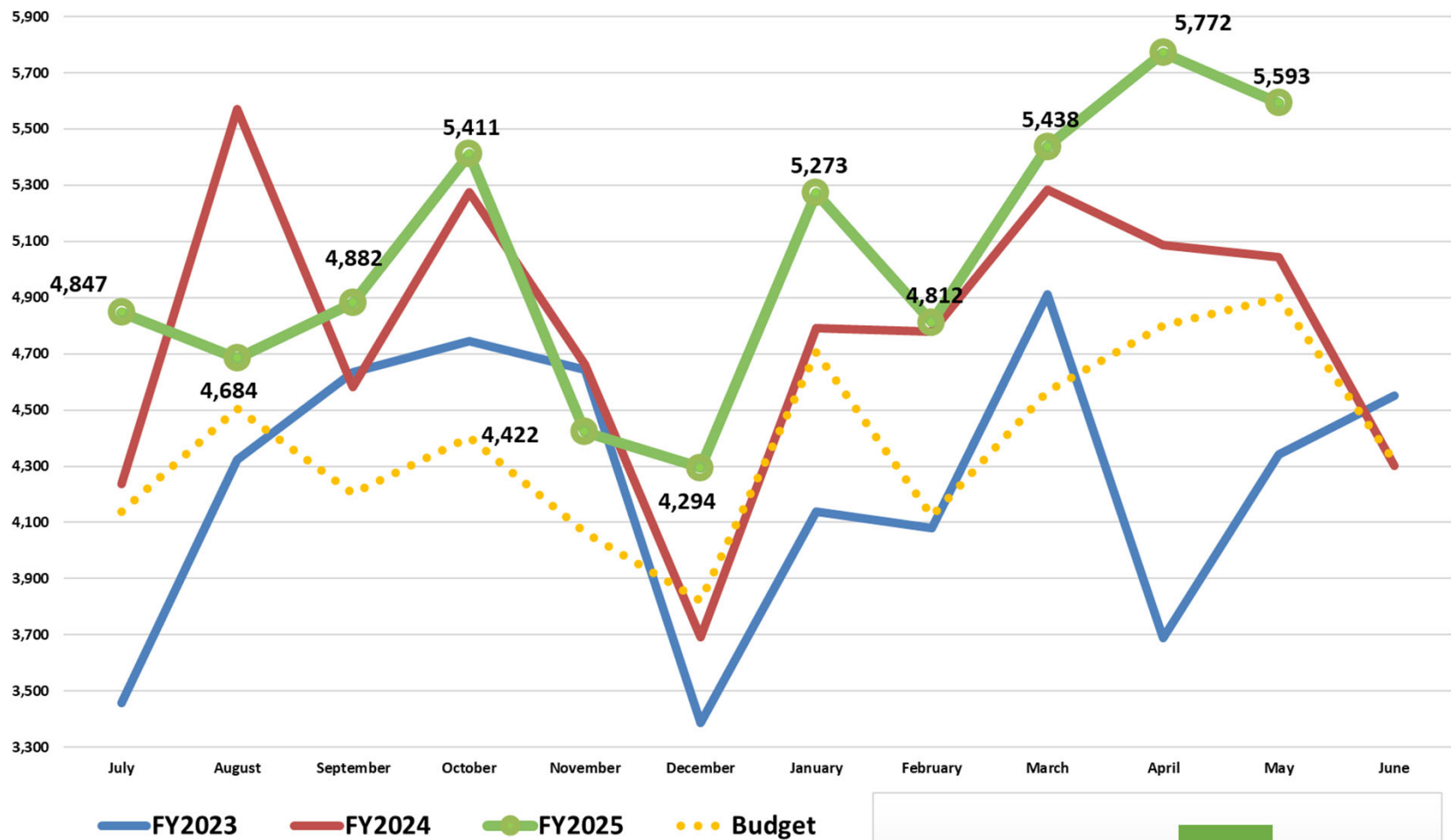
Endo Cases (Suites A & B and OR)



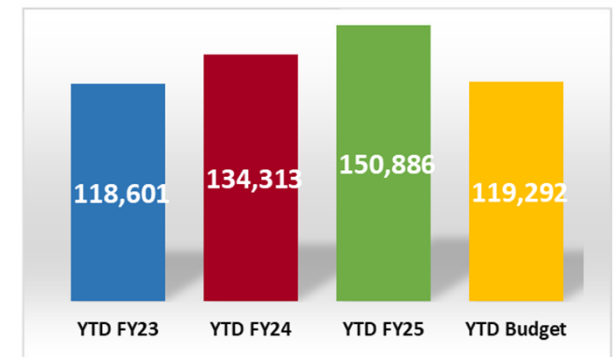
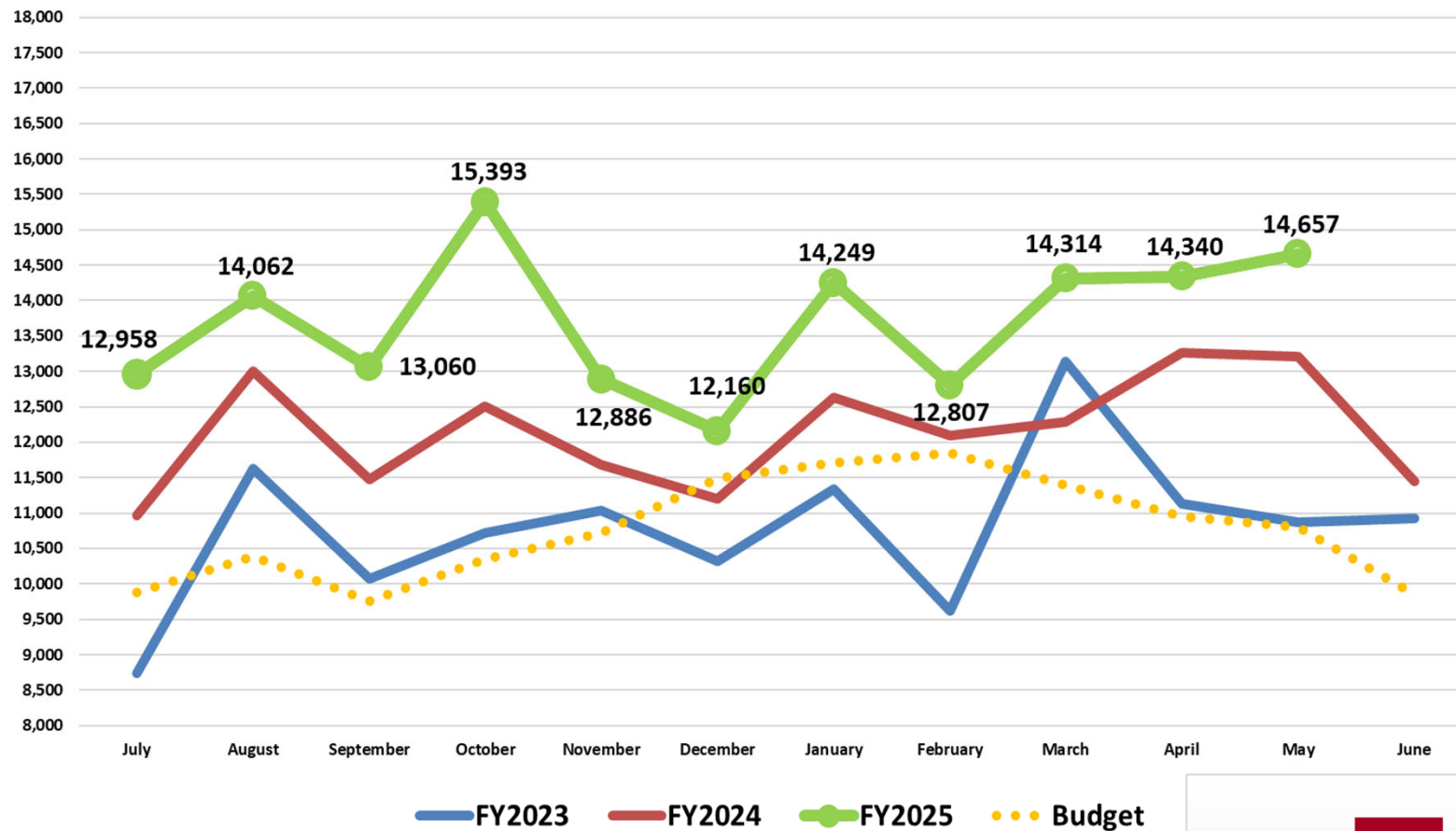
Cath Lab (IP & OP) – 100 Min Units



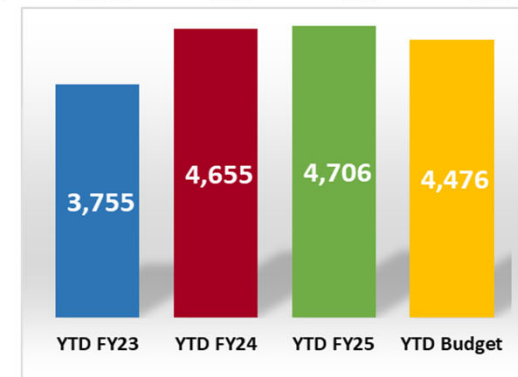
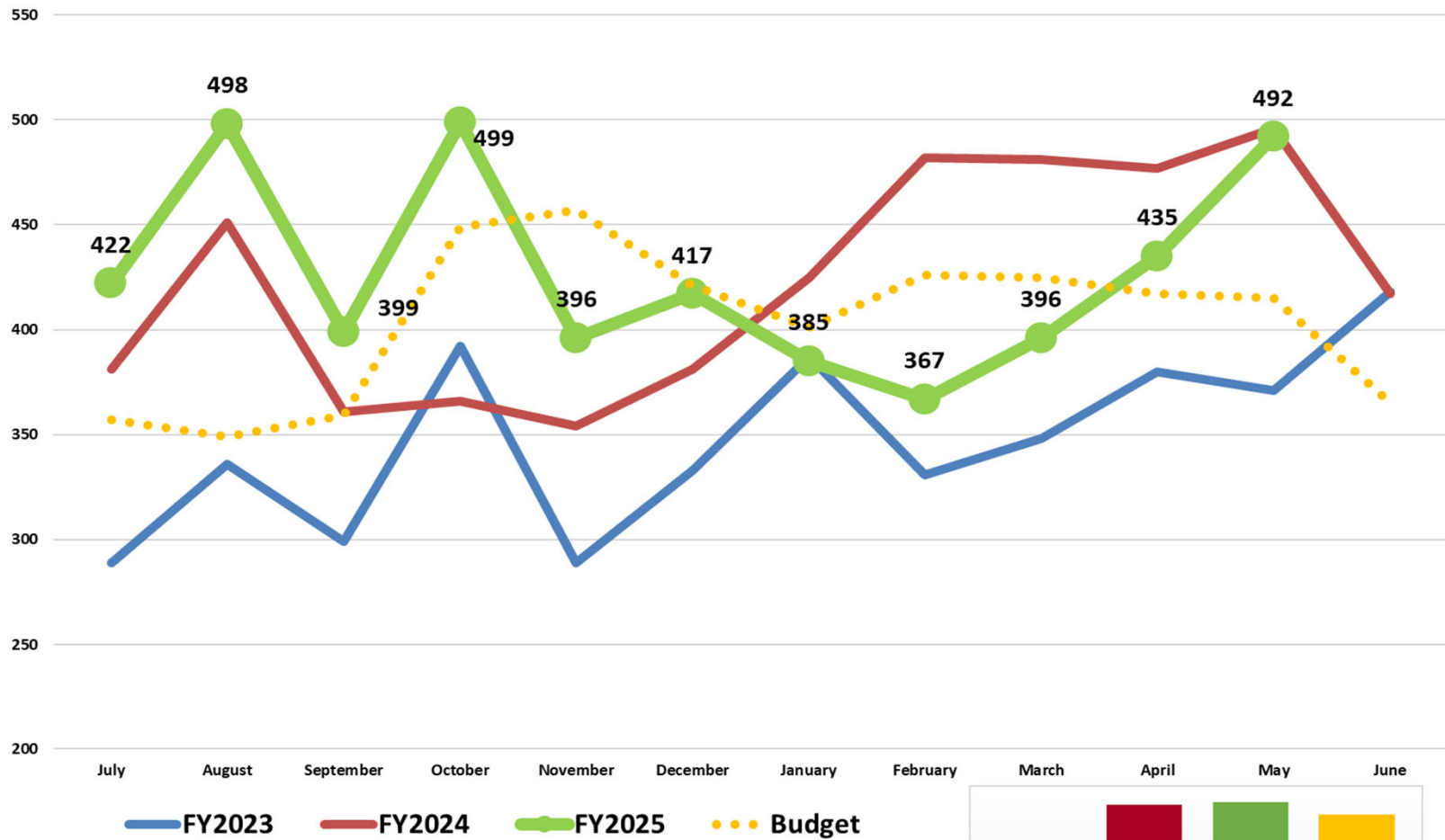
O/P Rehab Services



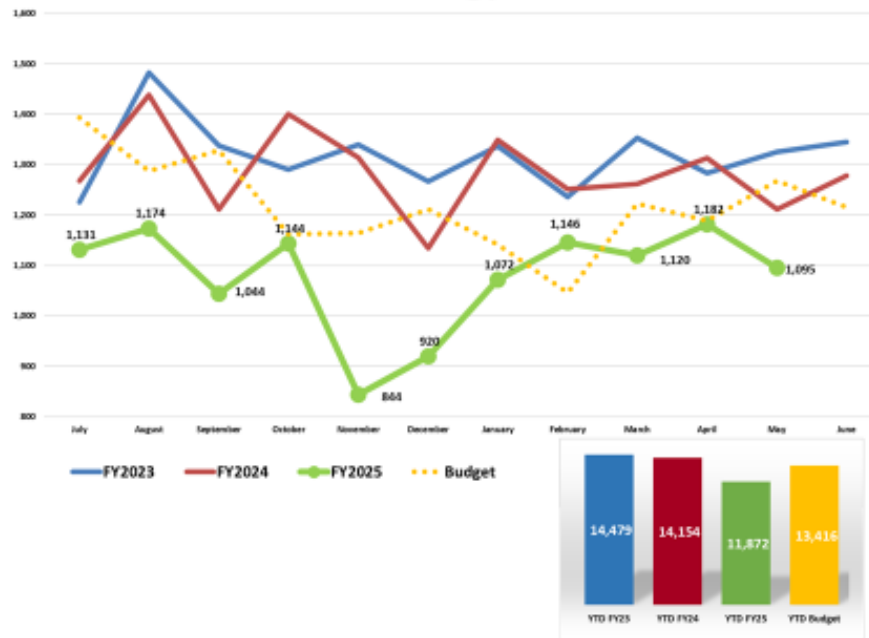
Rural Health Clinics Registrations



Infusion Center - Units of Service



Medical Oncology Treatments



Medical Oncology Visits



Other Statistical Results – Fiscal Year Comparison (May)

	Actual Results				Budget	Budget Variance	
	May 24	May 25	Change	% Change	Apr 25	Change	% Change
Rural Health Clinics Registrations	13,215	14,657	1,442	10.9%	10,807	3,850	35.6%
RHC Exeter - Registrations	6,297	7,141	844	13.4%	6,662	479	7.2%
RHC Lindsay - Registrations	1,743	1,936	193	11.1%	1,096	840	76.6%
RHC Woodlake - Registrations	1,242	1,293	51	4.1%	631	662	104.9%
RHC Dinuba - Registrations	1,599	1,612	13	0.8%	1,068	544	50.9%
RHC Tulare - Registrations	2,334	2,675	341	14.6%	1,350	1,325	98.1%
Urgent Care – Court Total Visits	3,112	2,694	(418)	(13.4%)	3,819	(1,125)	(29.5%)
Urgent Care – Demaree Total Visits	2,013	1,666	(347)	(17.2%)	2,288	(622)	(27.2%)
KH Medical Clinic - Ben Maddox Visits	918	884	(34)	(3.7%)	1,200	(316)	(26.3%)
KH Medical Clinic - Plaza Visits	288	249	(39)	(13.5%)	561	(312)	(55.6%)
KH Medical Willow Clinic Visits	44	1,334	1,290	2931.8%	1,114	220	19.7%
KH Cardiology Center Visalia Registrations	1,519	1,447	(72)	(4.7%)	1,490	(43)	(2.9%)
KH Mental Wellness Clinic Visits	249	380	131	52.6%	400	(20)	(5.0%)
Urology Clinic Visits	341	256	(85)	(24.9%)	600	(344)	(57.3%)

Other Statistical Results – Fiscal Year Comparison (Jul-May)

	YTD Actual Results				Budget	Budget Variance	
	YTD May 24	YTD May 25	Change	% Change	YTD May 25	Change	% Change
Rural Health Clinics Registrations	134,176	150,749	16,573	12.4%	119,292	31,457	26.4%
RHC Exeter - Registrations	65,759	71,812	6,053	9.2%	71,071	741	1.0%
RHC Lindsay - Registrations	19,509	20,602	1,093	5.6%	13,957	6,645	47.6%
RHC Woodlake - Registrations	12,032	14,678	2,646	22.0%	8,189	6,489	79.2%
RHC Dinuba - Registrations	14,841	16,985	2,144	14.4%	13,250	3,735	28.2%
RHC Tulare - Registrations	22,035	26,672	4,637	21.0%	12,825	13,847	108.0%
Urgent Care – Court Total Visits	34,847	28,014	(6,833)	(19.6%)	43,953	(15,939)	(36.3%)
Urgent Care – Demaree Total Visits	23,948	17,229	(6,719)	(28.1%)	26,598	(9,369)	(35.2%)
KH Medical Clinic - Ben Maddox Visits	9,148	10,044	896	9.8%	12,850	(2,806)	(21.8%)
KH Medical Clinic - Plaza Visits	1,576	2,897	1,321	83.8%	6,411	(3,514)	(54.8%)
KH Medical Willow Clinic Visits	44	8,090	8,046	18286.4%	13,162	(5,072)	(38.5%)
KH Cardiology Center Visalia Registrations	16,241	16,889	648	4.0%	16,721	168	1.0%
KH Mental Wellness Clinic Visits	2,944	3,328	384	13.0%	4,120	(792)	(19.2%)
Urology Clinic Visits	3,169	3,308	139	4.4%	6,154	(2,846)	(46.2%)

Other Statistical Results – Fiscal Year Comparison (May)

	Actual Results				Budget	Budget Variance	
	May 24	May 25	Change	% Change	May 25	Change	% Change
All O/P Rehab Svcs Across District	22,388	20,868	(1,520)	(6.8%)	20,344	524	2.6%
Physical & Other Therapy Units (I/P & O/P)	18,595	18,543	(52)	(0.3%)	19,309	(766)	(4.0%)
Radiology - CT - All Areas	4,573	5,084	511	11.2%	4,581	503	11.0%
Radiology - MRI - All Areas	893	947	54	6.0%	863	84	9.7%
Radiology - Ultrasound - All Areas	2,993	3,250	257	8.6%	2,299	951	41.4%
Radiology - Diagnostic Radiology	10,105	9,712	(393)	(3.9%)	8,507	1,205	14.2%
Radiology – Main Campus	15,642	15,998	356	2.3%	13,558	2,440	18.0%
Radiology - Ultrasound - Main Campus	2,339	2,526	187	8.0%	1,453	1,073	73.8%
West Campus - Diagnostic Radiology	1,362	1,307	(55)	(4.0%)	1,059	248	23.4%
West Campus - CT Scan	510	518	8	1.6%	410	108	26.3%
West Campus - MRI	396	446	50	12.6%	377	69	18.3%
West Campus - Ultrasound	654	724	70	10.7%	846	(122)	(14.4%)
West Campus - Breast Center	1,805	1,298	(507)	(28.1%)	1,778	(480)	(27.0%)
Med Onc Visalia Treatments	1,211	1,095	(116)	(9.6%)	1,268	(173)	(13.6%)
Rad Onc Visalia Treatments	1,626	1,502	(124)	(7.6%)	1,982	(480)	(24.2%)
Rad Onc Hanford Treatments	182	238	56	30.8%	441	(203)	(46.0%)

Other Statistical Results – Fiscal Year Comparison (Jul-May)

	YTD Actual Results				Budget	Budget Variance	
	YTD May 24	YTD May 25	Change	% Change	YTD May 25	Change	% Change
All O/P Rehab Svcs Across District	223,524	227,777	4,253	1.9%	215,167	12,610	5.9%
Physical & Other Therapy Units (I/P & O/P)	192,982	202,906	9,924	5.1%	207,645	(4,739)	(2.3%)
Radiology - CT - All Areas	49,293	51,977	2,684	5.4%	46,581	5,396	11.6%
Radiology - MRI - All Areas	9,232	9,638	406	4.4%	9,182	456	5.0%
Radiology - Ultrasound - All Areas	29,299	33,554	4,255	14.5%	24,189	9,365	38.7%
Radiology - Diagnostic Radiology	105,995	106,547	552	0.5%	90,109	16,438	18.2%
Radiology – Main Campus	165,366	170,823	5,457	3.3%	140,750	30,073	21.4%
Radiology - Ultrasound - Main Campus	22,726	26,219	3,493	15.4%	14,705	11,514	78.3%
West Campus - Diagnostic Radiology	12,559	13,406	847	6.7%	11,276	2,130	18.9%
West Campus - CT Scan	5,192	5,467	275	5.3%	4,476	991	22.1%
West Campus - MRI	4,129	4,614	485	11.7%	4,075	539	13.2%
West Campus - Ultrasound	6,573	7,335	762	11.6%	9,128	(1,793)	(19.6%)
West Campus - Breast Center	18,906	17,623	(1,283)	(6.8%)	19,183	(1,560)	(8.1%)
Med Onc Visalia Treatments	14,154	11,872	(2,282)	(16.1%)	13,416	(1,544)	(11.5%)
Rad Onc Visalia Treatments	16,697	15,268	(1,429)	(8.6%)	21,517	(6,249)	(29.0%)
Rad Onc Hanford Treatments	2,384	2,534	150	6.3%	4,547	(2,013)	(44.3%)

Other Statistical Results – Fiscal Year Comparison (May)

	May 24	May 25	Change	% Change	May 25	Change	% Change
ED - Avg Treated Per Day	265	283	17	6.5%	225	58	25.8%
Surgery (IP & OP) – 100 Min Units	793	762	(31)	(3.9%)	827	(65)	(7.8%)
Endoscopy Procedures	636	654	18	2.8%	578	76	13.1%
Cath Lab (IP & OP) - 100 Min Units	319	379	60	18.8%	415	(36)	(8.7%)
Cardiac Surgery Cases	34	32	(2)	(5.9%)	28	4	14.3%
Deliveries	390	307	(83)	(21.3%)	396	(89)	(22.5%)
Clinical Lab	256,169	252,804	(3,365)	(1.3%)	264,518	(11,714)	(4.4%)
Reference Lab	5,748	6,888	1,140	19.8%	4,197	2,691	64.1%
Dialysis Center - Visalia Visits	1,577	1,470	(107)	(6.8%)	1,868	(398)	(21.3%)
Infusion Center - Units of Service	496	492	(4)	(0.8%)	415	77	18.6%
Hospice Days	3,454	3,942	488	14.1%	3,895	47	1.2%
Home Health Visits	3,336	2,881	(455)	(13.6%)	2,897	(16)	(0.6%)
Home Infusion Days	23,709	23,988	279	1.2%	25,335	(1,347)	(5.3%)

Other Statistical Results – Fiscal Year Comparison (Jul-May)

	YTD Actual Results				Budget	Budget Variance	
	YTD May 24	YTD May 25	Change	% Change	YTD May 25	Change	% Change
ED - Avg Treated Per Day	261	264	3	1.2%	231	33	14.4%
Surgery (IP & OP) – 100 Min Units	9,162	8,746	(416)	(4.5%)	9,141	(395)	(4.3%)
Endoscopy Procedures	6,832	6,153	(679)	(9.9%)	5,821	332	5.7%
Cath Lab (IP & OP) - 100 Min Units	3,628	3,923	295	8.1%	4,386	(463)	(10.6%)
Cardiac Surgery Cases	322	314	(8)	(2.5%)	403	(89)	(22.1%)
Deliveries	4,279	4,346	67	1.6%	4,208	138	3.3%
Clinical Lab	2,642,300	2,763,840	121,540	4.6%	2,907,940	(144,100)	(5.0%)
Reference Lab	63,753	75,691	11,938	18.7%	46,944	28,747	61.2%
Dialysis Center - Visalia Visits	16,835	16,427	(408)	(2.4%)	20,358	(3,931)	(19.3%)
Infusion Center - Units of Service	4,655	4,706	51	1.1%	4,476	230	5.1%
Hospice Days	38,966	39,307	341	0.9%	41,641	(2,334)	(5.6%)
Home Health Visits	34,003	31,744	(2,259)	(6.6%)	31,815	(71)	(0.2%)
Home Infusion Days	250,775	244,436	(6,339)	(2.5%)	278,684	(34,248)	(12.3%)

May Financial Summary (000's)

Comparison to Budget - Month of May				
	Budget May-2025	Actual May-2025	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$53,875	\$56,648	\$2,774	4.9%
Other Operating Revenue	\$20,320	\$20,167	(\$153)	-0.8%
Total Operating Revenue	\$74,194	\$76,815	\$2,621	3.4%
Operating Expenses				
Employment Expenses	\$37,583	\$46,037	\$8,454	18.4%
Other Expenses	\$35,850	\$38,656	\$2,805	7.3%
Total Operating Expenses	\$73,434	\$84,693	\$11,259	13.3%
Operating Margin	\$761	(\$7,878)	(\$8,638)	
Stimulus/FEMA	\$2,200	\$0	(\$2,200)	
Operating Margin after Stimulus/FEMA	\$2,961	(\$7,878)	(\$10,838)	
Nonoperating Revenue (Loss)	\$658	\$955	\$298	
Excess Margin	\$3,618	(\$6,923)	(\$10,541)	

Year to Date Financial Summary (000's)

Comparison to Budget - YTD May				
	Budget YTD May-2025	Actual YTD May-2025	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$584,635	\$604,430	\$19,795	3.3%
Other Operating Revenue	\$222,428	\$217,193	(\$5,236)	-2.4%
Total Operating Revenue	\$807,064	\$821,623	\$14,559	1.8%
Operating Expenses				
Employment Expenses	\$418,337	\$451,308	\$32,972	7.3%
Other Expenses	\$403,140	\$397,325	(\$5,815)	-1.5%
Total Operating Expenses	\$821,476	\$848,633	\$27,157	3.2%
Operating Margin	(\$14,412)	(\$27,010)	(\$12,598)	
Stimulus/FEMA	\$4,400	\$48,412	\$44,012	
Operating Margin after Stimulus/FEMA	(\$10,012)	\$21,402	\$31,414	
Nonoperating Revenue (Loss)	\$7,255	\$14,374	\$7,119	
Excess Margin	(\$2,758)	\$35,776	\$38,533	

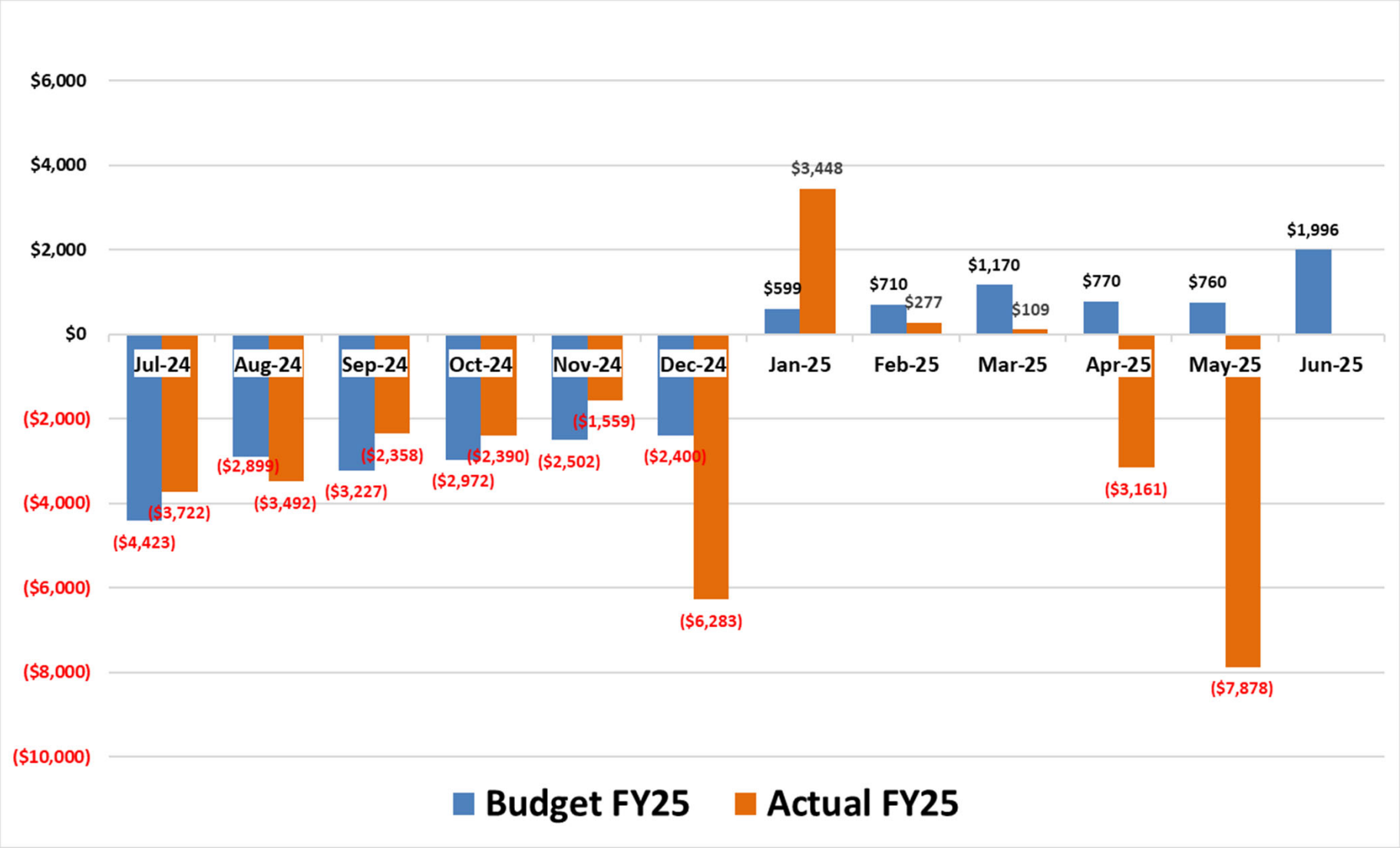
May Financial Comparison (000's)

	Comparison to Budget - Month of May				Comparison to Prior Year - Month of May			
	Budget May-2025	Actual May-2025	\$ Change	% Change	Actual May-2024	Actual May-2025	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$53,875	\$56,648	\$2,774	4.9%	\$52,509	\$56,648	\$4,139	7.3%
Supplemental Gov't Programs	\$7,578	\$7,003	(\$575)	-8.2%	\$13,113	\$7,003	(\$6,111)	-87.3%
Prime Program	\$792	\$792	(\$0)	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$7,829	\$282	3.6%	\$7,018	\$7,829	\$811	10.4%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$2,873	\$0	(\$2,873)	0.0%
Other Revenue	\$4,403	\$4,543	\$141	3.1%	\$3,607	\$4,543	\$936	20.6%
Other Operating Revenue	\$20,320	\$20,167	(\$153)	-0.8%	\$27,433	\$20,167	(\$7,266)	-36.0%
Total Operating Revenue	\$74,194	\$76,815	\$2,621	3.4%	\$79,942	\$76,815	(\$3,127)	-4.1%
Operating Expenses								
Salaries & Wages	\$31,522	\$33,875	\$2,353	6.9%	\$31,579	\$33,875	\$2,296	6.8%
Contract Labor	\$1,020	\$3,039	\$2,019	66.4%	\$1,565	\$3,039	\$1,474	48.5%
Employee Benefits	\$5,041	\$9,123	\$4,082	44.7%	\$5,846	\$9,123	\$3,277	35.9%
Total Employment Expenses	\$37,583	\$46,037	\$8,454	18.4%	\$38,990	\$46,037	\$7,047	15.3%
Medical & Other Supplies	\$13,730	\$14,594	\$865	5.9%	\$14,709	\$14,594	(\$115)	-0.8%
Physician Fees	\$7,253	\$7,567	\$314	4.2%	\$7,472	\$7,567	\$95	1.3%
Purchased Services	\$1,826	\$2,051	\$225	11.0%	\$1,770	\$2,051	\$281	13.7%
Repairs & Maintenance	\$2,081	\$2,095	\$14	0.7%	\$1,997	\$2,095	\$99	4.7%
Utilities	\$846	\$944	\$98	10.4%	\$742	\$944	\$202	21.4%
Rents & Leases	\$154	\$205	\$51	25.1%	\$165	\$205	\$40	19.4%
Depreciation & Amortization	\$3,302	\$3,751	\$449	12.0%	\$3,208	\$3,751	\$543	14.5%
Interest Expense	\$608	\$593	(\$15)	-2.6%	\$563	\$593	\$30	5.0%
Other Expense	\$2,284	\$2,001	(\$283)	-14.2%	\$1,485	\$2,001	\$515	25.8%
Humana Cap Plan Expenses	\$3,766	\$4,854	\$1,088	22.4%	\$5,427	\$4,854	(\$573)	-11.8%
Total Other Expenses	\$35,850	\$38,656	\$2,805	7.3%	\$37,539	\$38,656	\$1,116	2.9%
Total Operating Expenses	\$73,434	\$84,693	\$11,259	13.3%	\$76,530	\$84,693	\$8,163	9.6%
Operating Margin	\$761	(\$7,878)	(\$8,638)		\$3,413	(\$7,878)	(\$11,290)	
Stimulus/FEMA	\$2,200	\$0	(\$2,200)		(\$1,603)	\$0	\$1,603	
Operating Margin after Stimulus/FEMA	\$2,961	(\$7,878)	(\$10,838)		\$1,809	(\$7,878)	(\$9,687)	
Nonoperating Revenue (Loss)	\$658	\$955	\$298		\$847	\$955	\$108	
Excess Margin	\$3,618	(\$6,923)	(\$10,541)		\$2,657	(\$6,923)	(\$9,579)	

Year to Date: July through May Financial Comparison (000's)

	Comparison to Budget - YTD May				Comparison to Prior Year - YTD May			
	Budget YTD May-2025	Actual YTD May-2025	\$ Change	% Change	Actual YTD May-2024	Actual YTD May-2025	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$584,635	\$604,430	\$19,795	3.3%	\$543,970	\$604,430	\$60,460	10.0%
Supplemental Gov't Programs	\$82,230	\$78,332	(\$3,898)	-5.0%	\$87,401	\$78,332	(\$9,069)	-11.6%
Prime Program	\$8,710	\$13,470	\$4,759	35.3%	\$10,675	\$13,470	\$2,794	20.7%
Premium Revenue	\$83,019	\$78,740	(\$4,279)	-5.4%	\$81,058	\$78,740	(\$2,317)	-2.9%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$35,613	\$0	(\$35,613)	0.0%
Other Revenue	\$48,468	\$46,650	(\$1,818)	-3.9%	\$33,275	\$46,650	\$13,375	28.7%
Other Operating Revenue	\$222,428	\$217,193	(\$5,236)	-2.4%	\$248,022	\$217,193	(\$30,829)	-14.2%
Total Operating Revenue	\$807,064	\$821,623	\$14,559	1.8%	\$791,992	\$821,623	\$29,631	3.6%
Operating Expenses								
Salaries & Wages	\$345,483	\$354,525	\$9,042	2.6%	\$322,258	\$354,525	\$32,267	9.1%
Contract Labor	\$13,712	\$21,851	\$8,139	37.2%	\$19,785	\$21,851	\$2,066	9.5%
Employee Benefits	\$59,142	\$74,933	\$15,790	21.1%	\$73,929	\$74,933	\$1,004	1.3%
Total Employment Expenses	\$418,337	\$451,308	\$32,972	7.3%	\$415,971	\$451,308	\$35,337	7.8%
Medical & Other Supplies	\$161,127	\$152,660	(\$8,467)	-5.5%	\$149,053	\$152,660	\$3,607	2.4%
Physician Fees	\$79,374	\$80,937	\$1,563	1.9%	\$75,103	\$80,937	\$5,834	7.2%
Purchased Services	\$19,717	\$18,867	(\$850)	-4.5%	\$16,738	\$18,867	\$2,129	11.3%
Repairs & Maintenance	\$22,829	\$23,725	\$896	3.8%	\$21,710	\$23,725	\$2,015	8.5%
Utilities	\$10,166	\$10,289	\$123	1.2%	\$9,165	\$10,289	\$1,123	10.9%
Rents & Leases	\$1,690	\$1,586	(\$104)	-6.6%	\$1,784	\$1,586	(\$198)	-12.5%
Depreciation & Amortization	\$36,320	\$36,075	(\$245)	-0.7%	\$35,028	\$36,075	\$1,047	2.9%
Interest Expense	\$6,574	\$6,535	(\$39)	-0.6%	\$6,783	\$6,535	(\$248)	-3.8%
Other Expense	\$24,642	\$23,751	(\$891)	-3.8%	\$20,615	\$23,751	\$3,136	13.2%
Humana Cap Plan Expenses	\$40,701	\$42,901	\$2,201	5.1%	\$43,324	\$42,901	(\$423)	-1.0%
Total Other Expenses	\$403,140	\$397,325	(\$5,815)	-1.5%	\$379,303	\$397,325	\$18,022	4.5%
Total Operating Expenses	\$821,476	\$848,633	\$27,157	3.2%	\$795,274	\$848,633	\$53,359	6.3%
Operating Margin	(\$14,412)	(\$27,010)	(\$12,598)		(\$3,282)	(\$27,010)	(\$23,728)	
Stimulus/FEMA	\$4,400	\$48,412	\$44,012		\$1,617	\$48,412	\$46,795	
Operating Margin after Stimulus/FEMA	(\$10,012)	\$21,402	\$31,414		(\$1,666)	\$21,402	\$23,067	
Nonoperating Revenue (Loss)	\$7,255	\$14,374	\$7,119		\$12,911	\$14,374	\$1,463	
Excess Margin	(\$2,758)	\$35,776	\$38,533		\$11,245	\$35,776	\$24,530	

Budget and Actual Fiscal Year 2025: Trended Operating Margin (000's)



July 2024 – May 2025 : Trended Financial Information (000's)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	FY 2025
Patient Service Revenue	\$50,866	\$53,450	\$51,648	\$56,157	\$54,496	\$53,026	\$61,895	\$53,731	\$57,324	\$55,188	\$56,648	\$604,430
Other Revenue	\$19,487	\$20,024	\$19,142	\$20,242	\$19,868	\$19,778	\$18,042	\$18,979	\$21,231	\$20,234	\$20,167	\$217,193
Total Operating Revenue	\$70,353	\$73,474	\$70,790	\$76,398	\$74,364	\$72,804	\$79,938	\$72,710	\$78,555	\$75,422	\$76,815	\$821,623
Employee Expense	\$38,264	\$39,058	\$37,671	\$41,494	\$41,051	\$43,219	\$39,859	\$38,637	\$42,423	\$43,595	\$46,037	\$451,308
Other Operating Expense	\$35,811	\$37,908	\$35,477	\$37,294	\$34,872	\$35,868	\$36,630	\$33,796	\$36,024	\$34,988	\$38,656	\$397,325
Total Operating Expenses	\$74,075	\$76,965	\$73,148	\$78,788	\$75,923	\$79,087	\$76,489	\$72,433	\$78,446	\$78,583	\$84,693	\$848,633
Net Operating Margin	(\$3,722)	(\$3,492)	(\$2,358)	(\$2,390)	(\$1,559)	(\$6,283)	\$3,448	\$277	\$109	(\$3,161)	(\$7,878)	(\$27,010)
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	\$47,722	\$0	\$0	\$690	\$0	\$0	\$48,412
NonOperating Income	\$1,190	\$896	\$4,720	\$1,371	\$905	(\$101)	\$845	\$1,166	\$1,313	\$1,114	\$955	\$14,374
Excess Margin	(\$2,533)	(\$2,596)	\$2,362	(\$1,019)	(\$654)	\$41,338	\$4,293	\$1,443	\$2,111	(\$2,047)	(\$6,923)	\$35,776

Profitability

Operating Margin %	(5.3%)	(4.8%)	(3.3%)	(3.1%)	(2.1%)	(8.6%)	4.3%	0.4%	0.1%	(4.2%)	(10.3%)	(3.3%)
Operating Margin %excl. Int	(4.4%)	(4.0%)	(2.5%)	(2.4%)	(1.3%)	(7.8%)	5.1%	1.1%	0.9%	(3.4%)	(9.5%)	(2.5%)
Operating EBIDA	\$46	\$239	\$1,457	\$1,348	\$2,293	(\$2,546)	\$7,207	\$4,052	\$4,115	\$920	(\$3,534)	\$15,599
Operating EBIDA Margin	0.1%	0.3%	2.1%	1.8%	3.1%	(3.5%)	9.0%	5.6%	5.2%	1.2%	(4.6%)	1.9%

Liquidity Indicators

Day's Cash on Hand	97.4	89.8	91.9	88.4	78.9	74.6	80.3	88.9	88.1	95.7	90.5	90.5
Day's in Accounts Rec.	64.0	68.5	71.0	68.3	66.9	65.8	70.6	73.0	68.6	63.6	71.3	71.3

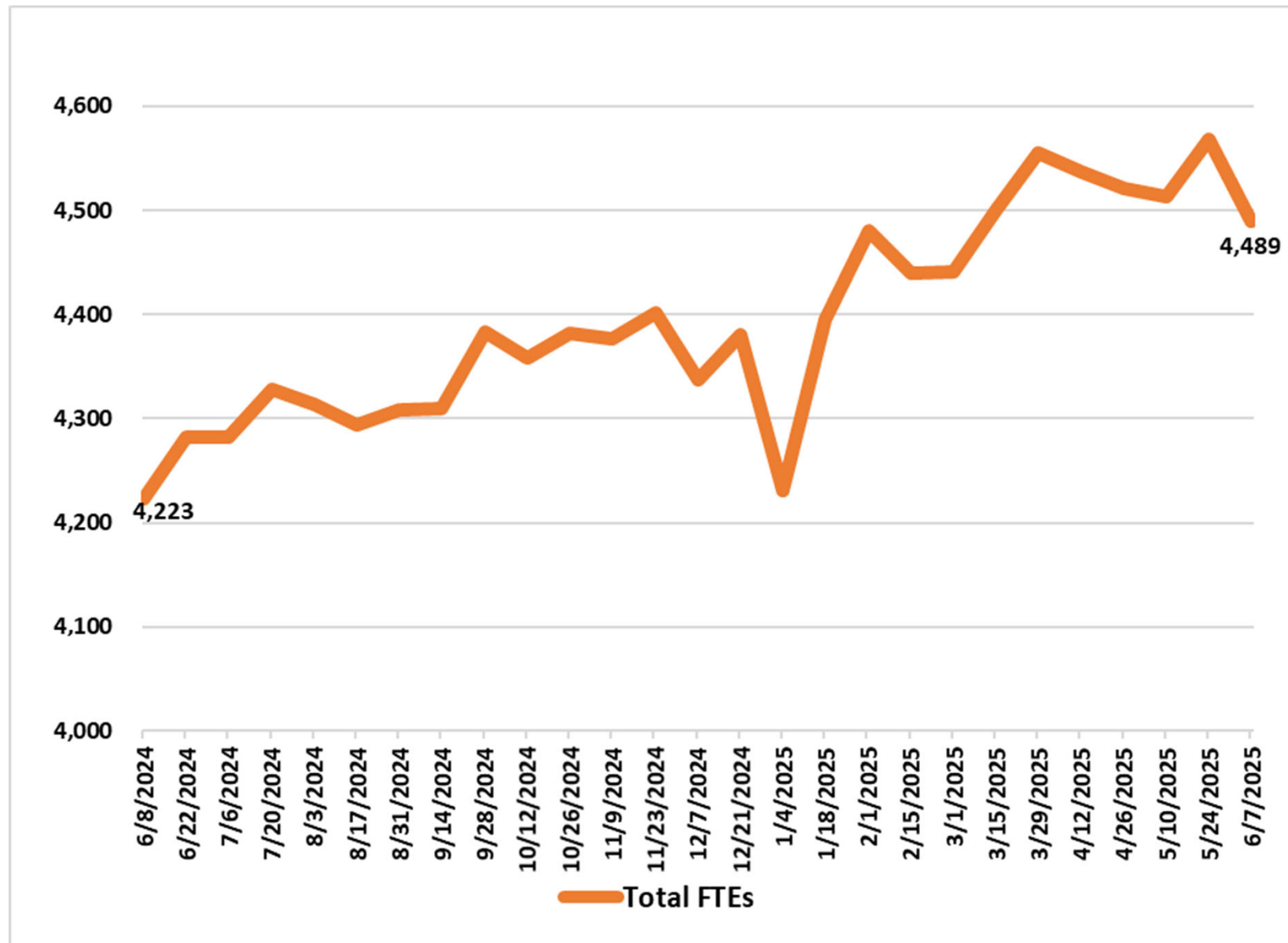
Debt & Other Indicators

Debt Service Coverage (MADS)	0.70	0.50	1.40	1.80	1.50	3.20	3.20	3.90	4.10	4.00	3.70	3.70
Discharges (Monthly)	2,498	2,447	2,440	2,388	2,240	2,339	2,339	2,352	2,347	2,357	2,276	2,366
Adj Discharges (Case mix adj)	8,455	8,215	7,779	8,441	7,760	7,724	8,294	8,320	8,053	8,500	8,534	90,076
Adjusted patient Days (Mo.)	26,023	26,419	26,419	26,693	25,492	26,538	26,538	26,332	27,682	25,868	26,409	26,401
Cost/Adj Discharge	\$8.8	\$9.4	\$9.4	\$9.3	\$9.8	\$10.2	\$9.2	\$8.7	\$9.7	\$9.2	\$9.9	\$9.4
Compensation Ratio	75%	73%	73%	74%	75%	82%	64%	72%	74%	79%	81%	75%

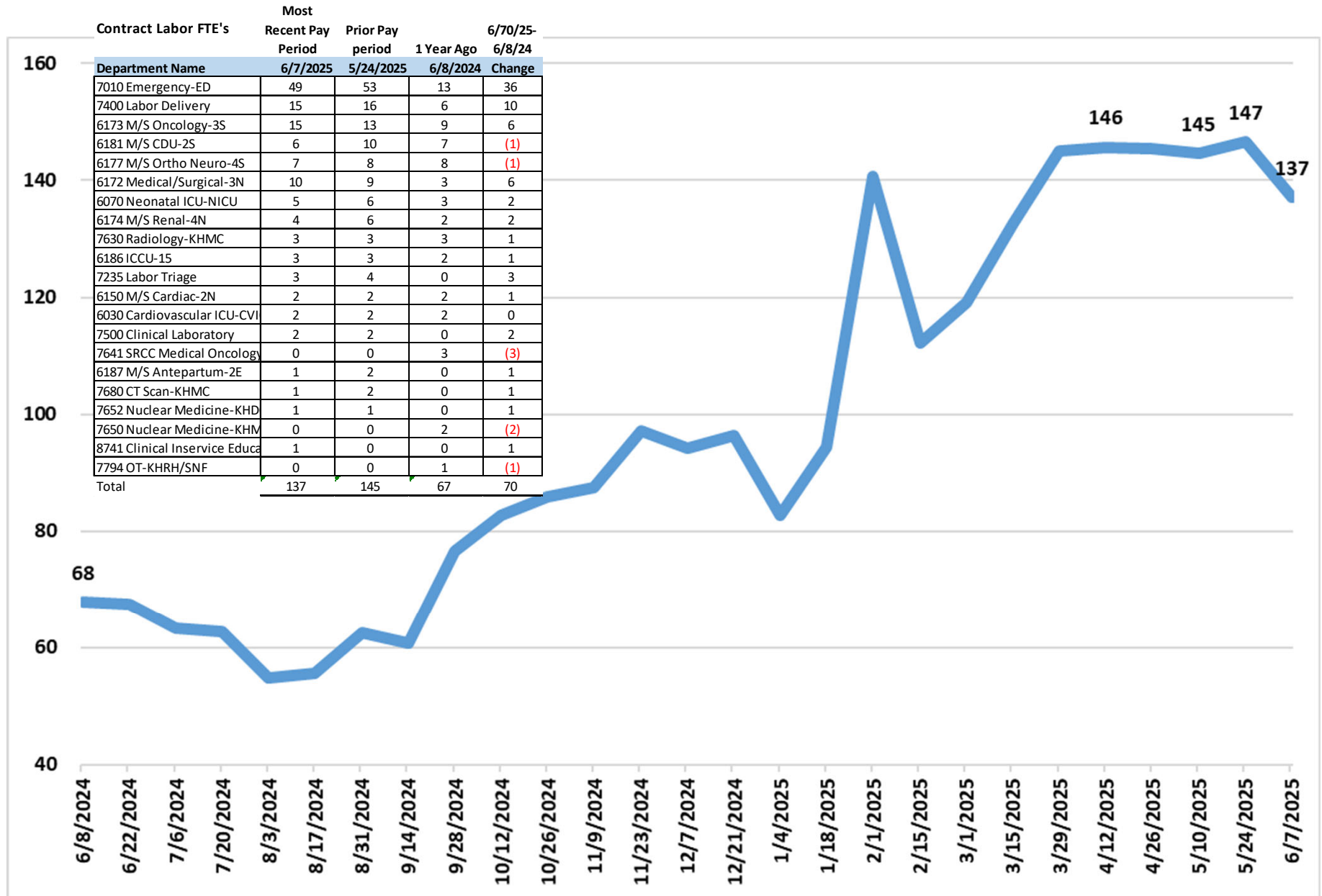
Month of May - Budget Variances

- **Net Patient Service Revenue:** The \$2.8M favorable variance in May resulted from an increase in outpatient volumes and within the mix of our patients.
- **Salaries and wages:** The \$2.4M unfavorable variance is due to increases in staffing in the ED and other areas as well as increases in market rates.
- **Contract Labor:** The unfavorable variance of \$2.0M is due to an unexpected increase in the need of contract labor primarily in Labor and Delivery, the ED, and for interim management positions.
- **Employee Benefits:** The \$4.1M unfavorable variance is due to an increase in employee self-funded health insurance claims, an unbudgeted 100% 401k match for CY25 (50% budgeted), an increase in FICA due to increased payroll, and workers compensation expense. \$1.4M of the variance was the recognition of one-third of the total amount necessary to record our year end unpaid claims liability for workers' compensation as projected by our actuary.
- **Medical and Other Supplies:** The \$895K variance is mainly due to an increase in cardiac catheterization supplies.
- **Humana Cap Expenses:** The unfavorable variance of \$1.1M is due to higher than anticipated third party expenses.

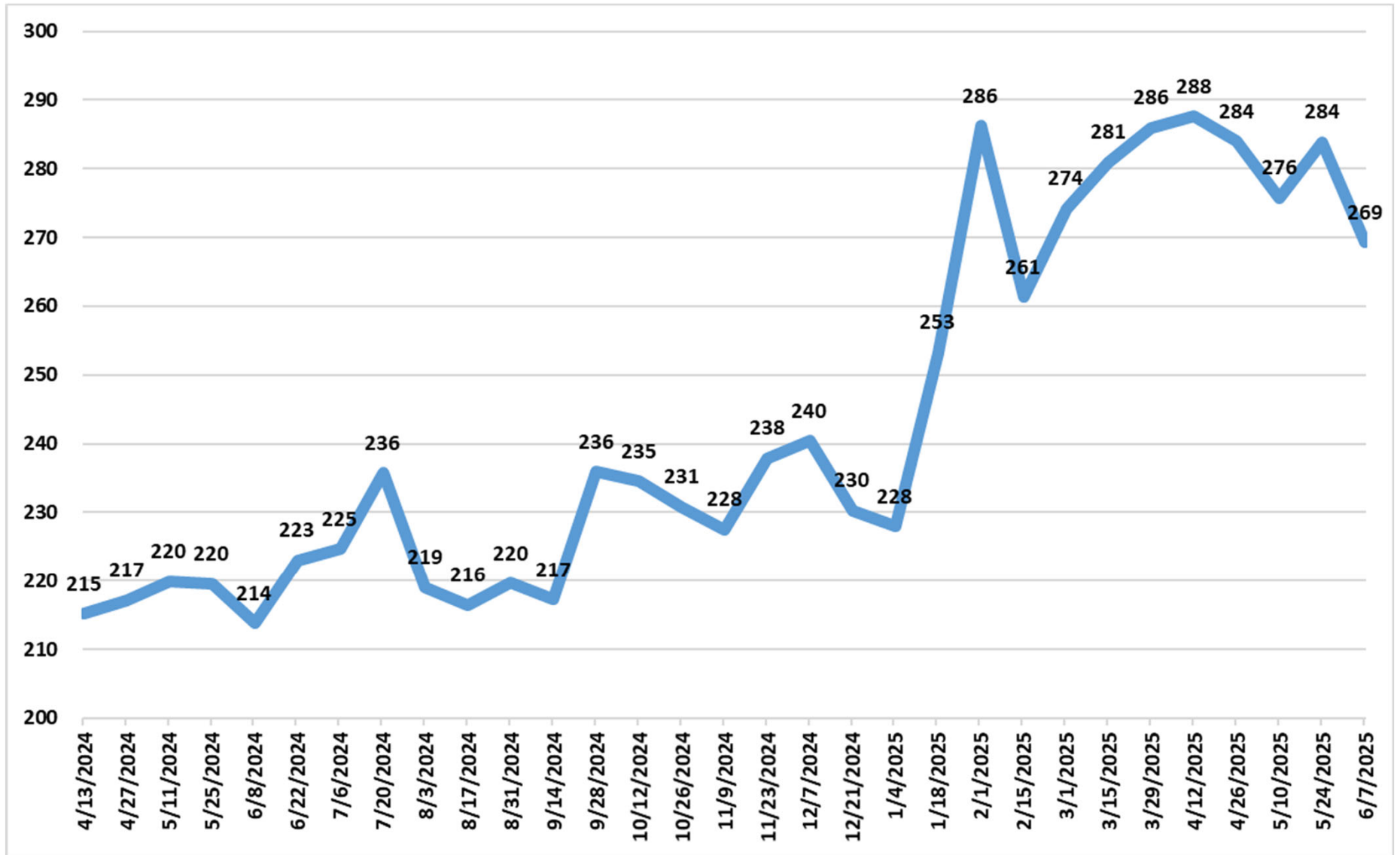
Total FTEs (includes Contract Labor)



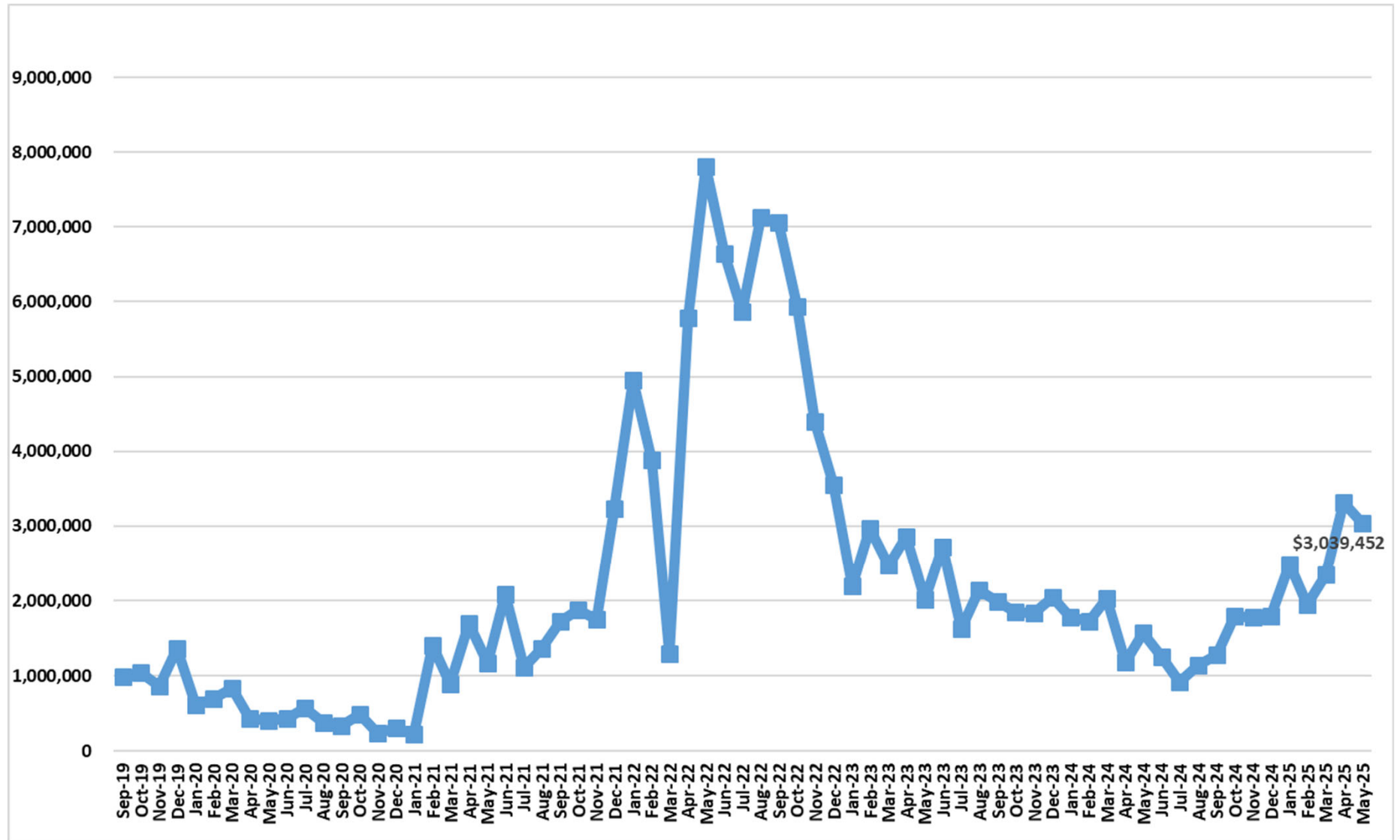
Contract Labor Full Time Equivalents (FTEs)



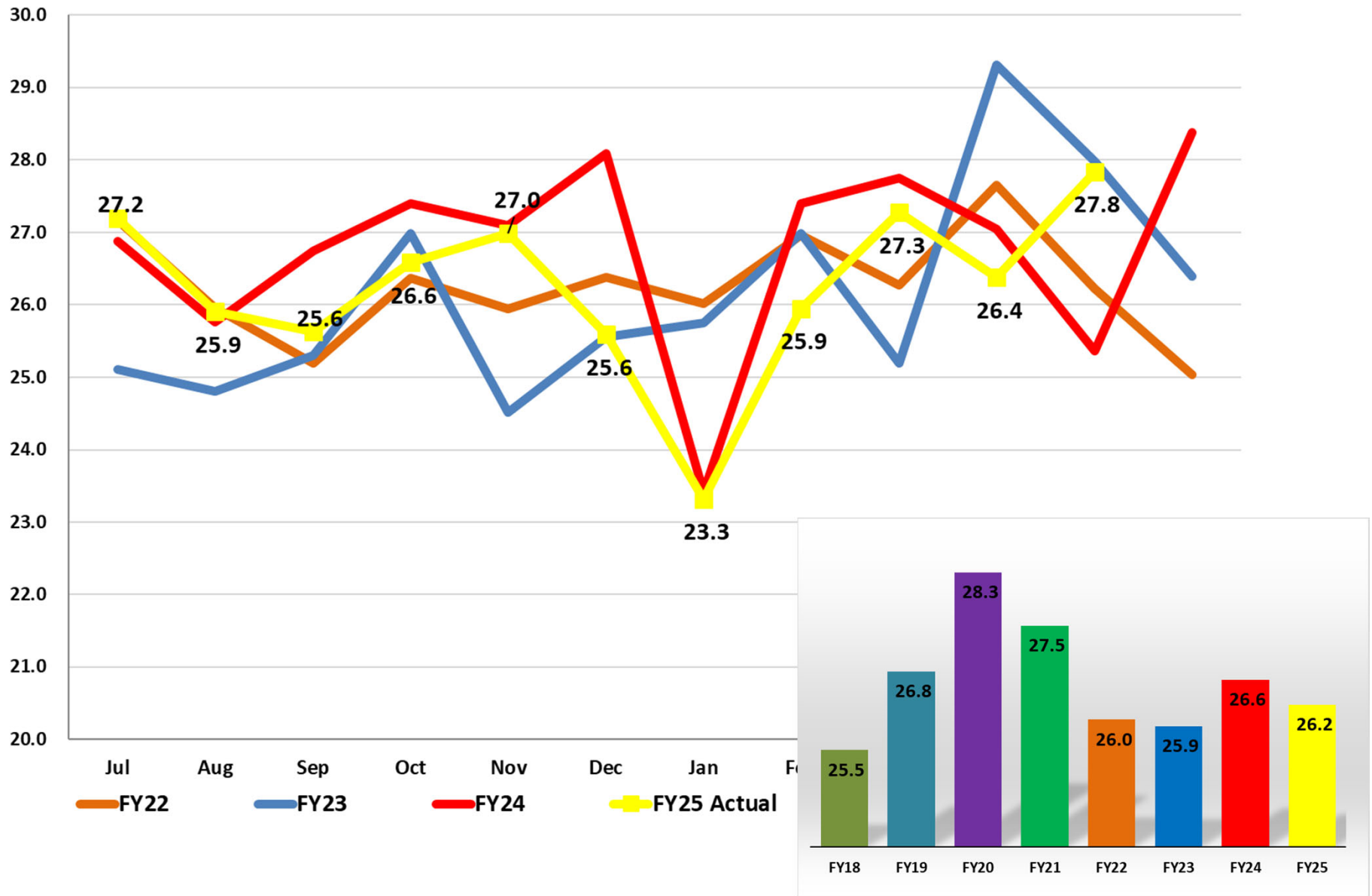
Emergency Department FTEs: Includes Contract



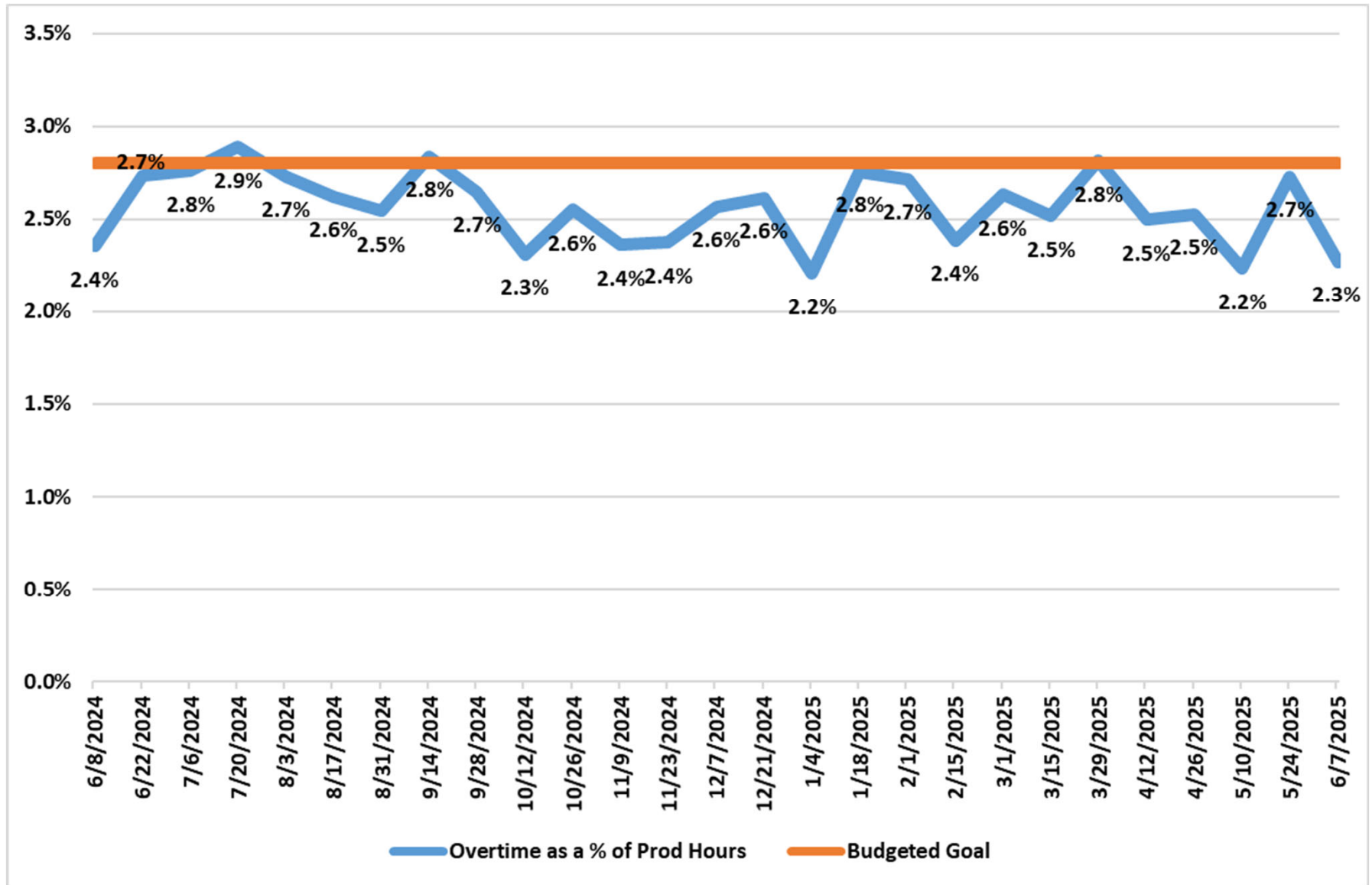
Contract Labor Expense



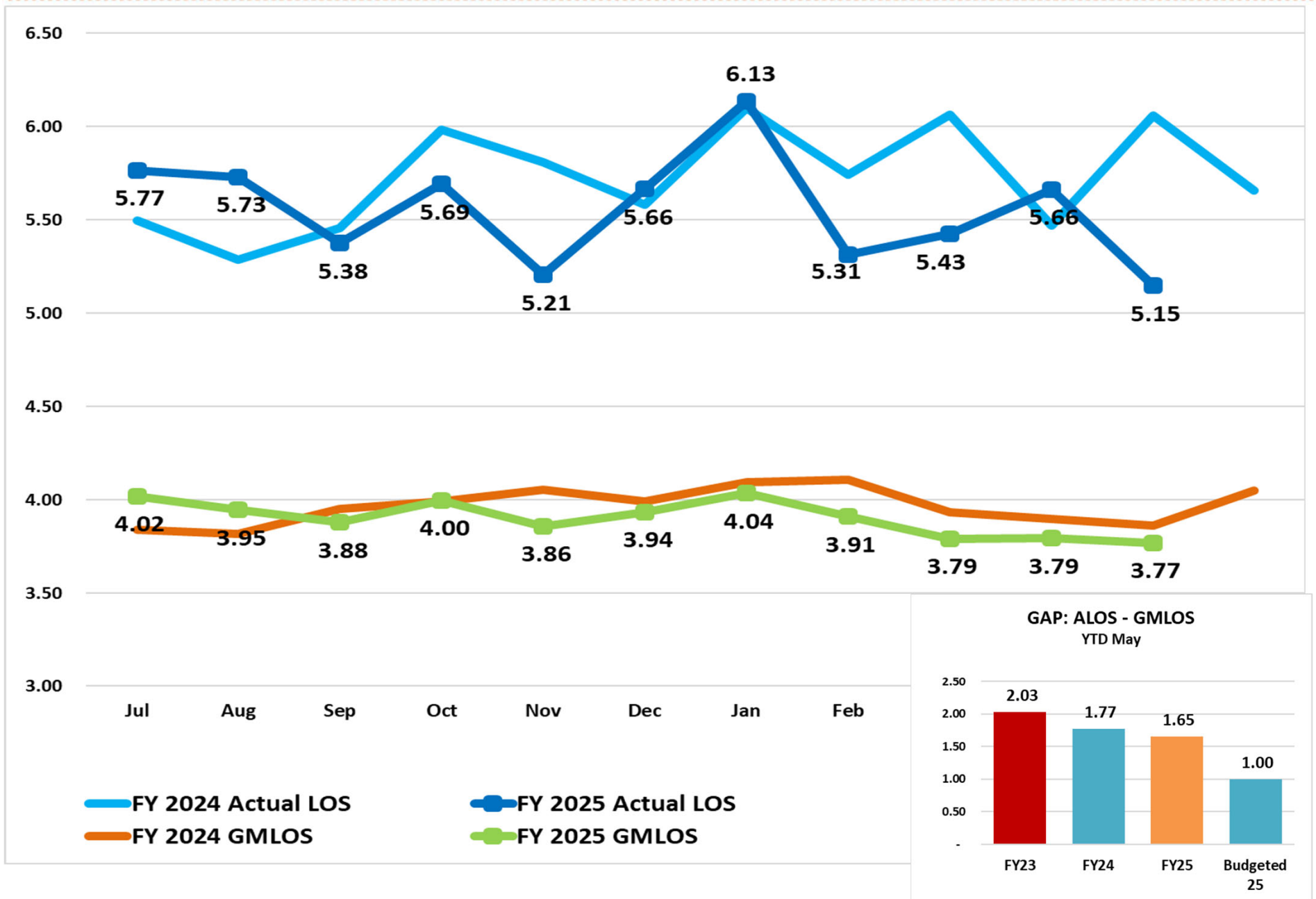
Productivity Measure : Worked Hours/ Adj. Patient Days



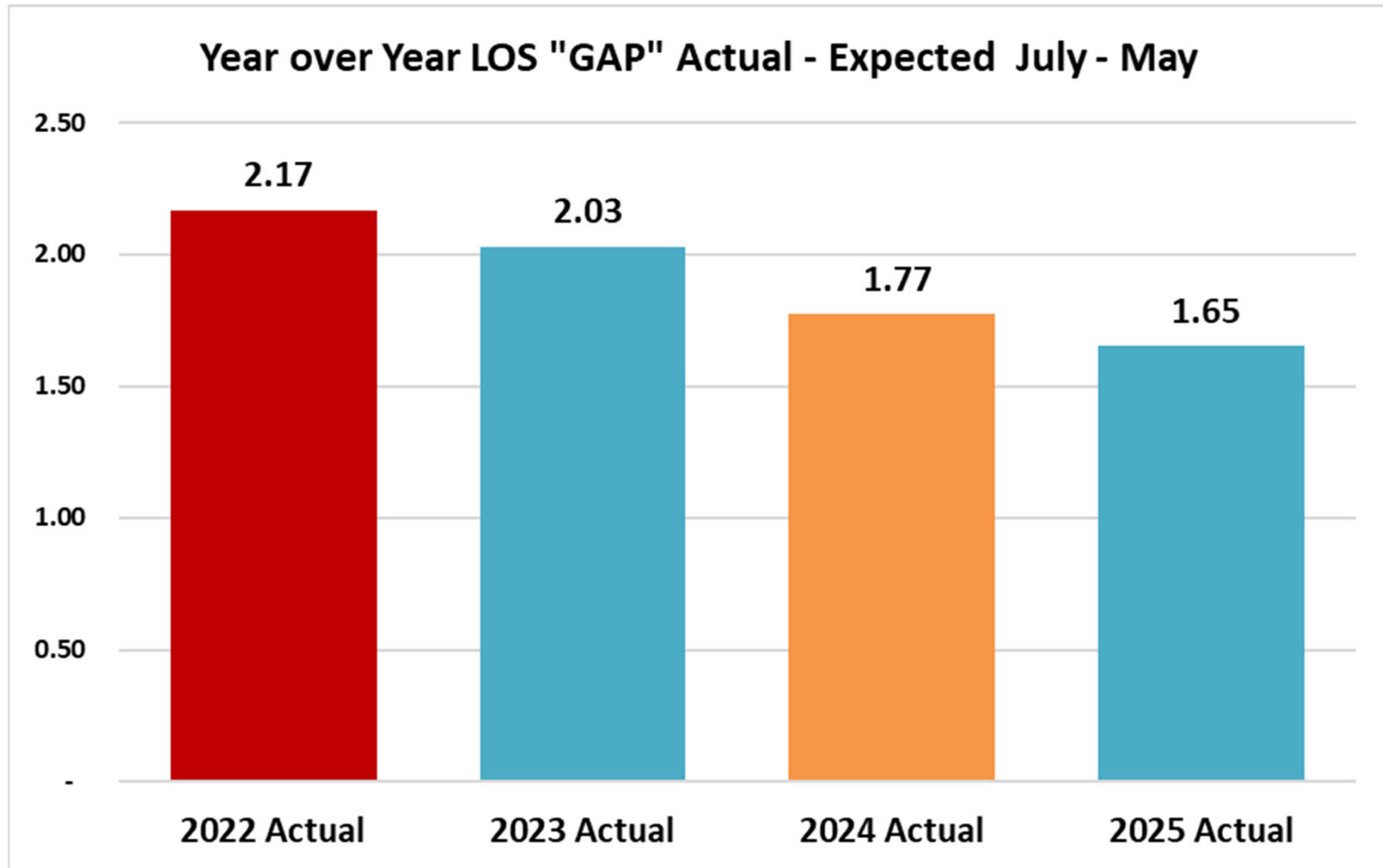
Overtime as a % of Productive Hours



Average Length of Stay versus National Average (GMLOS)



Average Length of Stay versus National Average (GMLOS)

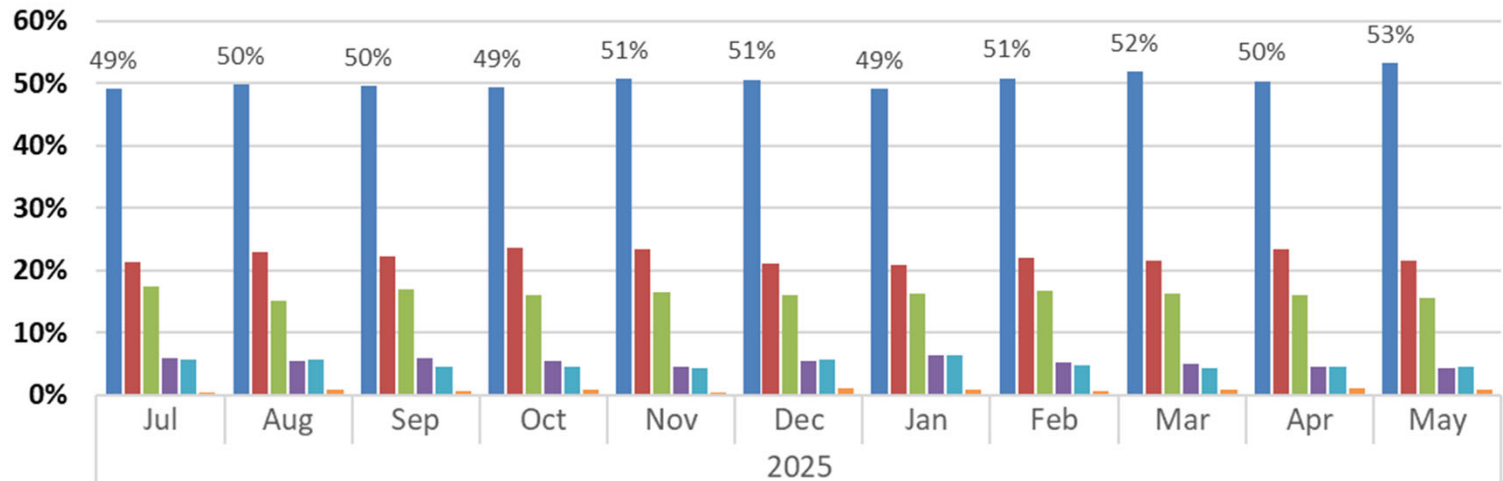


Average Length of Stay versus National Average (GMLOS)

	ALOS	GMLOS	GAP
May-23	5.37	3.94	1.43
Jun-23	5.40	3.90	1.50
Jul-23	5.50	3.84	1.66
Aug-23	5.29	3.82	1.47
Sep-23	5.46	3.95	1.51
Oct-23	5.98	3.99	1.99
Nov-23	5.81	4.06	1.75
Dec-23	5.58	3.99	1.59
Jan-24	6.10	4.10	2.00
Feb-24	5.74	4.11	1.63
Mar-24	6.06	3.93	2.13
Apr-24	5.47	3.90	1.57
May-24	6.06	3.86	2.20
Jun-24	5.66	4.05	1.61
Jul-24	5.77	4.02	1.75
Aug-24	5.73	3.95	1.78
Sep-24	5.38	3.88	1.50
Oct-24	5.69	4.00	1.69
Nov-24	5.21	3.86	1.35
Dec-24	5.66	3.94	1.73
Jan-25	6.13	4.04	2.10
Feb-25	5.31	3.91	1.40
Mar-25	5.43	3.79	1.63
Apr-25	5.66	3.79	1.87
May-25	5.15	3.77	1.38
	5.62	3.94	1.69

Average Length of Stay Distribution

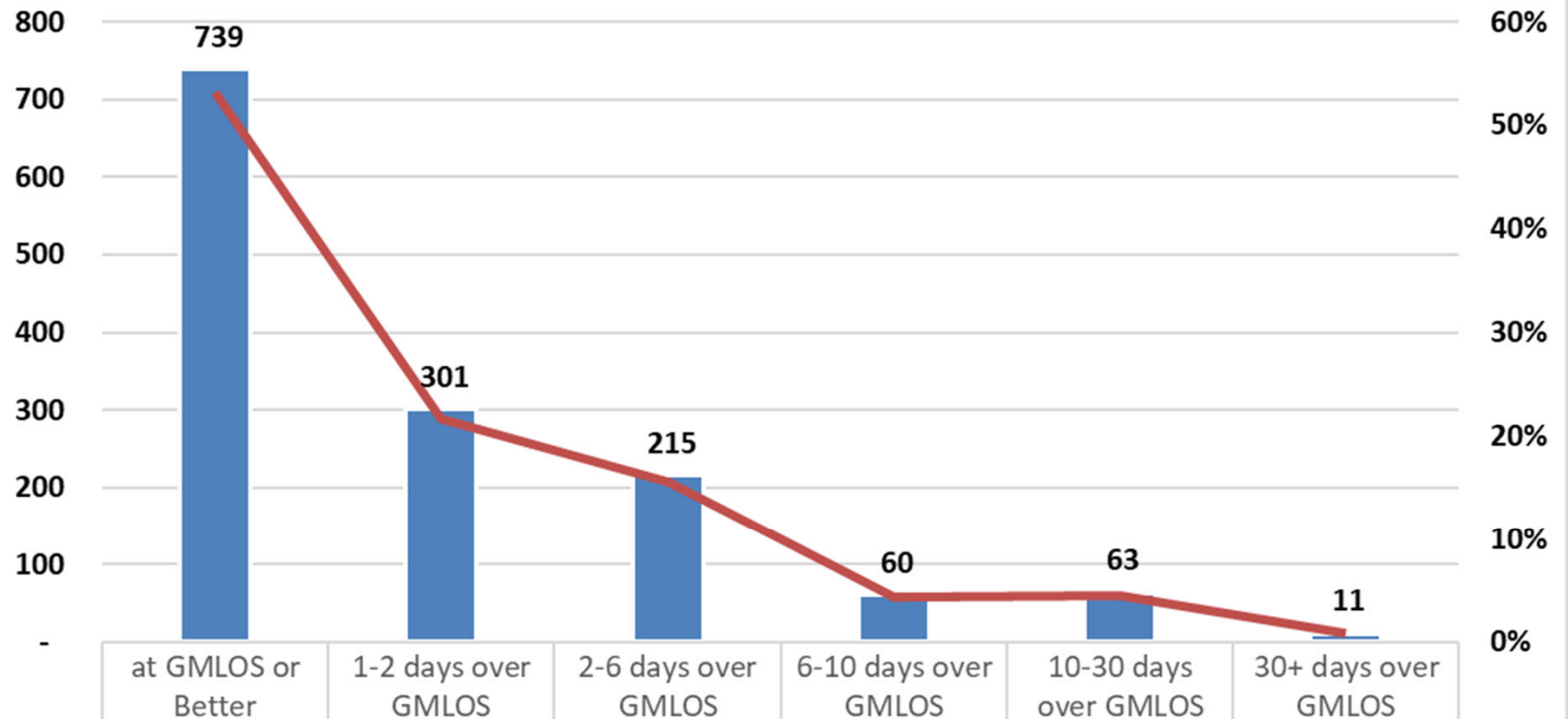
FY25 Overall LOS Distribution



■ at GMLOS or Better	49%	50%	50%	49%	51%	51%	49%	51%	52%	50%	53%
■ 1-2 days over GMLOS	21%	23%	22%	24%	23%	21%	21%	22%	22%	23%	22%
■ 2-6 days over GMLOS	17%	15%	17%	16%	17%	16%	16%	17%	16%	16%	15%
■ 6-10 days over GMLOS	6%	6%	6%	5%	5%	6%	6%	5%	5%	5%	4%
■ 10-30 days over GMLOS	6%	6%	5%	5%	4%	6%	6%	5%	4%	5%	5%
■ 30+ days over GMLOS	0.5%	0.8%	0.6%	0.9%	0.3%	1.1%	1.0%	0.6%	0.9%	1.2%	0.8%

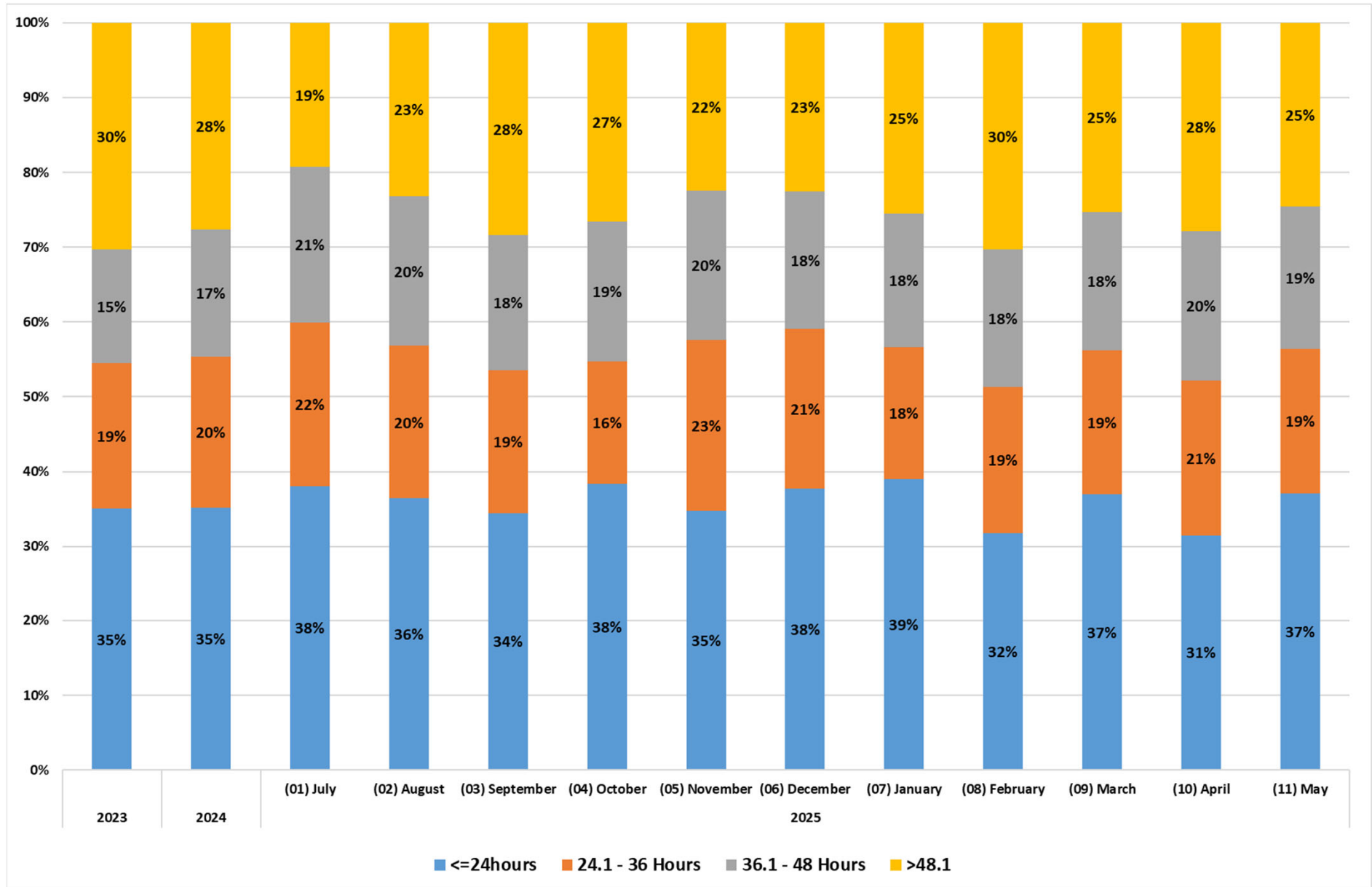
Length of Stay Distribution

May FY 2025 Overall LOS Distribution

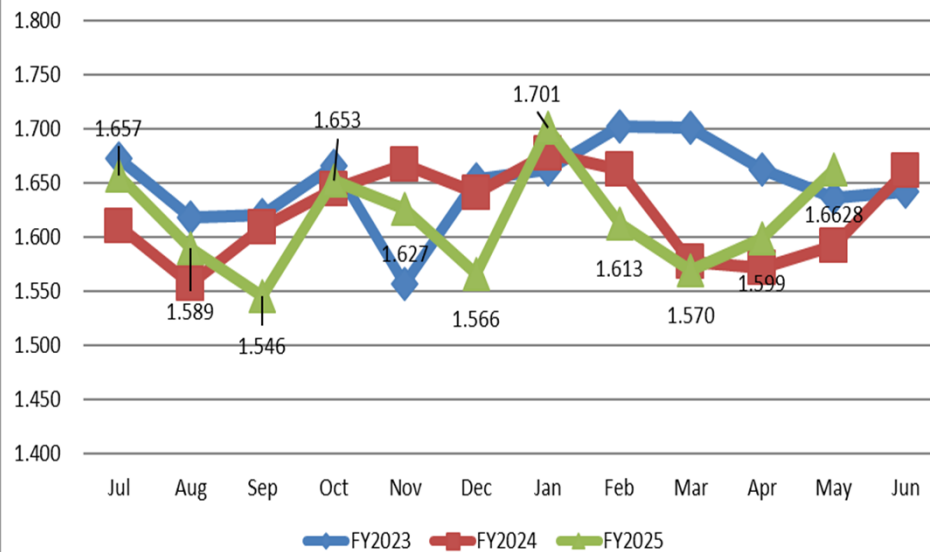


Count of Visits	739	301	215	60	63	11
% of Visits	53%	22%	15%	4%	5%	1%

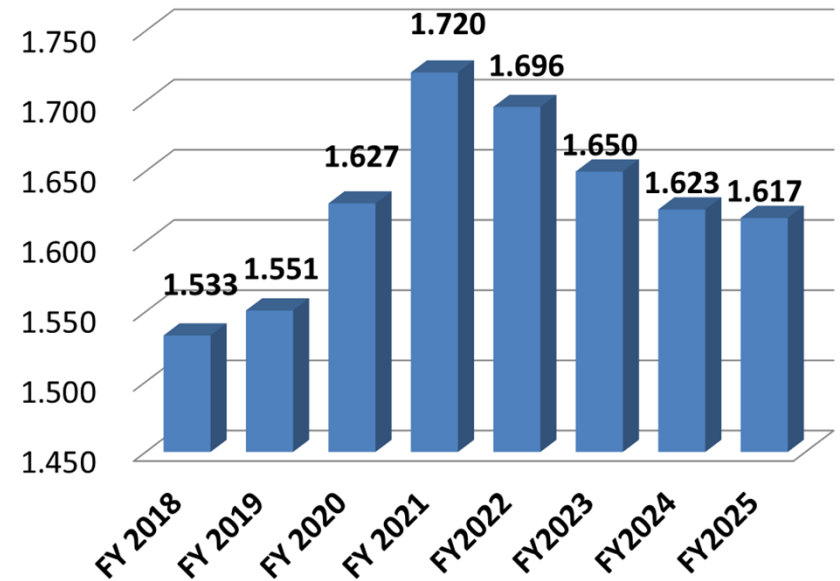
Monthly Discharges of Observation Patients by their Length of Stay



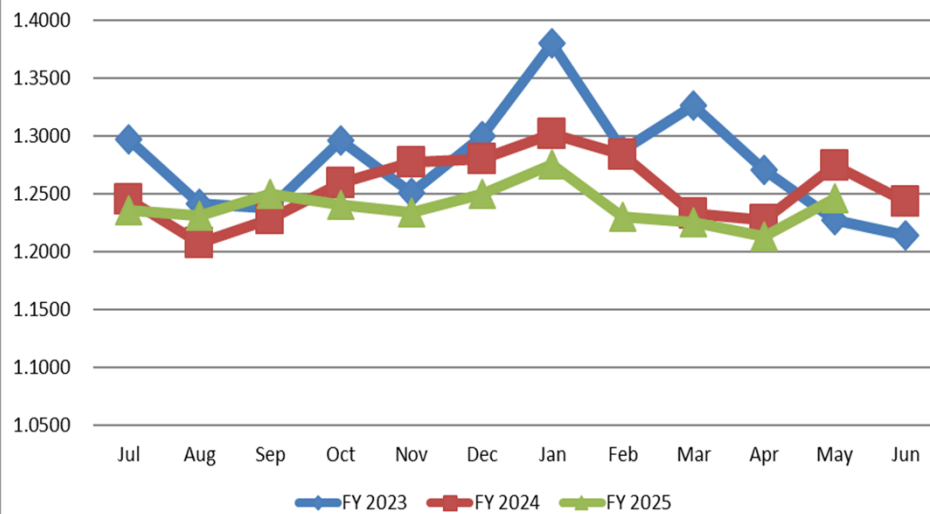
Case Mix Index w/o Normal Newborns



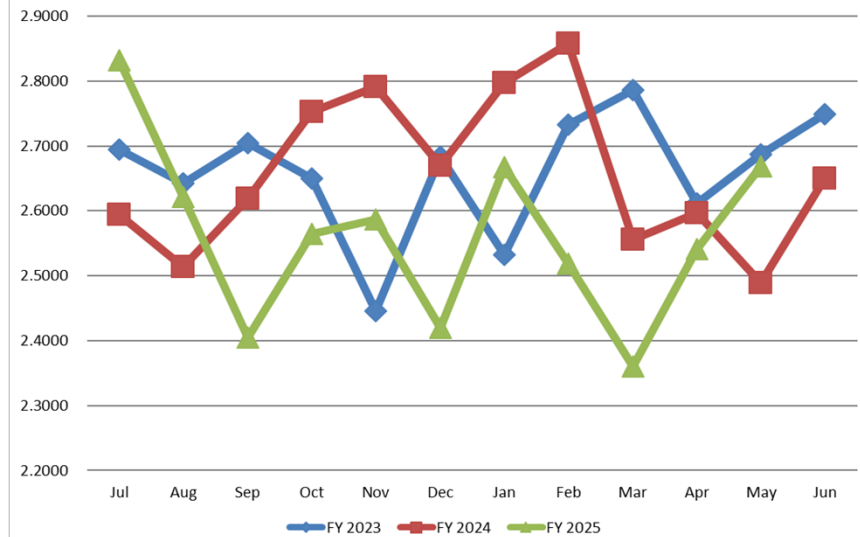
Case Mix Index w/o Normal Newborns - All



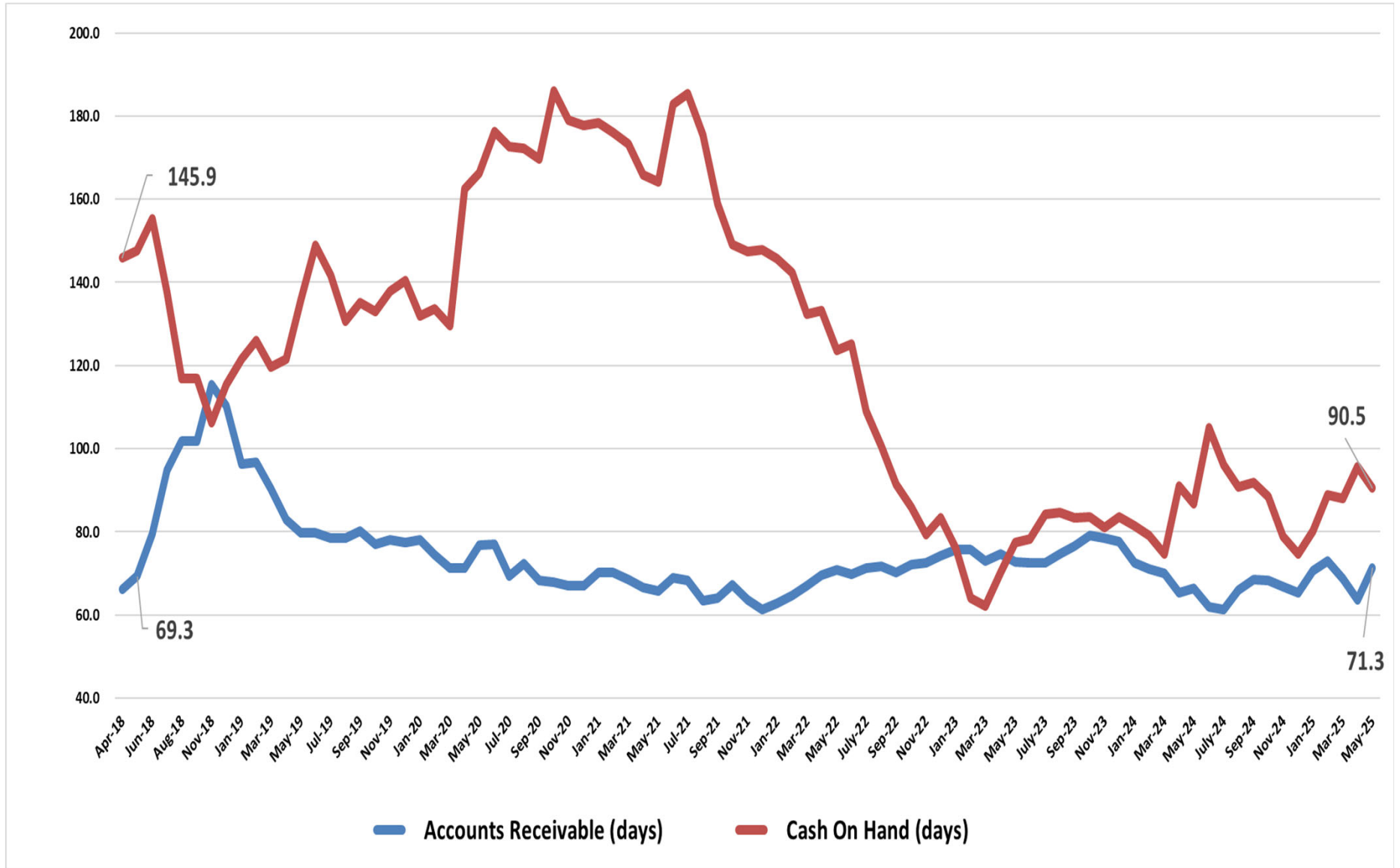
Case Mix **Medical** w/o Normal Newborns



Case Mix Index **Surgical** w/o Normal Newborns



Trended Liquidity Ratios



Malpractice Actuary Comparisons (000's)

CHANGE IN RETAINED ULTIMATE LOSSES

Hospital Professional and General Liability

(Data as of March 31, 2025)

Fiscal Year	(1) Selected Ultimate As of 6/30/2025 [Exhibit A-1]	(2) Selected Ultimate As of 6/30/2024 (Note 1)	(3) Change (1) - (2)
2005-06	\$242	\$242	\$0
2006-07	452	452	0
2007-08	1,313	1,313	0
2008-09	1,212	1,212	0
2009-10	429	429	0
2010-11	418	418	0
2011-12	444	444	0
2012-13	2,438	2,438	0
2013-14	587	587	0
2014-15	3,070	3,061	9
2015-16	376	376	0
2016-17	513	456	57
2017-18	5,093	5,149	(56)
2018-19	620	620	0
2019-20	4,342	4,197	145
2020-21	2,055	2,255	(199)
2021-22	1,819	2,468	(649)
2022-23	2,897	3,593	(696)
2023-24	3,784	3,513	271
Subtotal	\$32,105	\$33,222	(\$1,117)
2024-25	3,880	3,800	80
Total	\$35,985	\$37,022	(\$1,037)

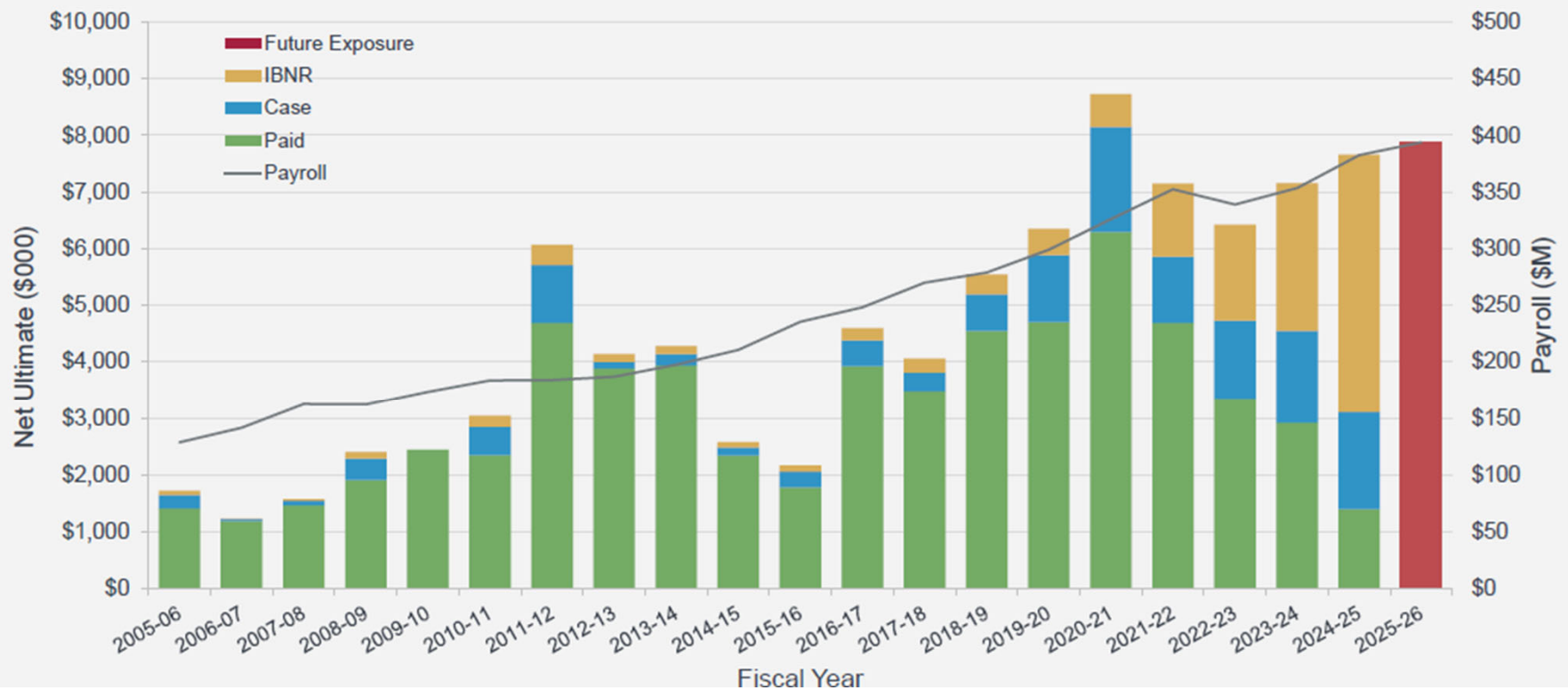
Workers Comp Actuary Estimation

Comparison of Net Ultimate Losses (\$000)

Fiscal Year	Data as of 3/31/2025	Data as of 3/31/2024	Change
Prior	\$70,032	\$69,709	\$324
2018-19	5,542	5,125	417
2019-20	6,352	5,719	633
2020-21	8,728	7,791	937
2021-22	7,152	6,596	556
2022-23	6,423	5,420	1,003
2023-24	7,161	6,032	1,129
2024-25	7,659	6,884	775
Total	\$119,048	\$113,275	\$5,774

Workers Comp Actuary Estimation

Components of Net Ultimate as of June 30, 2025



Ratio Analysis Report

MAY 31, 2025

	Current Month Value	Prior Month Value	June 30, 2024 Audited Value	2023 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.7	2.7	2.3	1.7	1.8	1.7
Accounts Receivable (days)	71.3	63.6	61.9	47.8	47.7	47.8
Cash On Hand (days)	90.5	95.7	105.1	273.9	188.4	134.1
Cushion Ratio (x)	10.3	10.8	10.7	44.7	24.2	16.6
Average Payment Period (days)	52.6	54.8	58.6	70.9	62.7	64.0
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	103.0%	108.0%	106.3%	271.7%	164.5%	131.0%
Debt-To-Capitalization	32.5%	32.1%	34.5%	22.5%	31.1%	35.0%
Debt-to-Cash Flow (x)	2.7	2.5	3.4	2.4	3.6	6.9
Debt Service Coverage	4.7	5.1	3.7	6.7	4.5	2.1
Maximum Annual Debt Service Coverage (x)	3.7	4.0	2.9	6.8	3.8	1.9
Age Of Plant (years)	13.7	13.8	13.3	11.1	12.8	13.9
PROFITABILITY RATIOS						
Operating Margin	(3.3%)	(2.6%)	0.8%	2.1%	0.5%	(2.3%)
Excess Margin	4.0%	5.3%	2.4%	5.5%	2.7%	(.9%)
Operating Cash Flow Margin	1.9%	2.6%	6.1%	6.7%	5.5%	3.0%
Return on Assets	4.3%	5.6%	2.4%	3.9%	2.4%	(.7%)

Consolidated Statements of Net Position (000's)

	May-25	Jun-24
	(Audited)	
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 4,774	\$ 19,412
Current Portion of Board designated and trusted assets	25,808	14,944
Accounts receivable:		
Net patient accounts	148,337	133,806
Other receivables	75,542	25,023
	223,880	158,829
Inventories	13,769	13,738
Medicare and Medi-Cal settlements	70,489	82,755
Prepaid expenses	9,232	8,403
Total current assets	347,950	298,082
NON-CURRENT CASH AND INVESTMENTS -		
less current portion		
Board designated cash and assets	207,539	210,518
Revenue bond assets held in trust	22,741	19,326
Assets in self-insurance trust fund	734	827
Total non-current cash and investments	231,013	230,671
INTANGIBLE RIGHT TO USE LEASE,	15,909	10,464
net of accumulated amortization		
INTANGIBLE RIGHT TO USE SBITA,	8,422	12,153
net of accumulated amortization		
CAPITAL ASSETS		
Land	17,542	17,542
Buildings and improvements	434,656	428,209
Equipment	340,166	334,316
Construction in progress	20,671	22,757
	813,036	802,825
Less accumulated depreciation	538,719	512,148
	274,316	290,676
OTHER ASSETS		
Property not used in operations	5,158	4,487
Health-related investments	2,073	2,676
Other	20,928	17,120
Total other assets	28,160	24,283
Total assets	905,770	866,329
DEFERRED OUTFLOWS	14,069	15,283
Total assets and deferred outflows	\$ 919,839	\$ 881,611

Consolidated Statements of Net Position (000's)

	May-25	Jun-24
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 35,325	\$ 41,096
Accrued payroll and related liabilities	69,574	62,382
SBITA liability, current portion	3,336	4,146
Lease liability, current portion	3,085	2,248
Bonds payable, current portion	12,754	12,585
Notes payable, current portion	3,458	9,850
Total current liabilities	127,533	132,306
LEASE LIABILITY, net of current portion	13,244	8,477
SBITA LIABILITY, net of current portion	3,712	5,846
LONG-TERM DEBT, less current portion		
Bonds payable	212,260	214,713
Notes payable	17,292	20,750
Total long-term debt	229,551	235,463
NET PENSION LIABILITY	21,666	21,226
OTHER LONG-TERM LIABILITIES	44,382	36,256
Total liabilities	440,090	439,574
NET ASSETS		
Invested in capital assets, net of related debt	51,675	66,112
Restricted	68,256	52,733
Unrestricted	359,819	323,192
Total net position	479,749	442,037
Total liabilities and net position	\$ 919,839	\$ 881,611

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025

Board designated funds	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		4.48	Various		42,218,951	
CAMP		4.42	CAMP		29,195,939	
Allspring	31846V203	3.91	Money market		96,001	
PFM	31846V203	3.91	Money market		892,898	
Allspring	! 23-Jan-25	5.20	MTN-C	Wells Fargo co	500,000	
PFM	! 25-Jan-25	0.00	U.S. Govt Agency	FHLMC	205,000	
PFM	! 31-Mar-25	4.00	U.S. Govt Agency	US Treasury Bill	700,000	
PFM	! 24-Apr-25	4.76	MTN-C	State Street Corp	140,000	
Allspring	! 28-Apr-25	4.35	MTN-C	Walmart Inc	500,000	
PFM	! 28-Apr-25	4.30	MTN-C	Walmart Inc	160,000	
PFM	! 1-May-25	4.20	MTN-C	Colgate Palmolive	180,000	
Allspring	! 1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
Allspring	! 17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	! 30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
Allspring	! 21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	! 1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	! 1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
Allspring	! 25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	! 25-Aug-25	3.75	U.S. Govt Agency	FHLMC	235,601	
Allspring	! 4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	! 23-Sep-25	0.38	U.S. Govt Agency	FHLMC	750,000	
Allspring	! 29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	! 31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
Allspring	! 30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	! 28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	250,000	
Allspring	! 31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	First Heritage Bank	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Farmers & Merchants Bank	13,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Citizens Bank & Trust	22,454	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	American Plus Bank, N.A.	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	BOKF, National Association	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	CalPrivate Bank	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Centreville Bak	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Citizens Bank & Trust	214,047	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	City Natl Bank of Sulphur Springs	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Farmer & Merchants Bank	175,677	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	First Oklahoma Bank	199,759	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Homeland Federal Savings Bank	15,912	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Locus Bank	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Old National Bank	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	River City Bank	236,500	
Western Alliance - CDARS	! 2-Apr-26	4.01	CD	Solera National Bank	236,500	
PFM	! 19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	! 21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
PFM	! 15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	! 28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	! 31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	! 31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
Allspring	! 18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	! 30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	! 30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	! 1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	! 1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	! 7-Jul-26	5.25	MTN-C	American Honda Mtn	145,000	
PFM	! 17-Jul-26	5.08	MTN-C	Cooperative CD	400,000	
PFM	! 20-Jul-26	3.73	ABS	Honda Auto Rec Own	31,691	
PFM	! 31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	
PFM	! 31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	! 14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	! 18-Sep-26	5.61	MTN-C	Natixis Ny	405,000	
Allspring	! 30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000	
PFM	! 30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	! 31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	! 1-Nov-26	4.76	Municipal	California St Univ	125,000	
PFM	! 4-Nov-26	1.65	MTN-C	American Express Co	445,000	
PFM	! 13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000	
Allspring	! 30-Nov-26	1.25	U.S. Govt Agency	US Treasury Bill	2,000,000	
Allspring	! 4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000	
PFM	! 11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000	
Allspring	! 15-Jan-27	1.95	MTN-C	Target Corp	900,000	
PFM	! 26-Feb-27	4.80	MTN-C	Cisco Sys Inc	260,000	
PFM	! 15-Mar-27	5.90	ABS	Daimler Trucks	248,738	
PFM	! 18-Mar-27	4.99	MTN-C	State Street Corp	335,000	
PFM	! 25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000	
PFM	! 30-Mar-27	5.39	MTN-C	Hormel Food Corp	115,000	
PFM	! 15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000	
PFM	! 15-Apr-27	3.97	ABS	Carmax Auto Owner	223,719	
Allspring	! 30-Apr-27	2.75	U.S. Govt Agency	US Treasury Bill	970,000	
PFM	! 30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000	
PFM	! 30-Apr-27	2.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	! 1-May-27	5.41	MTN-C	Goldman Sachs	220,000	
PFM	! 13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000	
PFM	! 15-May-27	3.70	MTN-C	Unitedhealth Group	85,000	
PFM	! 15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000	
PFM	! 17-May-27	3.66	ABS	Capital One Prime	114,360	
Allspring	! 21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000	
Allspring	! 15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000	
PFM	! 26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000	
PFM	! 31-Jul-27	2.75	U.S. Govt Agency	US Treasury Bill	185,000	
Allspring	! 1-Aug-27	3.23	Municipal	San Jose Ca Redev	400,000	
Allspring	! 1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000	
Allspring	! 6-Aug-27	4.45	MTN-C	Paccar Financial Mtn	900,000	
PFM	! 15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000	
PFM	! 31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,140,000	
Allspring	! 15-Sep-27	5.93	MTN-C	Bank of America	1,100,000	
Allspring	! 1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000	
PFM	! 8-Oct-27	4.35	MTN-C	Toyota Motor	130,000	
Allspring	! 22-Oct-27	4.33	MTN-C	State Street Corp	1,000,000	
PFM	! 31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	! 15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000	
Allspring	! 15-Nov-27	4.60	MTN-C	Caterpillar Finl Mtn	1,000,000	
PFM	! 15-Nov-27	4.51	ABS	Mercedes Benz Auto	109,866	
PFM	! 17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000	
PFM	! 15-Jan-28	4.10	MTN-C	Mastercard	130,000	
Allspring	! 18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000	

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025

PFM	!	24-Jan-28	4.90	MTN-C	Wells Fargo MTN	145,000
PFM	!	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	!	12-Feb-28	4.55	MTN-C	Eli Lilly Co	300,000
Allspring	!	16-Feb-28	4.47	ABS	GM Finl Consumer	770,774
PFM	!	18-Feb-28	5.41	ABS	Honda Auto	326,398
PFM	!	24-Feb-28	4.55	MTN-C	Cisco Sys Inc	70,000
PFM	!	24-Feb-28	4.55	MTN-C	Hershey Co	80,000
PFM	!	25-Feb-28	5.47	ABS	BMW Vehicle Owner	77,329
PFM	!	26-Feb-28	4.48	MTN-C	Chevron USA Inc	340,000
PFM	!	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	!	1-Mar-28	4.55	MTN-C	Johnson Johnson Sr	80,000
PFM	!	17-Apr-28	5.48	ABS	Hyundai Auto	107,069
Allspring	!	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	!	23-Apr-28	4.89	MTN-C	Goldman Sachs	155,000
PFM	!	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	!	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	!	9-May-28	4.25	MTN-C	Cummins INC	20,000
PFM	!	15-May-28	4.87	ABS	American Express Co	150,000
PFM	!	15-May-28	5.23	ABS	Ford CR Auto Owner	157,708
PFM	!	15-May-28	4.79	ABS	Bank of America	180,000
PFM	!	15-May-28	5.46	ABS	Ally Auto Rec	177,213
PFM	!	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	!	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,280,000
PFM	!	16-Jun-28	5.45	ABS	GM Finl con Auto Rec	105,021
PFM	!	25-Jun-28	4.82	U.S. Govt Agency	FHLMC	530,000
PFM	!	25-Jun-28	4.78	U.S. Govt Agency	FHLMC	433,504
PFM	!	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,300,000
PFM	!	1-Jul-28	4.42	Municipal	Los Angeles Ca	140,000
Allspring	!	14-Jul-28	4.95	MTN-C	John Deere Mtn	700,000
PFM	!	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	!	25-Jul-28	4.18	U.S. Govt Agency	FNMA	515,805
Allspring	!	1-Aug-28	5.75	Municipal	San Diego County	1,000,000
PFM	!	15-Aug-28	5.53	ABS	Fifth Third Auto	377,774
PFM	!	15-Aug-28	5.69	ABS	Harley Davidson	500,000
PFM	!	25-Aug-28	4.74	U.S. Govt Agency	FHLMC	545,000
PFM	!	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	!	15-Sep-28	5.16	ABS	Chase Issuance Trust	435,000
PFM	!	15-Sep-28	5.23	ABS	American Express	445,000
PFM	!	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	!	25-Sep-28	4.80	U.S. Govt Agency	FHLMC	535,000
PFM	!	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	!	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	!	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	!	25-Oct-28	5.07	U.S. Govt Agency	FHLMC	200,000
PFM	!	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	!	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	!	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	!	15-Nov-28	4.98	ABS	Bank of America	394,000
PFM	!	25-Nov-28	5.00	U.S. Govt Agency	FHLMC	280,000
PFM	!	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	!	25-Dec-28	4.72	U.S. Govt Agency	FHLMC	315,000
PFM	!	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	!	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	!	12-Jan-29	5.02	MTN-C	Morgan Stanley	250,000
PFM	!	16-Jan-29	4.60	ABS	Chase Issuance Trust	490,000
PFM	!	24-Jan-29	4.92	MTN-C	JP Morgan	140,000
PFM	!	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	!	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	!	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	!	15-Feb-29	4.94	ABS	Wells Fargo Card	560,000
PFM	!	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	!	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	!	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	!	26-Feb-29	4.85	MTN-C	Cisco Sys Inc	225,000
PFM	!	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	!	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000
PFM	!	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000
PFM	!	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000
Allspring	!	15-Mar-29	5.20	ABS	John Deere Owner	1,000,000
Allspring	!	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000
PFM	!	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000
Allspring	!	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	!	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
PFM	!	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	!	15-Apr-29	5.10	ABS	Ford CR Auto Owner	1,000,000
PFM	!	15-Apr-29	5.10	ABS	Ford CR Auto Owner	415,000
PFM	!	23-Apr-29	4.91	MTN-C	Wells Fargo co	205,000
PFM	!	25-Apr-29	4.73	MTN-C	American Express	245,000
PFM	!	9-May-29	4.62	MTN-C	Bank America Mtn	290,000
PFM	!	15-May-29	4.42	ABS	Hyundai Auto Rec	195,000
PFM	!	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000
Allspring	!	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	!	15-Jun-29	5.15	MTN-C	National Rural Mtn	850,000
Allspring	!	20-Jun-29	5.98	ABS	Verizon Master Trust	1,000,000
Allspring	!	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000
PFM	!	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
PFM	!	25-Jun-29	4.64	U.S. Govt Agency	FHLMC	200,000
PFM	!	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000
PFM	!	15-Jul-29	4.76	ABS	Ford CR Auto Owner	360,000
Allspring	!	16-Jul-29	4.65	ABS	American Express	1,025,000
PFM	!	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000
PFM	!	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	!	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring	!	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000
PFM	!	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	600,000
PFM	!	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	!	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
PFM	!	16-Aug-29	4.27	ABS	GM Finl con Auto Rec	155,000
PFM	!	18-Aug-29	4.64	ABS	Toyota Auto	260,000
PFM	!	20-Aug-29	4.92	ABS	Volkswagen Auto Ln	365,000
PFM	!	31-Aug-29	3.63	U.S. Govt Agency	US Treasury Bill	750,000
PFM	!	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000
PFM	!	21-Sep-29	4.57	ABS	Honda Auto	205,000
PFM	!	25-Sep-29	4.85	ABS	BMW Vehicle Owner	140,000
PFM	!	25-Sep-29	4.79	U.S. Govt Agency	FHLMC	345,000
Allspring	!	30-Sep-29	3.50	U.S. Govt Agency	US Treasury Bill	950,000
PFM	!	4-Oct-29	4.05	MTN-C	Accenture Capital	195,000

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025

PFM	:	15-Oct-29	4.15	ABS	Honda Auto	125,000
PFM	:	15-Oct-29	4.45	ABS	Ford Credit Auto	445,000
Allspring	:	31-Oct-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	:	31-Oct-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	:	15-Nov-29	4.77	ABS	Toyota Auto	220,000
Allspring	:	30-Nov-29	4.13	U.S. Govt Agency	US Treasury Bill	1,700,000
Allspring	:	15-Dec-29	4.49	ABS	Nissan Auto Rec	500,000
PFM	:	17-Dec-29	4.78	ABS	Mercedes Benz Auto	255,000
Allspring	:	31-Dec-29	4.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	:	31-Dec-29	4.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	:	17-Jan-30	4.95	MTN-C	Adobe Inc	900,000
PFM	:	17-Jan-30	4.95	MTN-C	Adobe Inc	285,000
PFM	:	31-Jan-30	4.25	U.S. Govt Agency	US Treasury Bill	295,000
PFM	:	24-Feb-30	4.75	MTN-C	Cisco Sys Inc	290,000
PFM	:	28-Feb-30	4.00	U.S. Govt Agency	US Treasury Bill	160,000
PFM	:	20-Mar-30	4.51	ABS	Verizon Master Trust	440,000
PFM	:	15-Apr-30	4.28	ABS	American Express	410,000
PFM	:	16-Apr-30	4.66	ABS	GM Finl Consumer	95,000
Allspring	:	30-Apr-30	3.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	:	15-May-30	4.80	MTN-C	Toyota Motor	200,000
PFM	:	29-May-30	4.91	MTN-C	Citibank N A	250,000
						\$ 193,506,707

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Fargo Bank			Money market	110900	967,173	
Wells Fargo Bank			Fixed income - L/T	152300	757,009	1,724,181
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	2,000,937	2,000,937
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	2,091,560	2,091,560
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	5,838,610	5,838,610
<u>2020 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	1,079,971	1,079,971
<u>2022 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	2,734,381	2,734,381
<u>2014 general obligation bonds</u>						
CAMP			Interest Payment fund	152440	3,779,512	3,779,512
<u>Master Reserve fund</u>						
US Bank				142102	(570,402)	
US Bank				142103	23,311,189	22,740,787
<u>Operations</u>						
Wells Fargo Bank	(Checking)	0.38	Checking	100100	100100	(2,630,669)
Wells Fargo Bank	(Savings)	0.38	Checking	100500	100500	6,120,149
						3,489,481
<u>Payroll</u>						
Wells Fargo Bank	(Checking)	0.38	Checking		100200	(247,914)
Wells Fargo Bank	(Checking)	0.38	Checking	Flexible Spending	100300	1,067,884
Wells Fargo Bank	(Checking)	0.38	Checking	Benefits	100300	10,370
Wells Fargo Bank	(Checking)	0.00	Checking	HSA	100300	15,905
Bancorp	(Checking)		Checking	Bancorp	100300	-
						846,245
						4,335,725
Total investments						\$ 239,832,371

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100100		\$ (5,772)
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Sequoia Regional Cancer Center

Wells Fargo Bank (Medical)	Checking	100500	(6,223)	\$ (6,223)
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Kaweah Delta Hospital Foundation

Central Valley Community Checking	Investments	100100	428,723	
Various	S/T Investments	142200	5,258,500	
Various	L/T Investments	142300	13,826,013	
Various	Unrealized G/L	142400	2,209,753	
			\$ 21,722,989	

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 133,925,074		142100
Committed for capital	21,617,789		142100
	155,542,862		
GO Bond reserve - L/T	1,992,658		142100
401k Matching	14,792,892		142100
Cost report settlement - cur 2,135,384			142104
Cost report settlement - L/T 1,312,727			142100
	3,448,111		
Development fund/Memorial fund	104,184		112300
Workers compensation - cur 5,180,000			112900
Workers compensation - L/T 12,446,000			113900
	17,626,000		
	\$ 193,506,707		

	Total Investments	%	Trust Accounts	Surplus Funds	%
<u>Investment summary by institution:</u>					
Bancorp	\$ -	0.0%		-	0.0%
Cal Trust	-	0.0%		-	0.0%
CAMP	29,195,939	12.2%		29,195,939	14.8%
Local Agency Investment Fund (LAIF)	42,218,951	17.6%		42,218,951	21.3%
CAMP - GOB Tax Rev	3,779,512	1.6%	3,779,512	-	0.0%
Allspring	59,735,775	24.9%	1,724,181	58,011,594	29.3%
PFM	59,349,693	24.7%		59,349,693	30.0%
Western Alliance - CDARS	3,006,348			3,006,348	1.5%
American Business Bank	-			-	0.0%
CalPrivate Bank	-			-	0.0%
Citizens National Bank of Texas	-			-	0.0%
Community Bank of the Day	-			-	0.0%
East West Bank	-			-	0.0%
Farmers Bank and Trust Company	-			-	0.0%
Frontier Bank of Texas	-			-	0.0%
Optus Bank	-			-	0.0%
Poppy Bank	-			-	0.0%
Republic Bank	-			-	0.0%
St. Louis Bank	-			-	0.0%
Willamette Valley Bank	-			-	0.0%
Wells Fargo Bank	6,059,907	2.5%		6,059,907	3.1%
Signature Bank	-	0.0%	-	-	0.0%
US Bank	36,486,246	15.2%	36,486,246	-	0.0%
	\$ 239,832,371	100.0%	\$ 41,989,939	197,842,432	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,006,348	59,353,000 (30%)
Checking accounts	4,335,725	
Local Agency Investment Fund (LAIF)	42,218,951	75,000,000
Cal Trust	-	
CAMP	29,195,939	
Medium-term notes (corporate) (MTN-C)	30,160,000	59,353,000 (30%)
U.S. government agency	63,319,910	
Municipal securities	6,425,000	
Money market accounts	988,898	39,568,000 (20%)
Commercial paper	-	49,461,000 (25%)
Asset Backed Securities	18,191,660	39,568,000 (20%)
Supra-National Agency	-	59,353,000 (30%)
	<u>\$ 197,842,432</u>	

Return on investment:

Current month	<u>3.84%</u>
Year-to-date	<u>3.81%</u>
Prospective	<u>3.69%</u>
LAIF (year-to-date)	<u>4.42%</u>
Budget	<u>2.82%</u>

Fair market value disclosure for the quarter ended March 31, 2025 (District only):

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(260,645)
Change in unrealized gain (loss) on investments (income statement effect)	\$ 1,116,156	3,634,731

Investment summary of CDs:

American Plus Bank, N.A.	\$ 236,500
BOKF, National Association	236,500
CalPrivate Bank	236,500
Centreville Bak	236,500
Citizens Bank & Trust	236,500
City Natl Bank of Sulphur Springs	236,500
Farmer & Merchants Bank	175,677
Farmers & Merchants Bank	13,500
First Heritage Bank	236,500
First Oklahoma Bank	199,759
Homeland Federal Savings Bank	15,912
Locus Bank	236,500
Old National Bank	236,500
River City Bank	236,500
Solera National Bank	236,500
	<u>\$ 3,006,348</u>

Investment summary of asset backed securities:

Ally Auto Rec	\$ 177,213
American Express	1,880,000
American Express Co	150,000
Bank of America	574,000
BMW Vehicle Owner	1,317,329
Capital One Prime	114,360
Carmax Auto Owner	223,719
Chase Issuance Trust	925,000
Daimler Trucks	248,738
Fifth Third Auto	377,774
Ford CR Auto Owner	1,932,708
Ford Credit Auto	445,000
GM Finl con Auto Rec	260,021
GM Finl Consumer	865,774
Harley Davidson	500,000
Honda Auto	656,398
Honda Auto Rec Own	31,691
Hyundai Auto	107,069
Hyundai Auto Rec	1,195,000
John Deere Owner	1,000,000
Mercedes Benz Auto	1,364,866
Nissan Auto Lease	500,000
Nissan Auto Rec	500,000
Toyota Auto	480,000
Verizon Master Trust	1,440,000
Wells Fargo Card	560,000
Volkswagen Auto Ln	365,000
	<u>\$ 18,191,660</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
May 31, 2025

Investment summary of medium-term notes (corporate):

Accenture Capital	\$	195,000
Adobe Inc		1,410,000
American Express		245,000
American Express Co		445,000
American Honda Mtn		145,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank America Mtn		290,000
Bank of America		1,395,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Bristol Myers Squibb		200,000
Chevron USA Inc		340,000
Caterpillar Finl Mtn		1,220,000
Cisco Sys Inc		845,000
Citibank N A		1,785,000
Colgate Palmolive		180,000
Cooperative CD		400,000
Cummins INC		215,000
Deere John Mtn		220,000
Eli Lilly Co		365,000
Goldman Sachs		1,475,000
Hershey Co		80,000
Home Depot Inc		815,000
Hormel Food Corp		115,000
IBM Corp		410,000
John Deere Mtn		820,000
Johnson Johnson Sr		80,000
JP Morgan		1,240,000
Mastercard		130,000
Morgan Stanley		1,530,000
National Rural Mtn		1,010,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		1,155,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,475,000
Target Corp		900,000
Texas Instrs		370,000
Toyota Motor		1,925,000
Unitedhealth Group		85,000
Walmart Inc		660,000
Wells Fargo Mtn		145,000
Wells Fargo co		705,000
	\$	30,160,000

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	4,015,805
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,929,105
US Treasury Bill		48,850,000
	\$	63,319,910

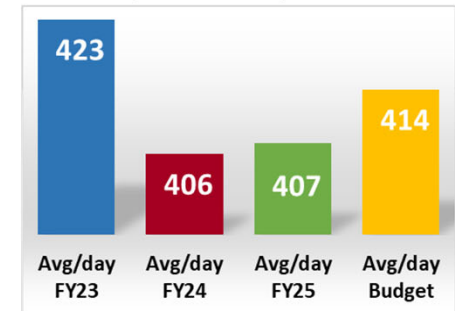
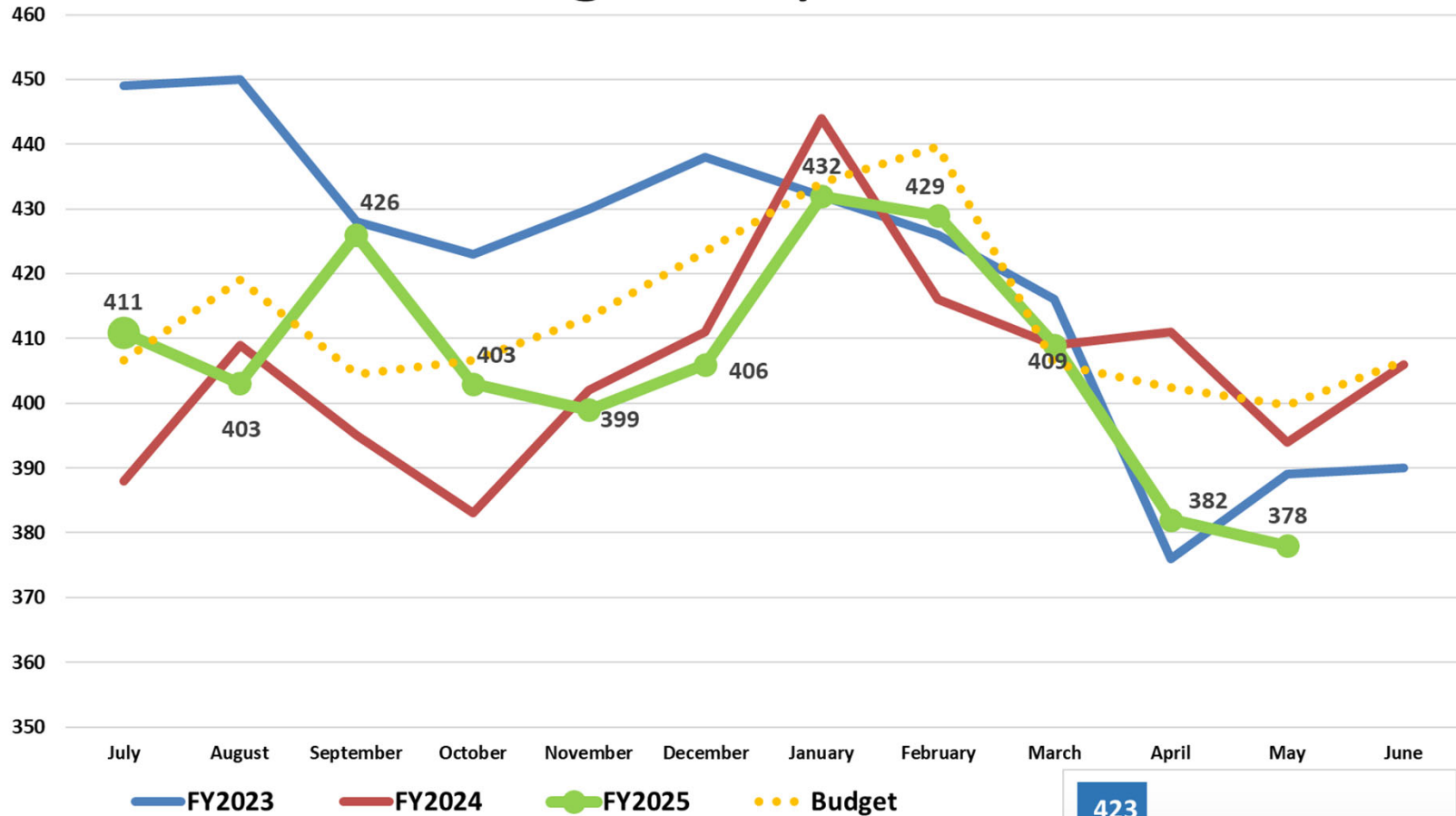
Investment summary of municipal securities:

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		410,000
Massachusetts St		1,000,000
San Diego County		1,000,000
San Francisco Ca		1,000,000
San Jose Ca Redev		400,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
	\$	6,425,000

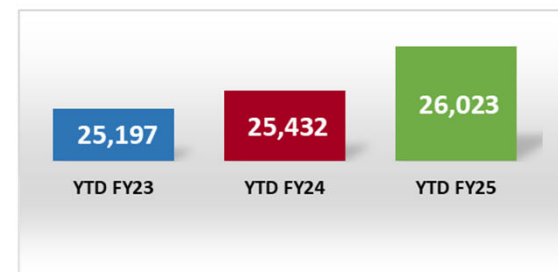
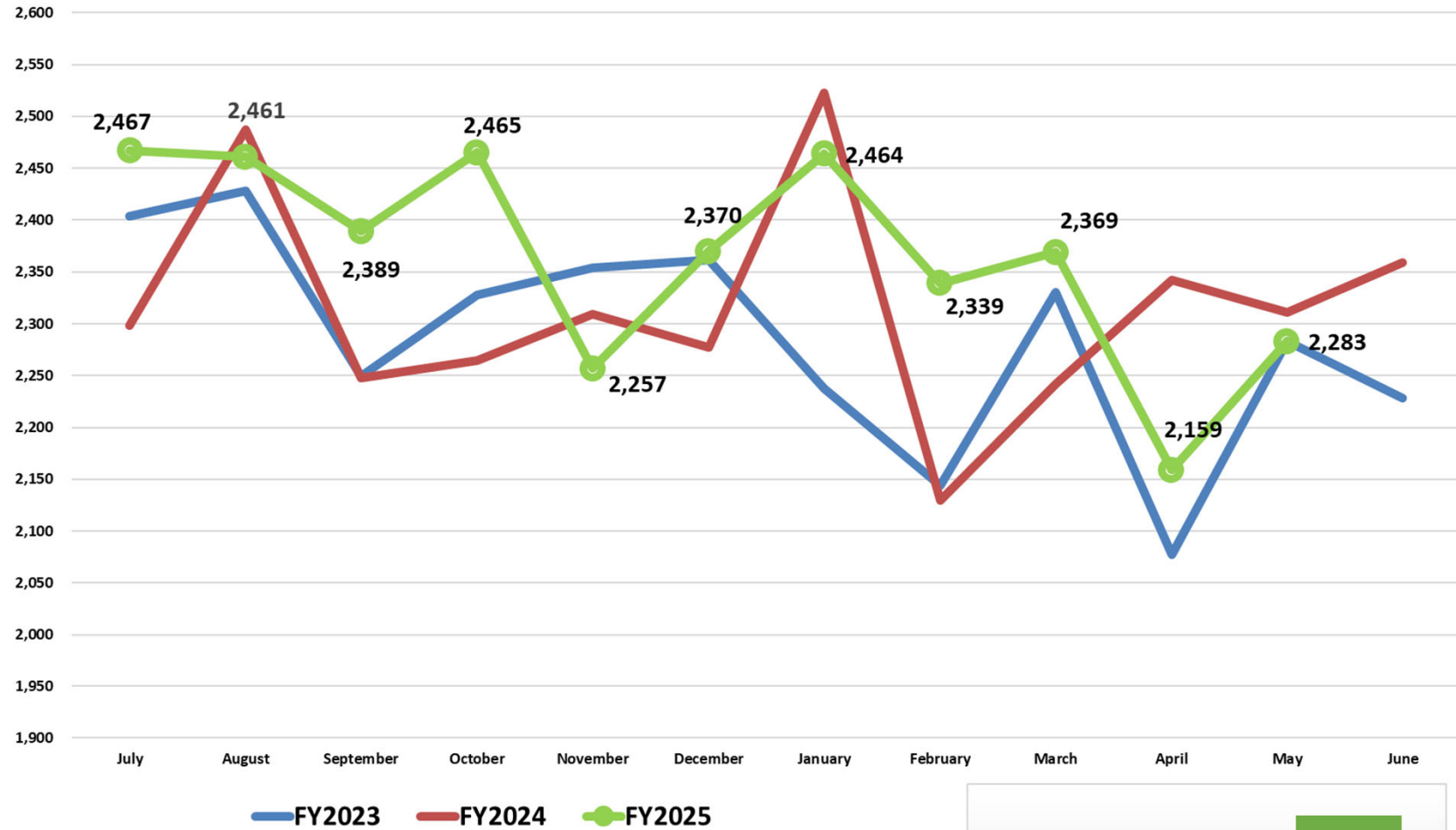
Statistical Report

May 2025

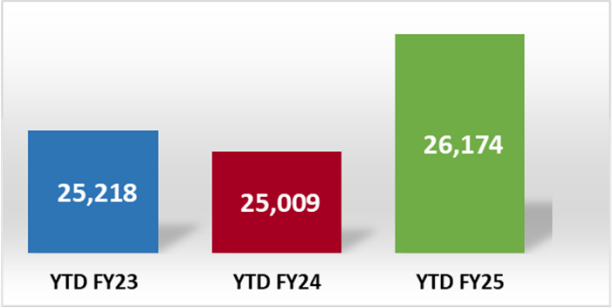
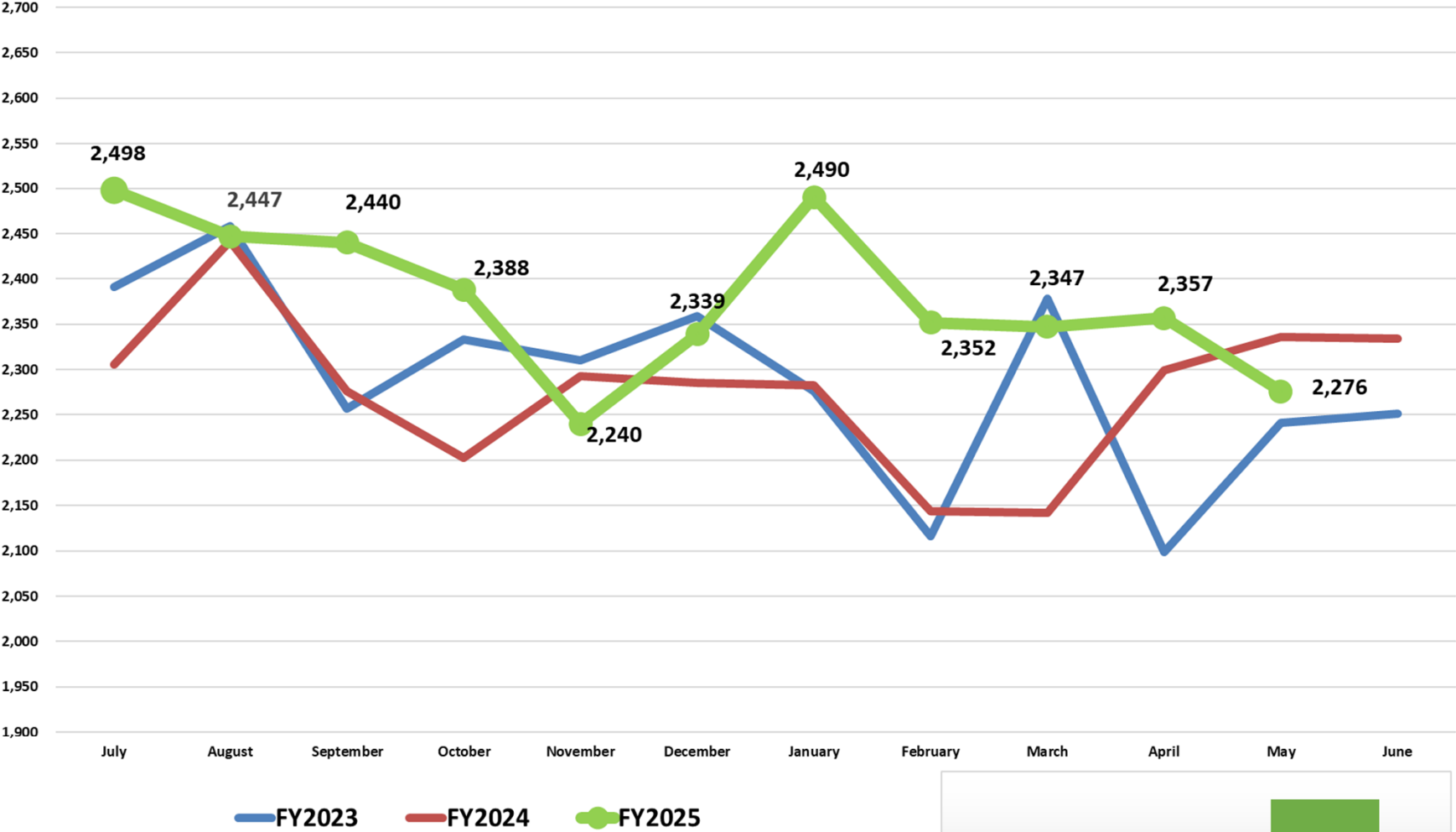
Average Daily Census



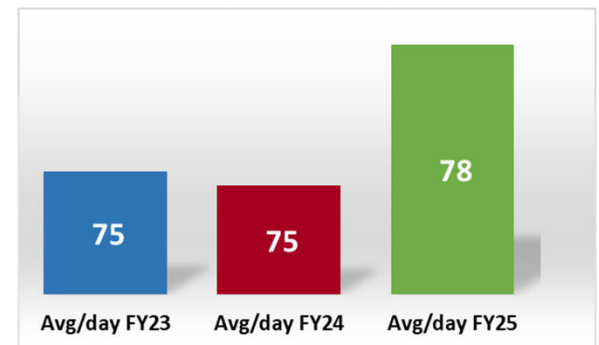
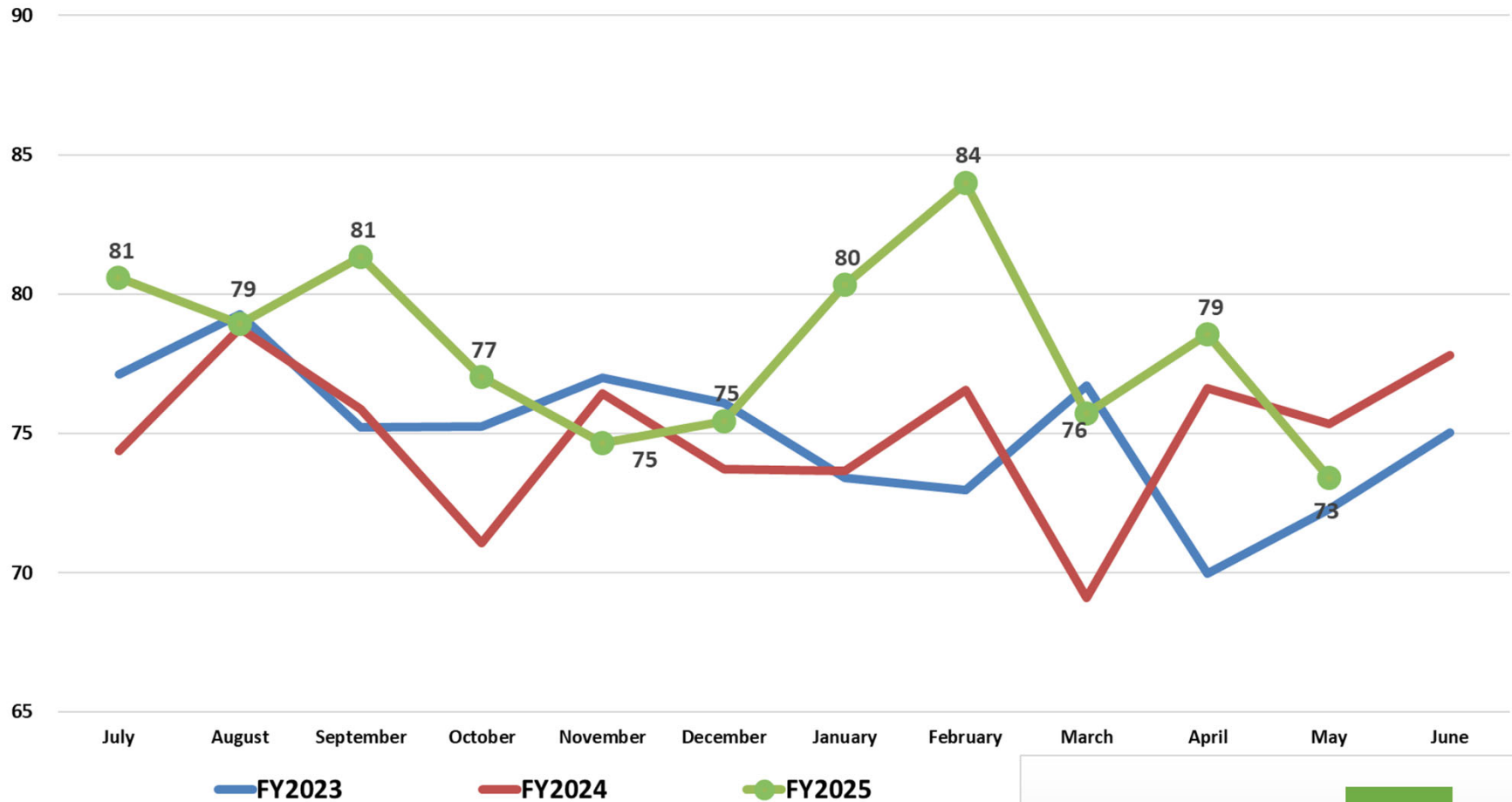
Admissions



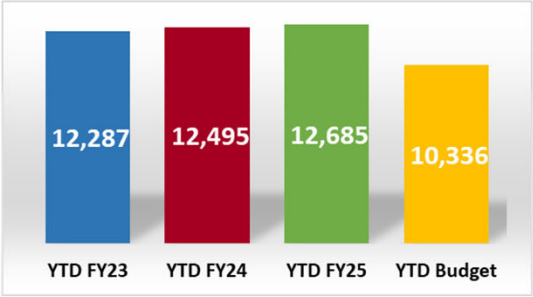
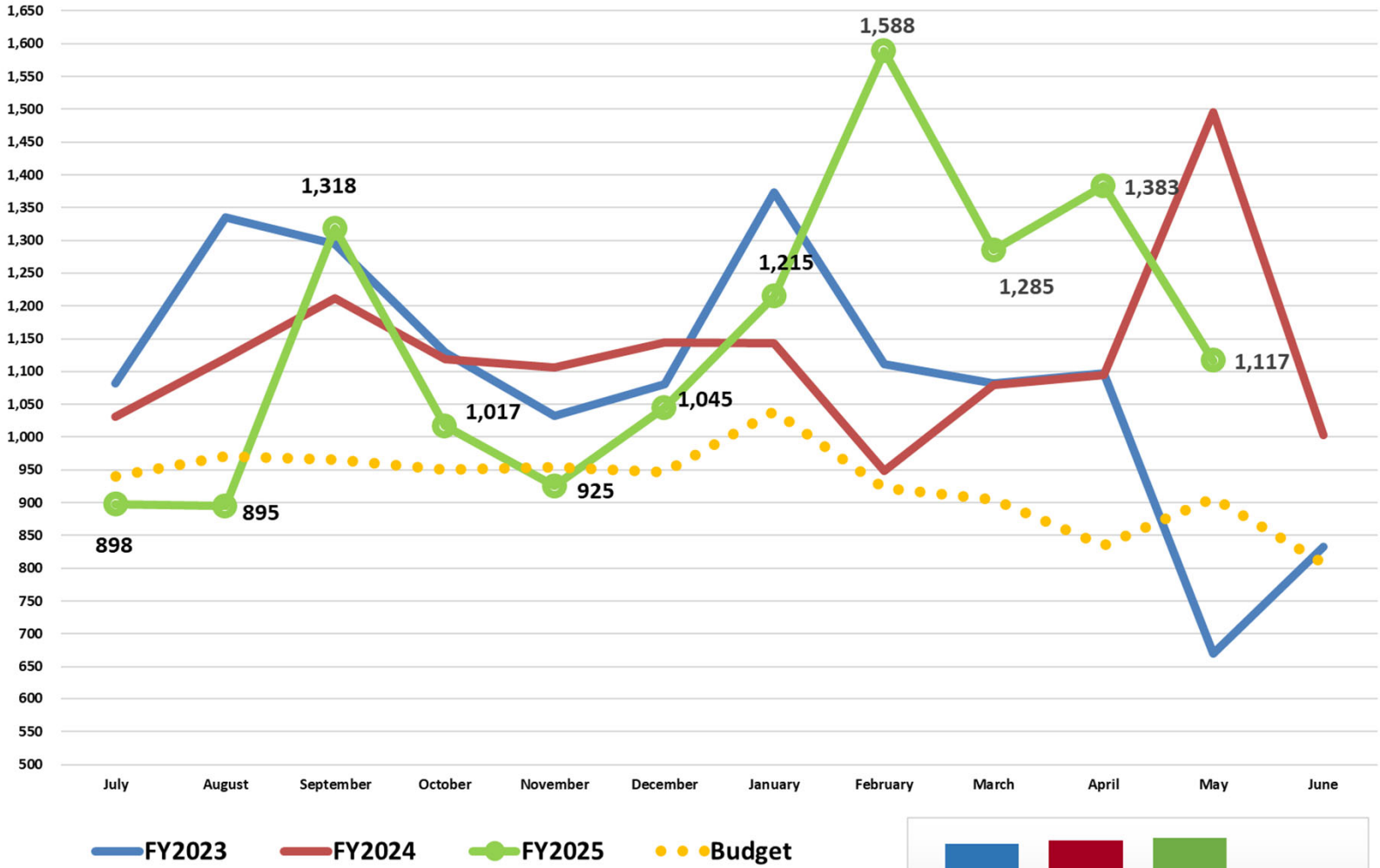
Discharges



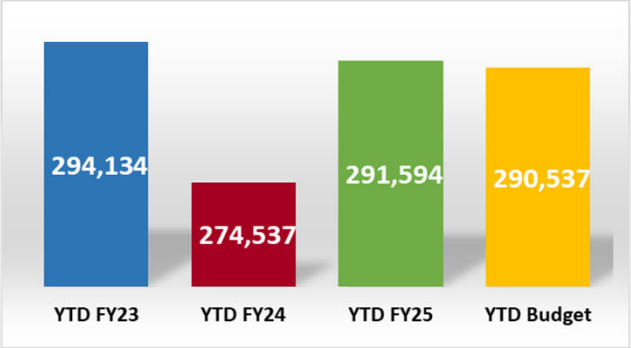
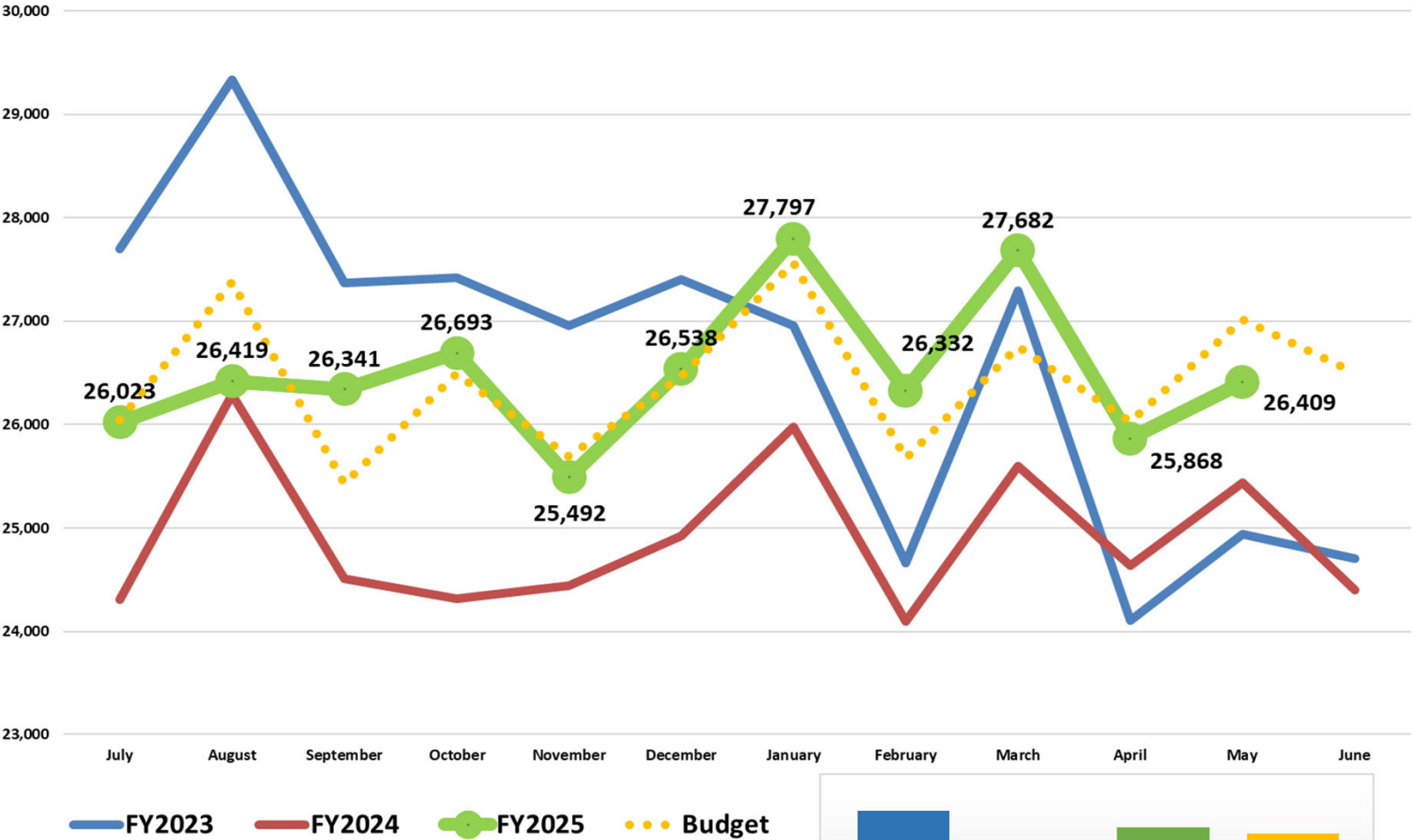
Average Discharges per Day



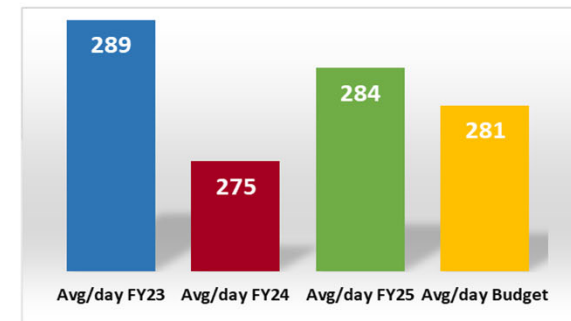
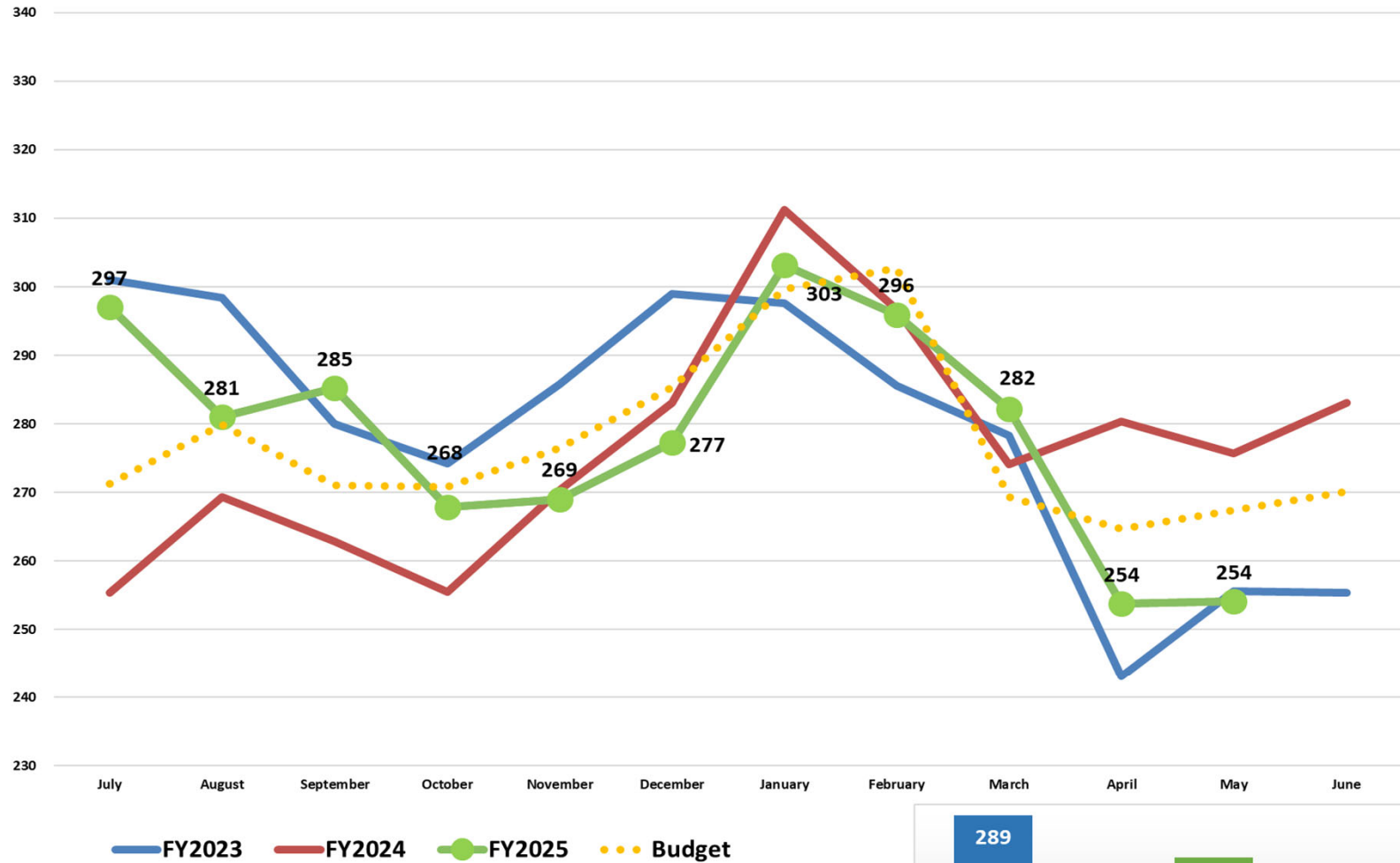
Observation Days



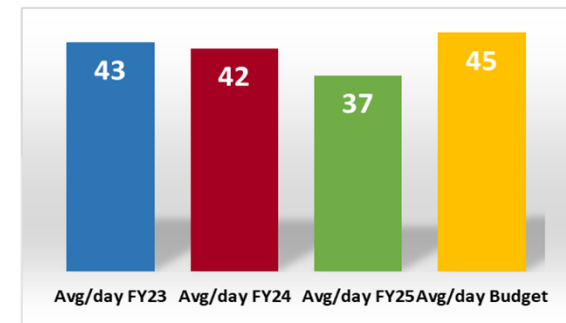
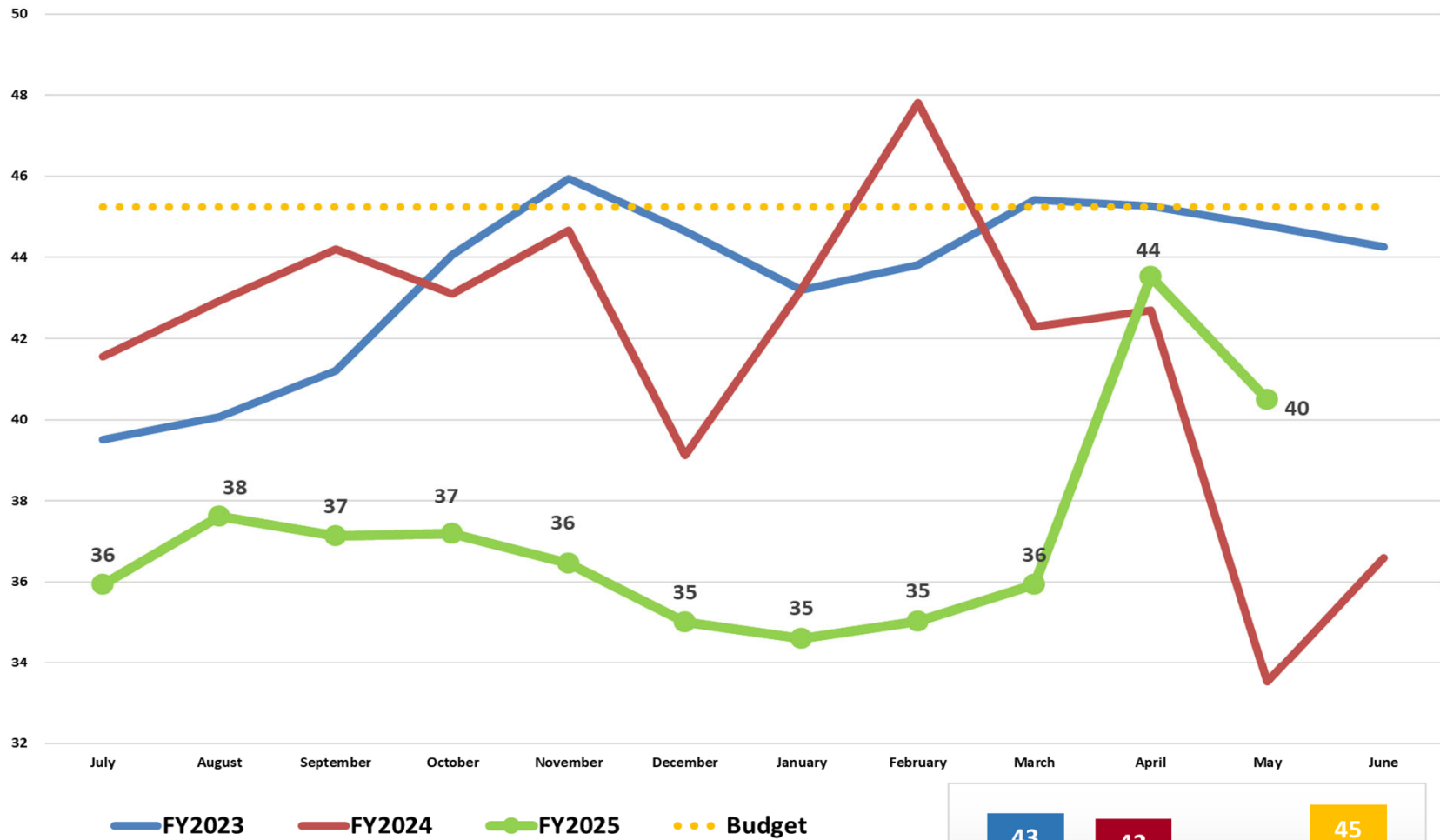
Adjusted Patient Days



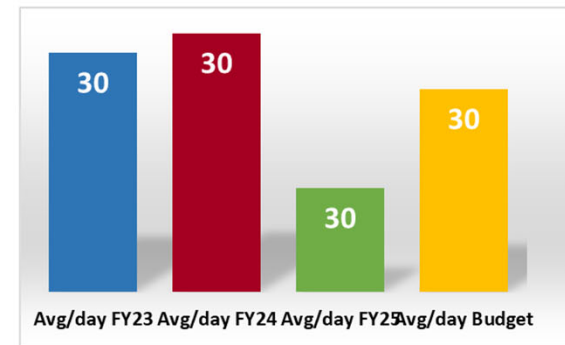
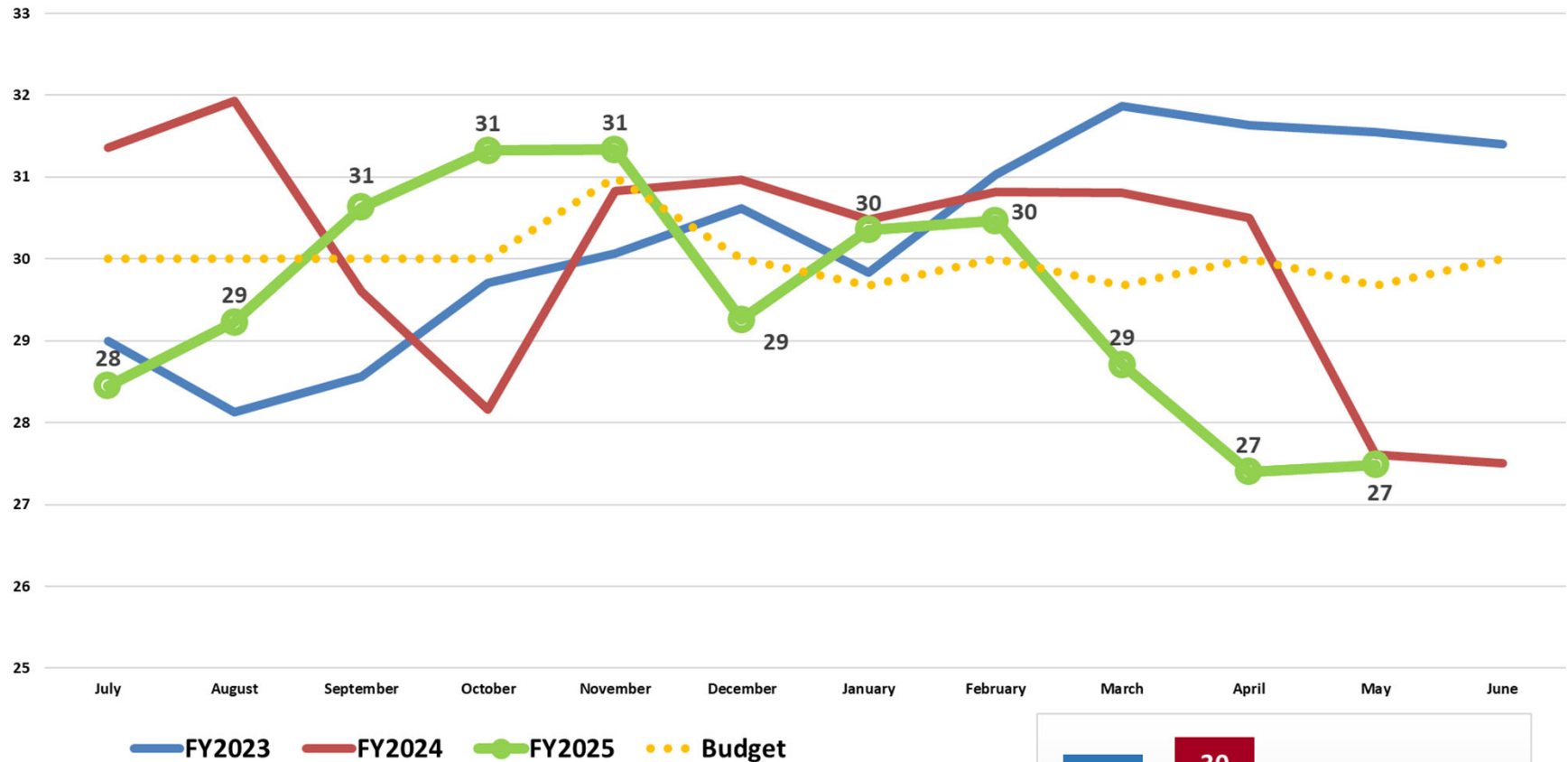
Medical Center (Avg Patients Per Day)



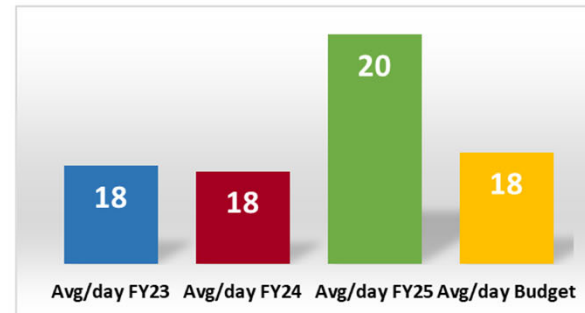
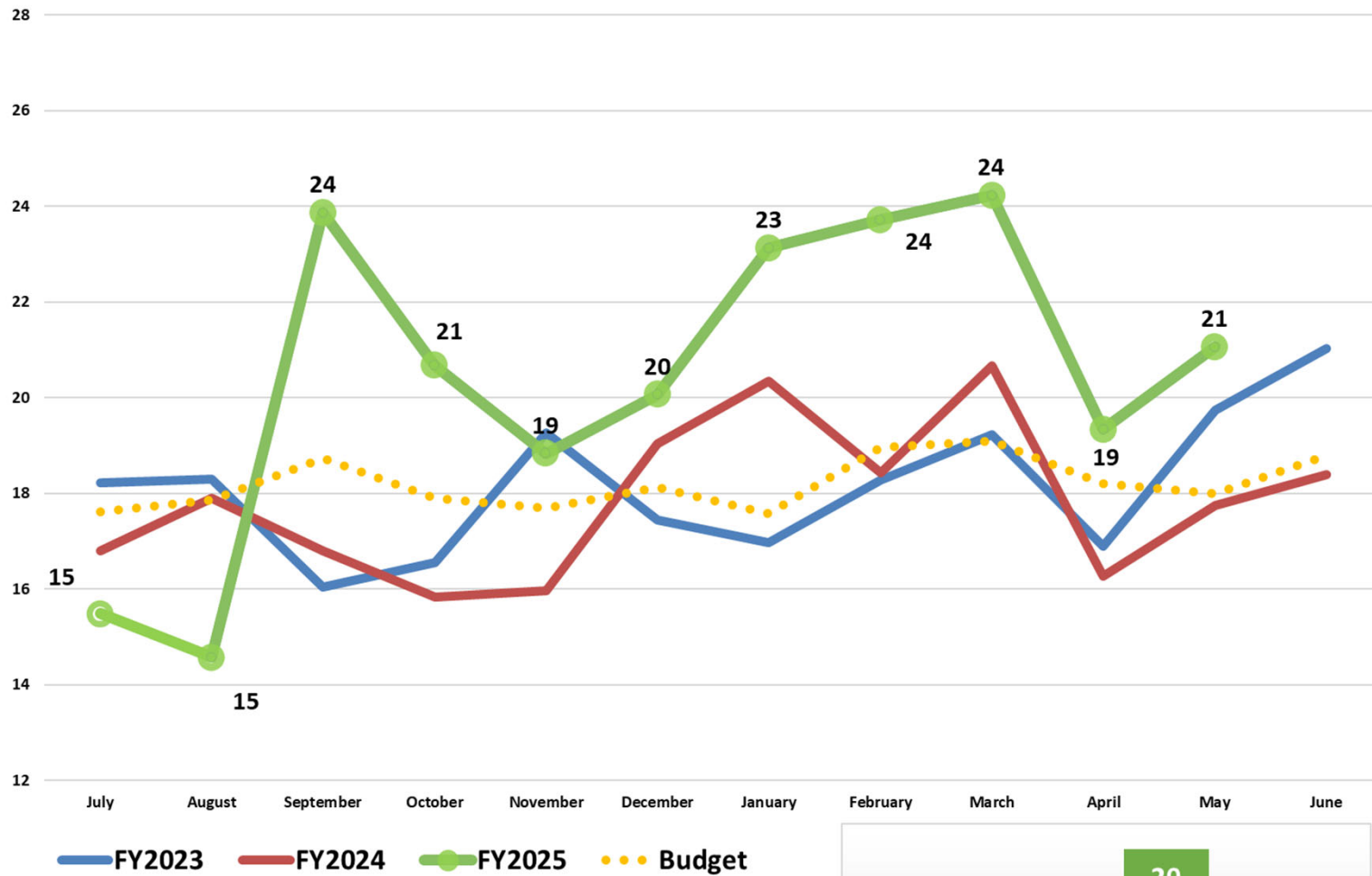
Acute I/P Psych (Avg Patients Per Day)



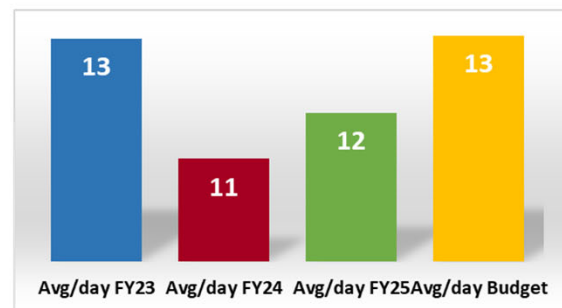
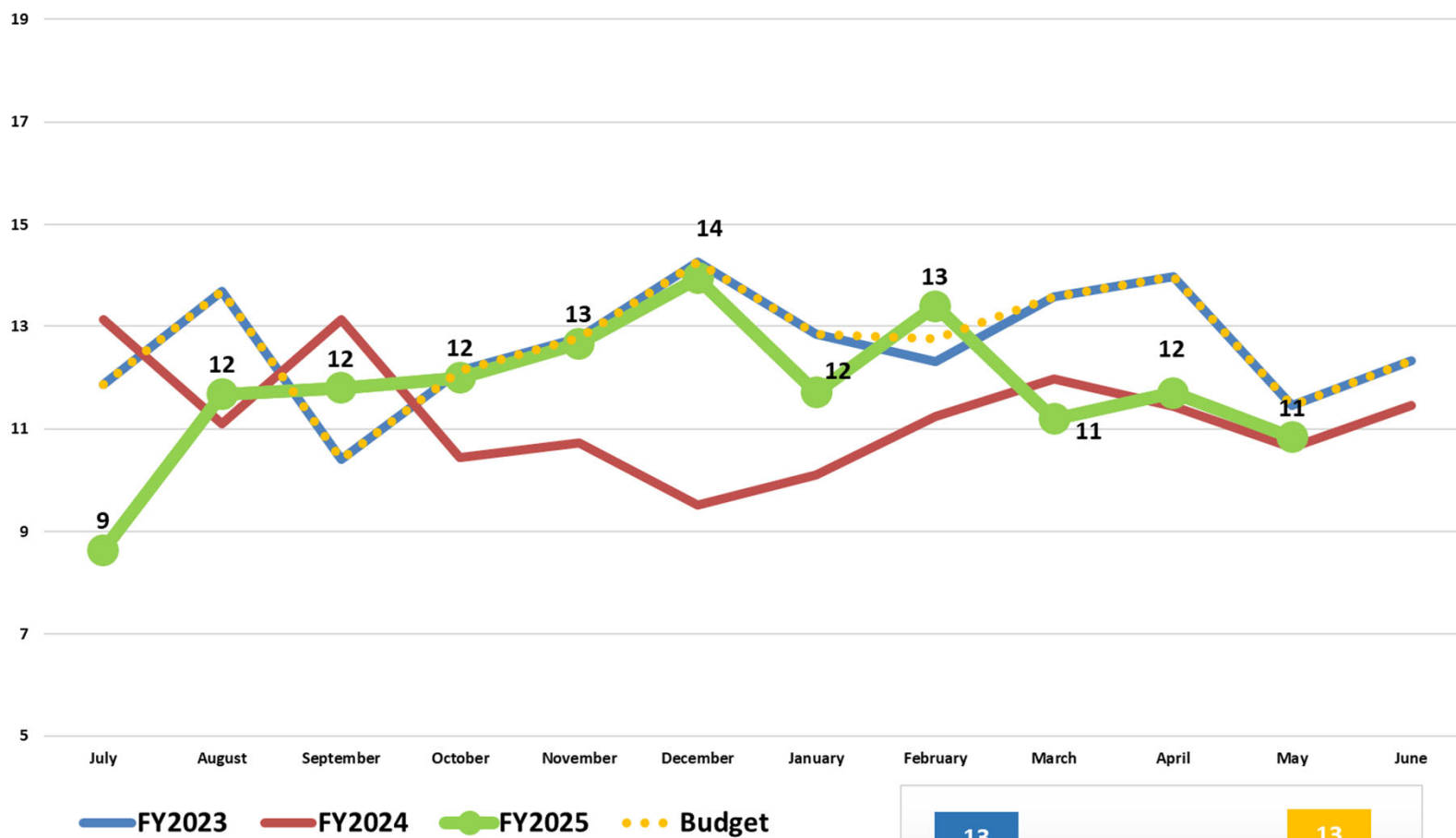
Sub-Acute - Avg Patients Per Day



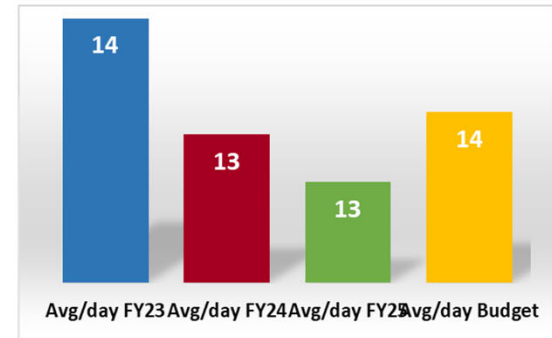
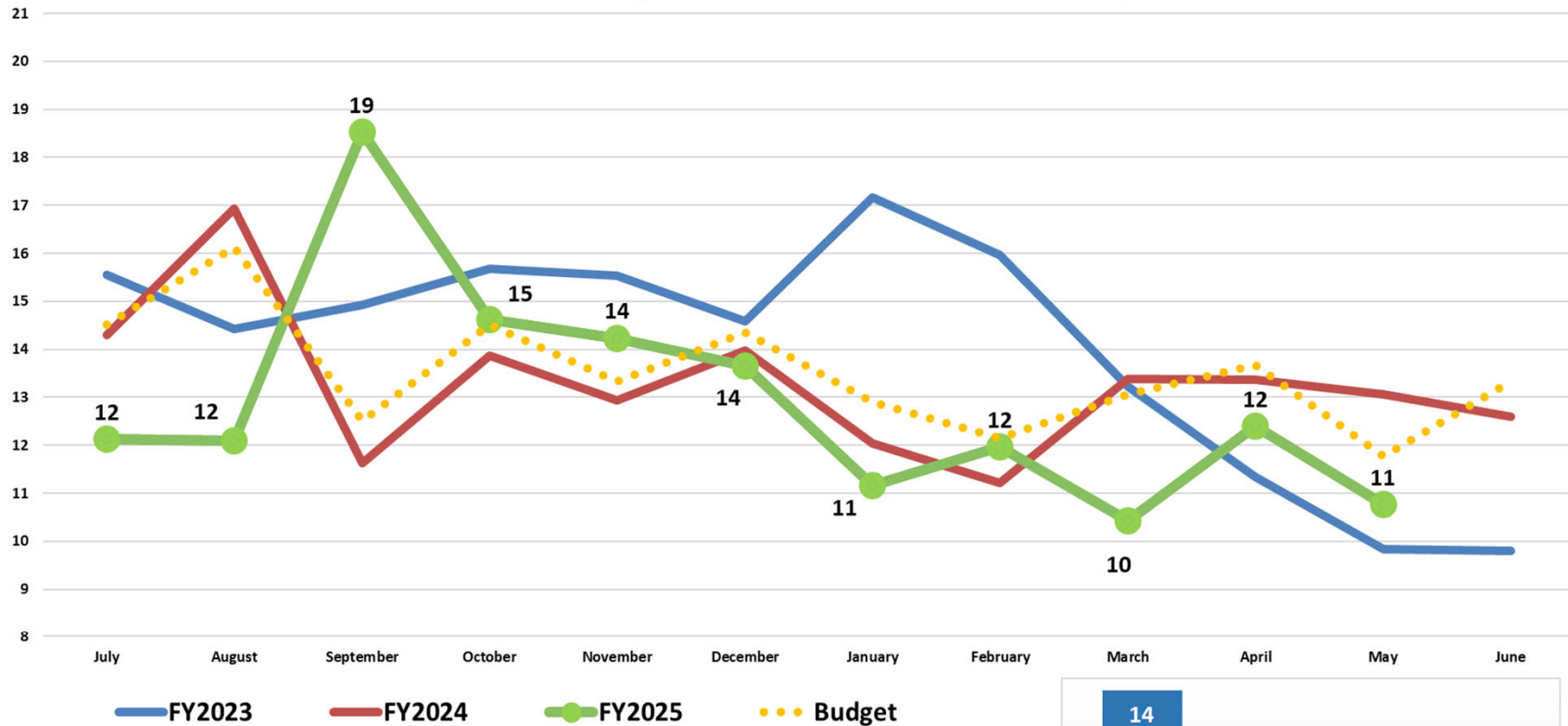
Rehabilitation Hospital - Avg Patients Per Day



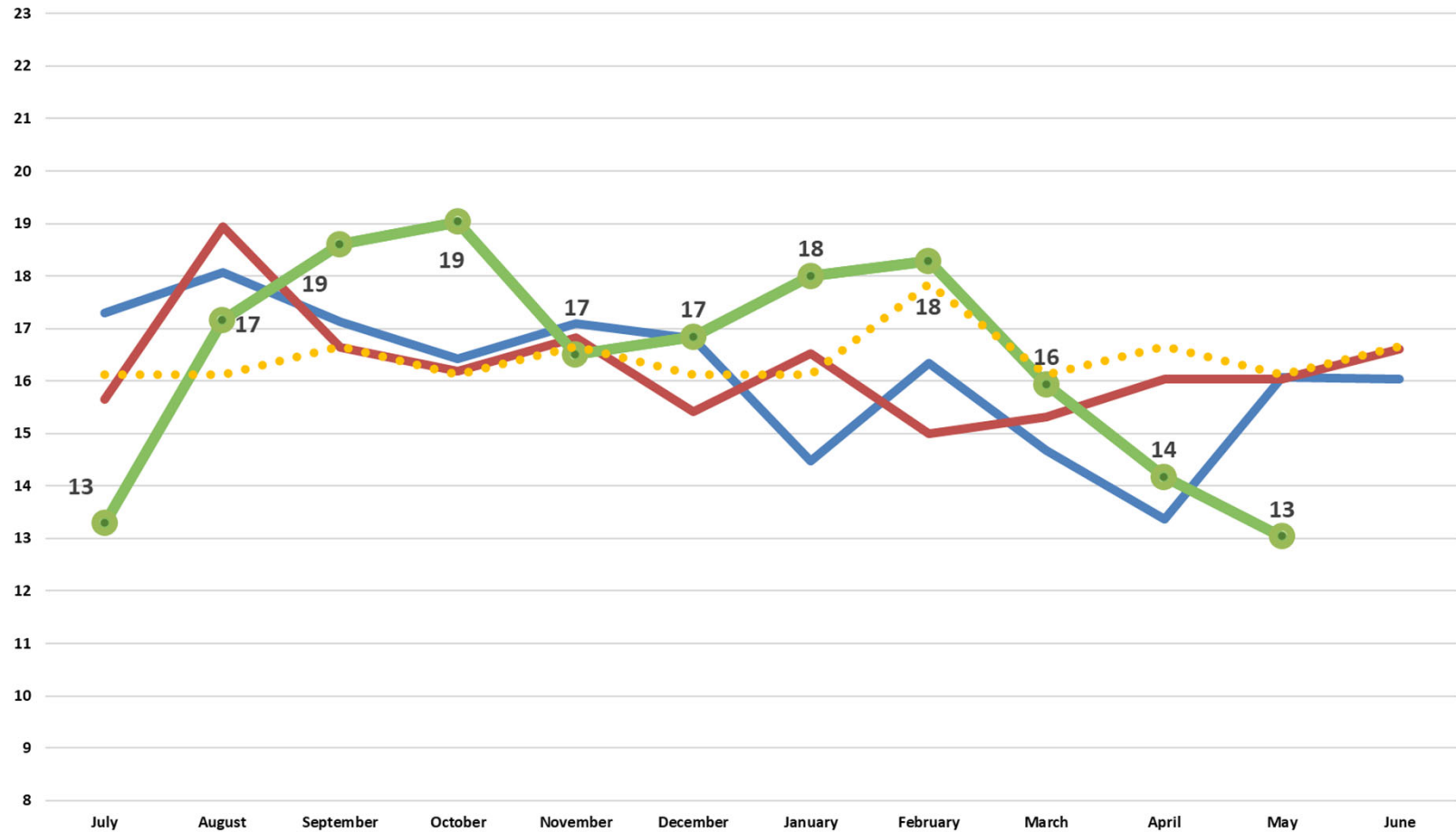
TCS Ortho - Avg Patients Per Day



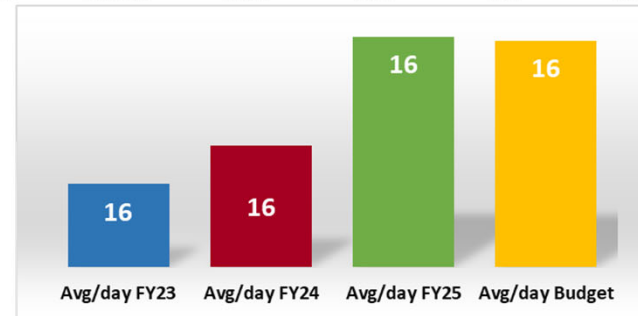
NICU - Avg Patients Per Day



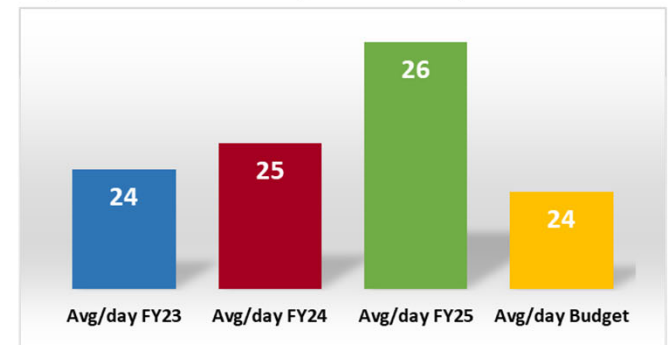
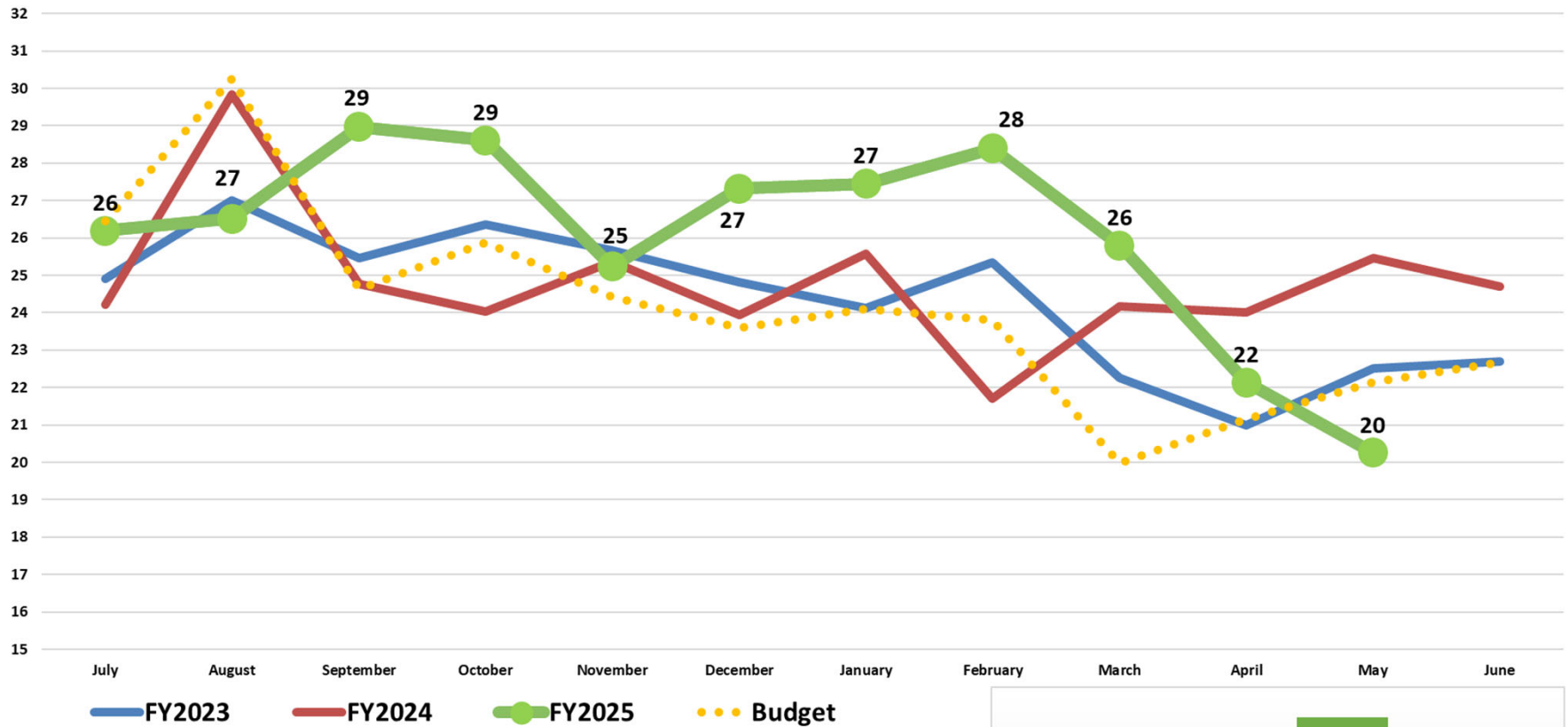
Nursery - Avg Patients Per Day



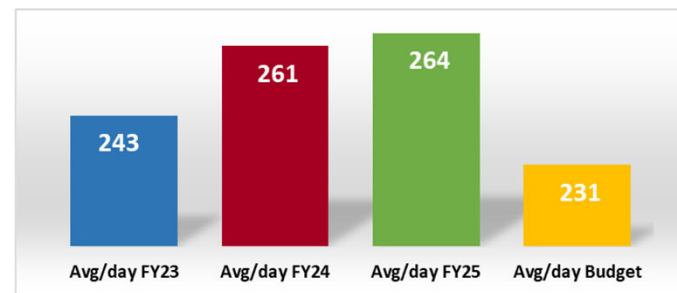
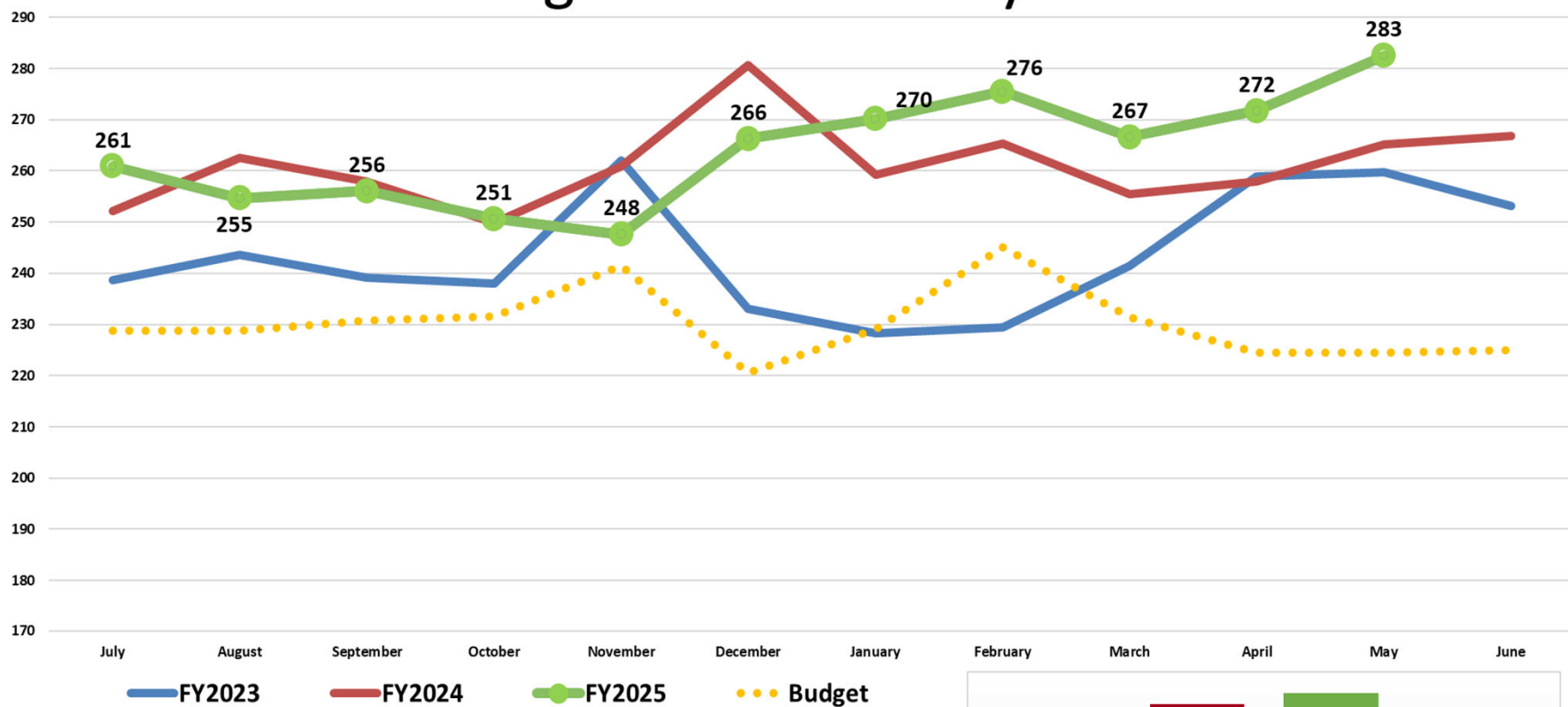
— FY2023 — FY2024 —●— FY2025 Budget



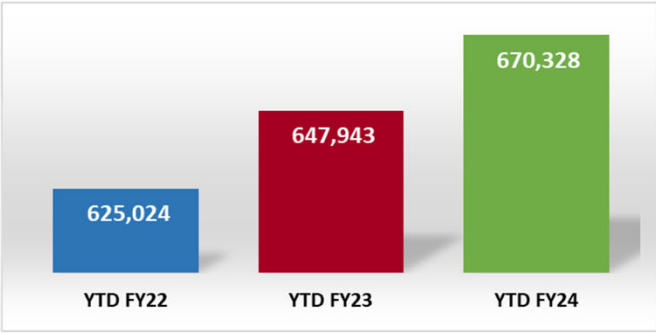
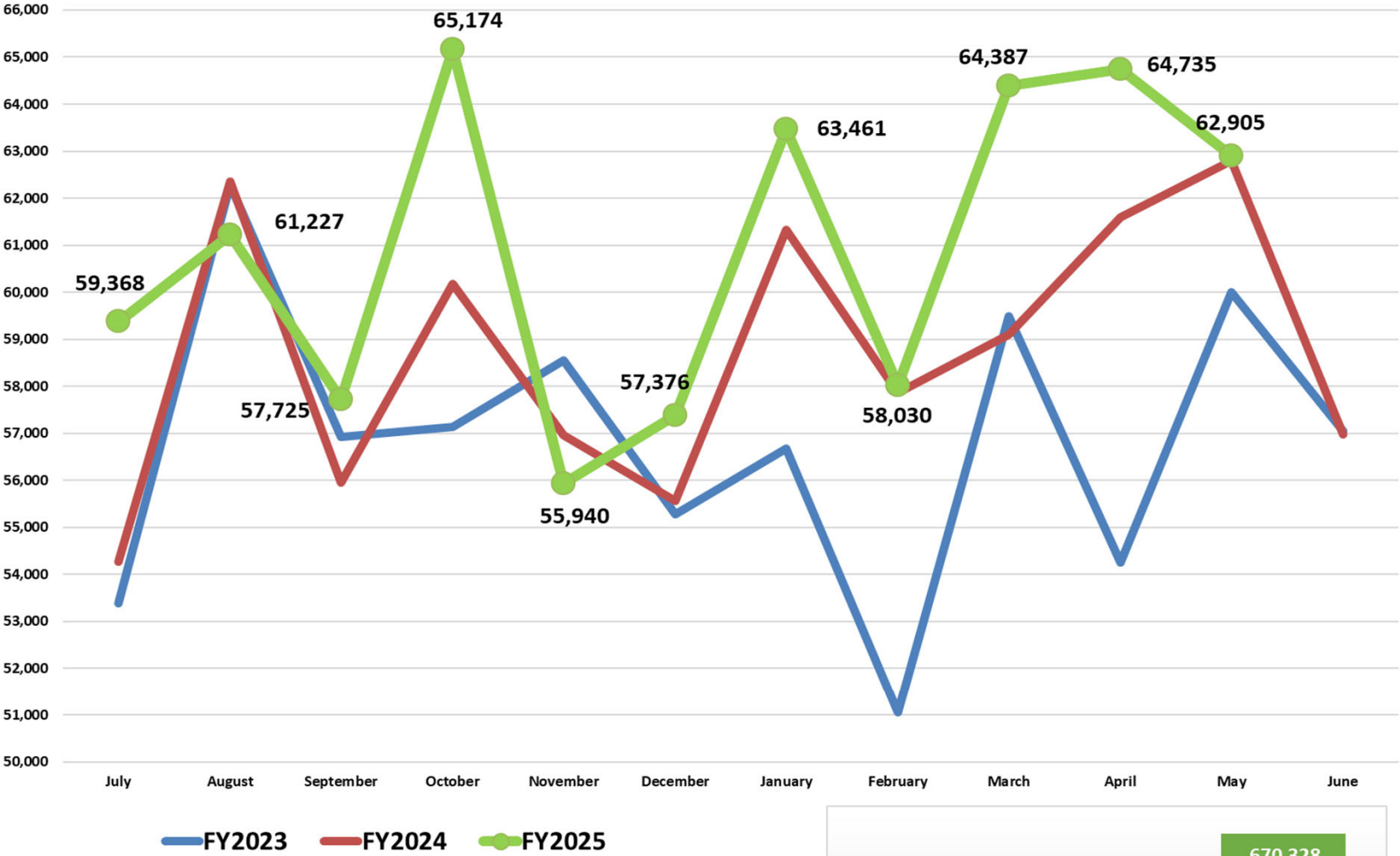
Obstetrics - Avg Patients Per Day



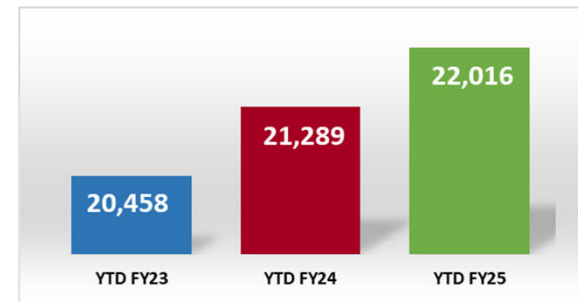
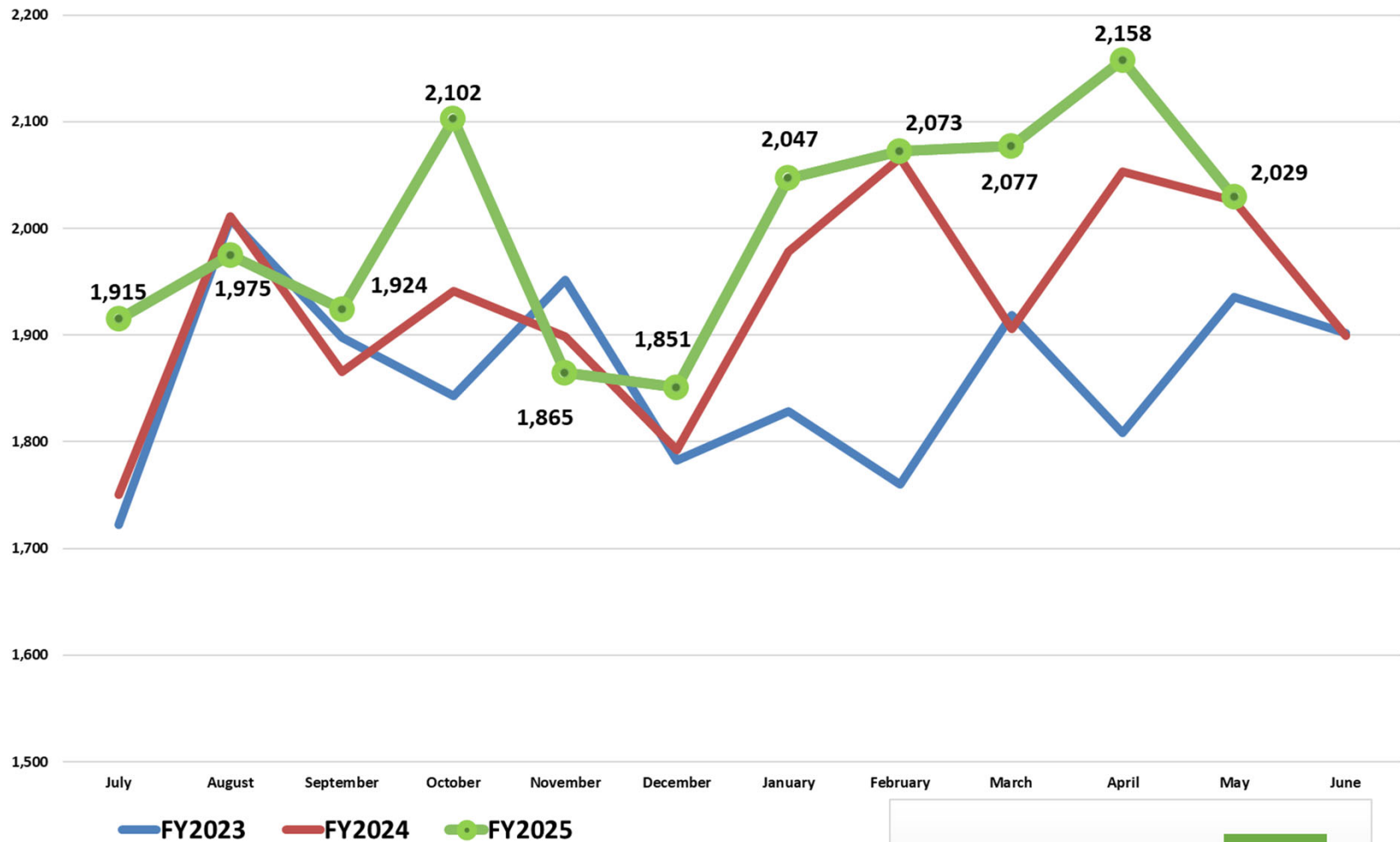
ED - Avg Treated Per Day



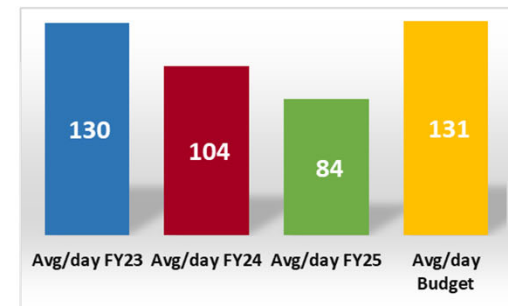
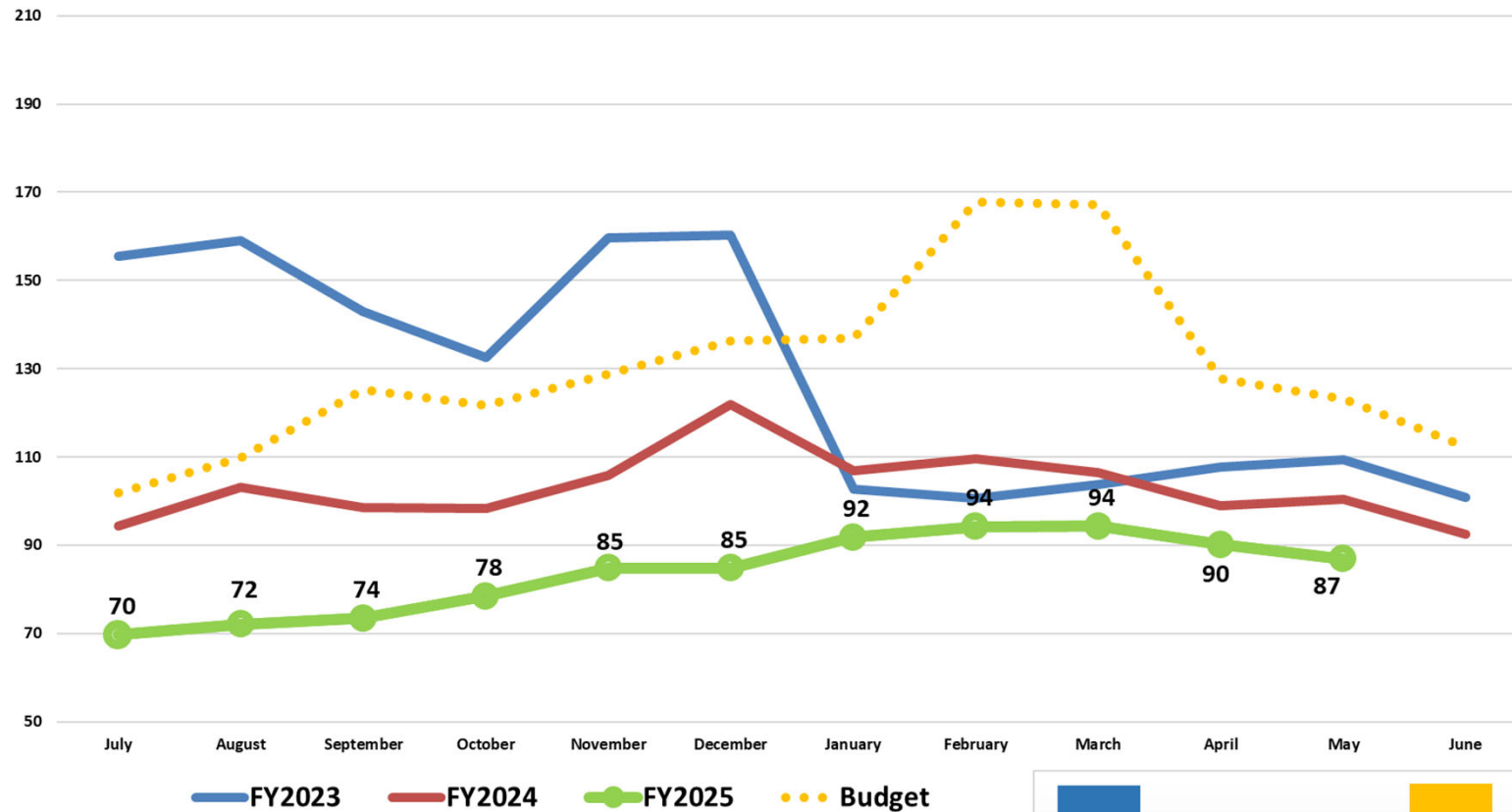
Outpatient Registrations



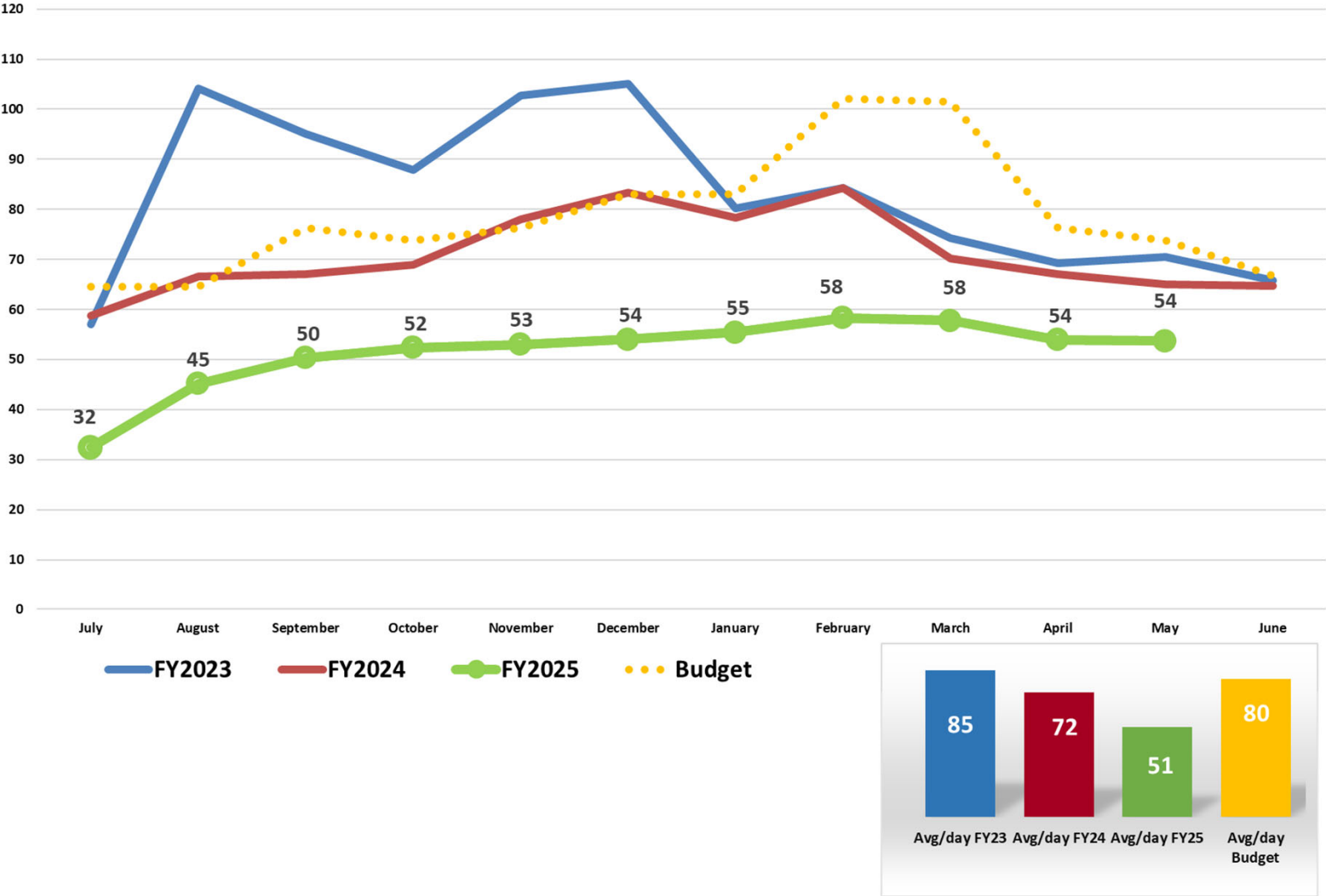
Outpatient Registrations Per Day



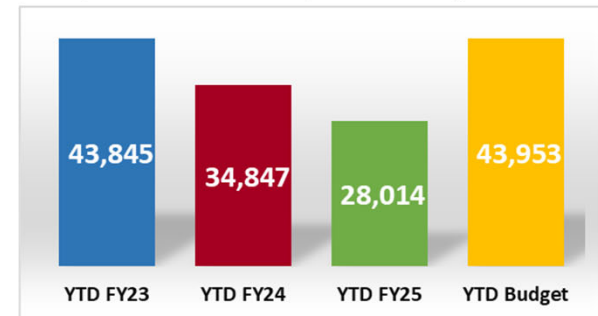
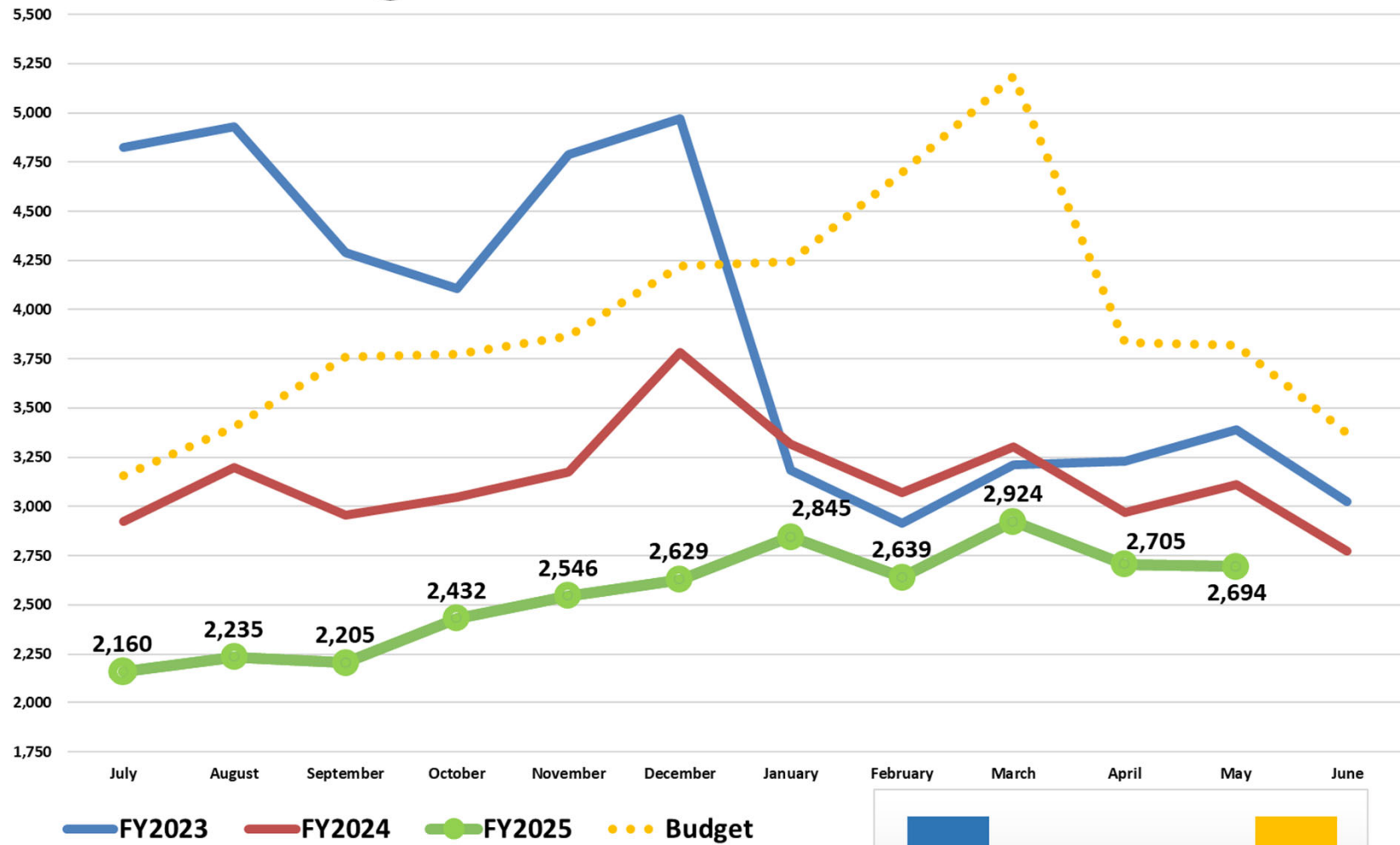
Urgent Care – Court Avg Visits Per Day



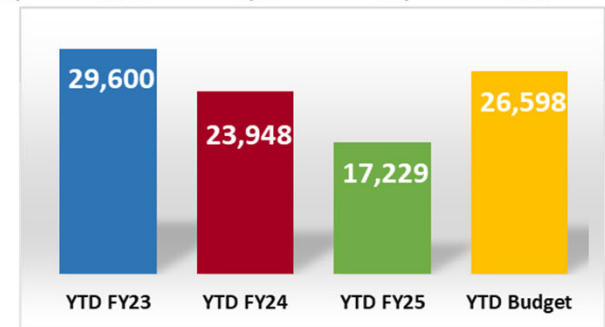
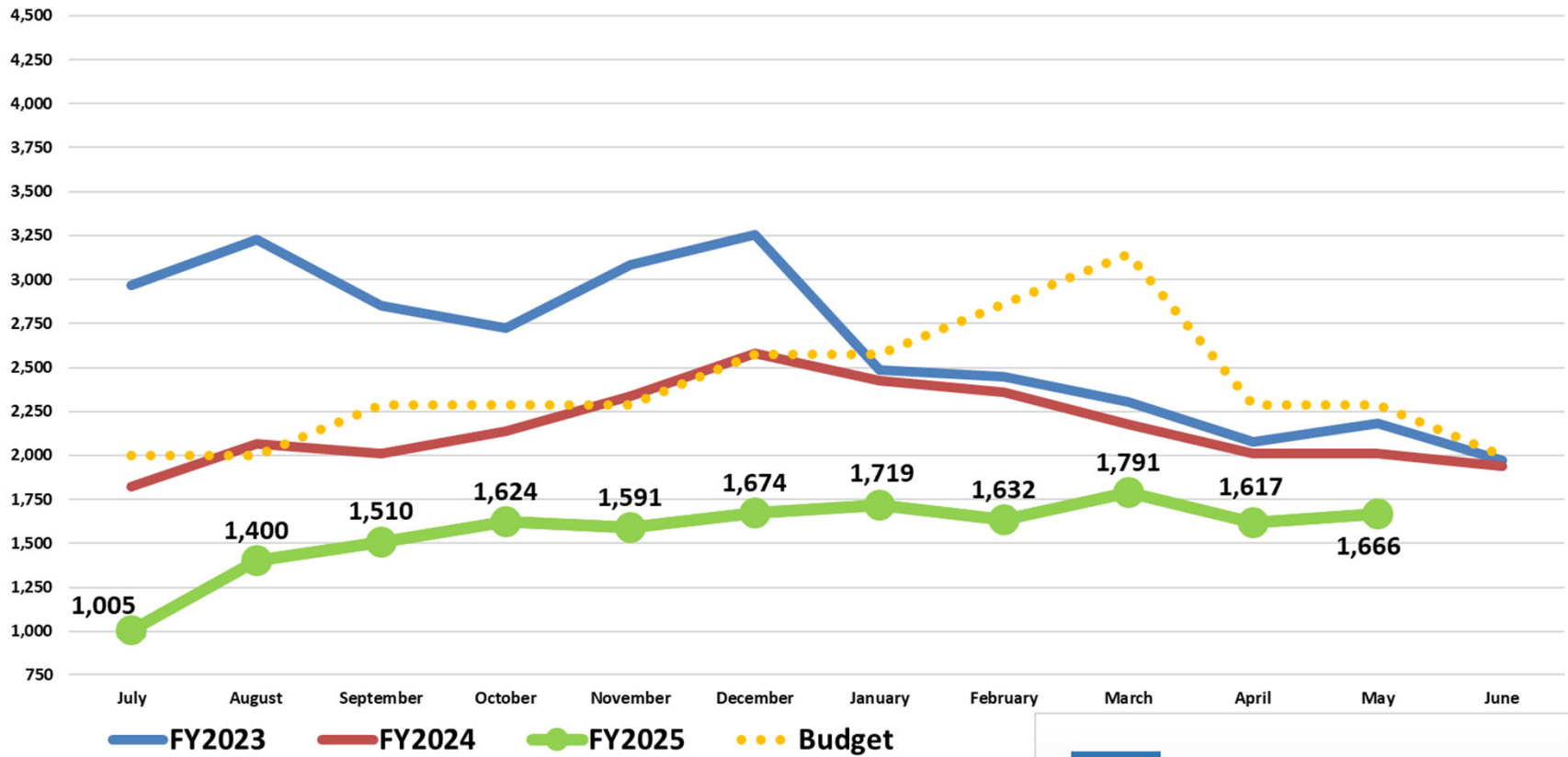
Urgent Care – Demaree Avg Visits Per Day



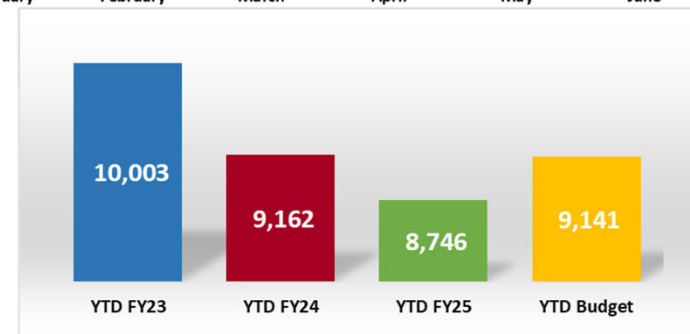
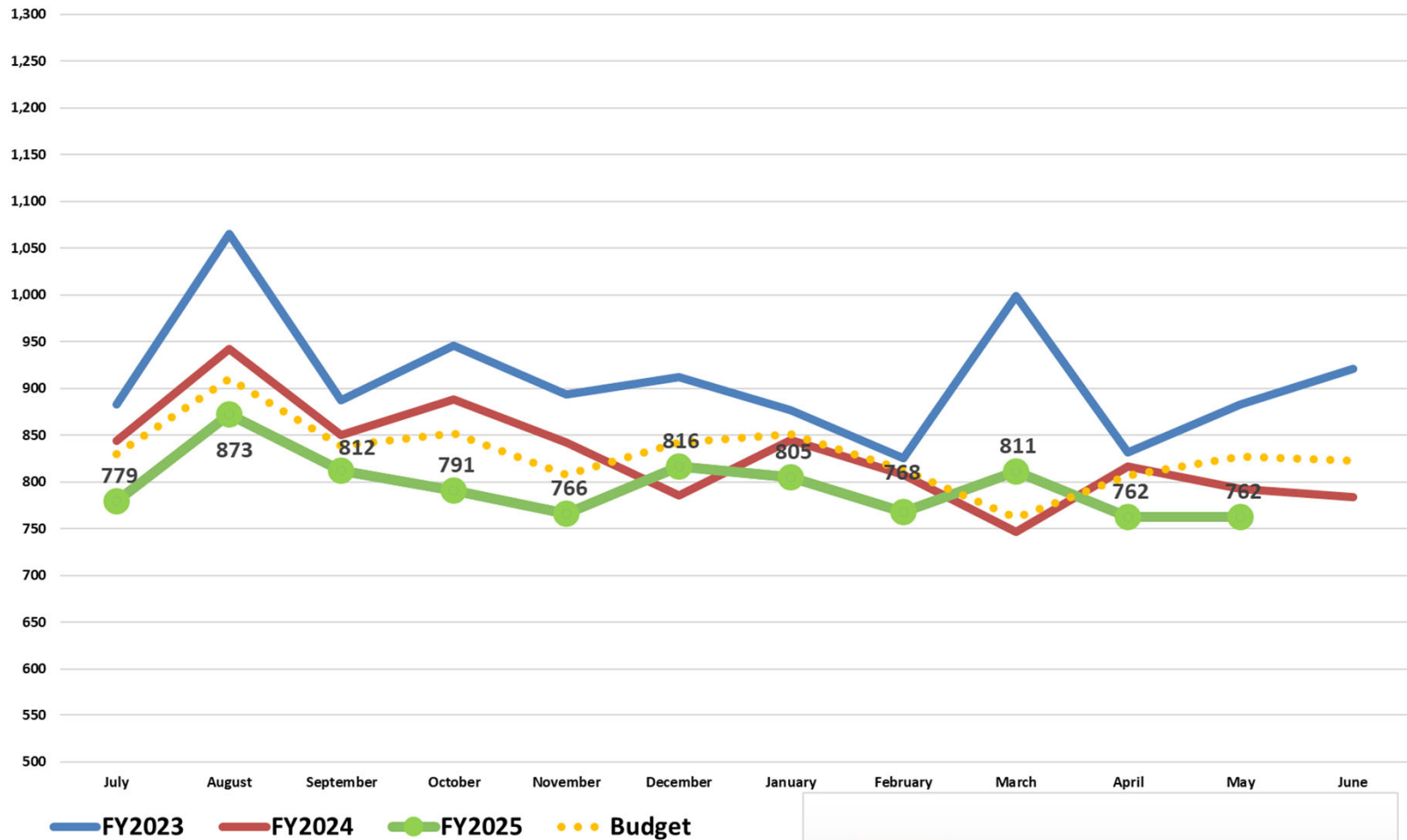
Urgent Care – Court Total Visits



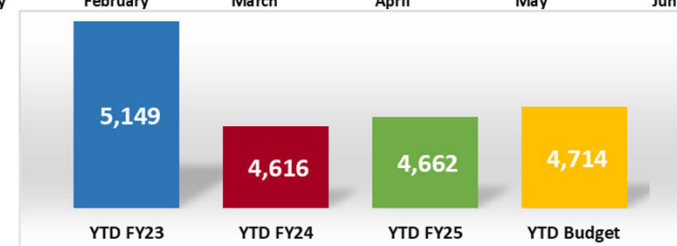
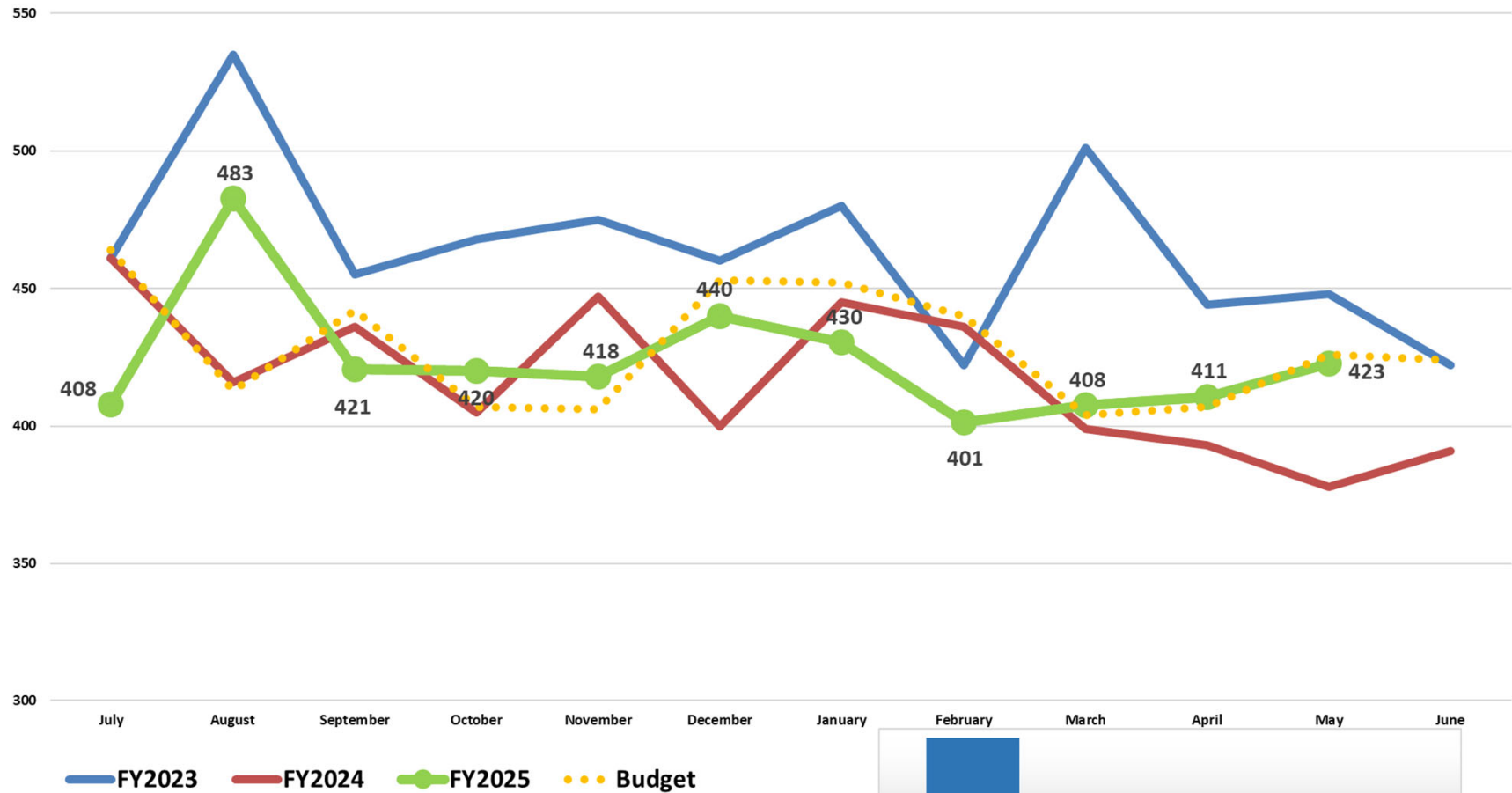
Urgent Care – Demaree Total Visits



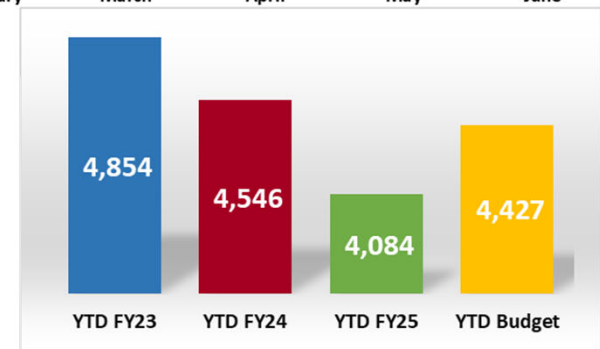
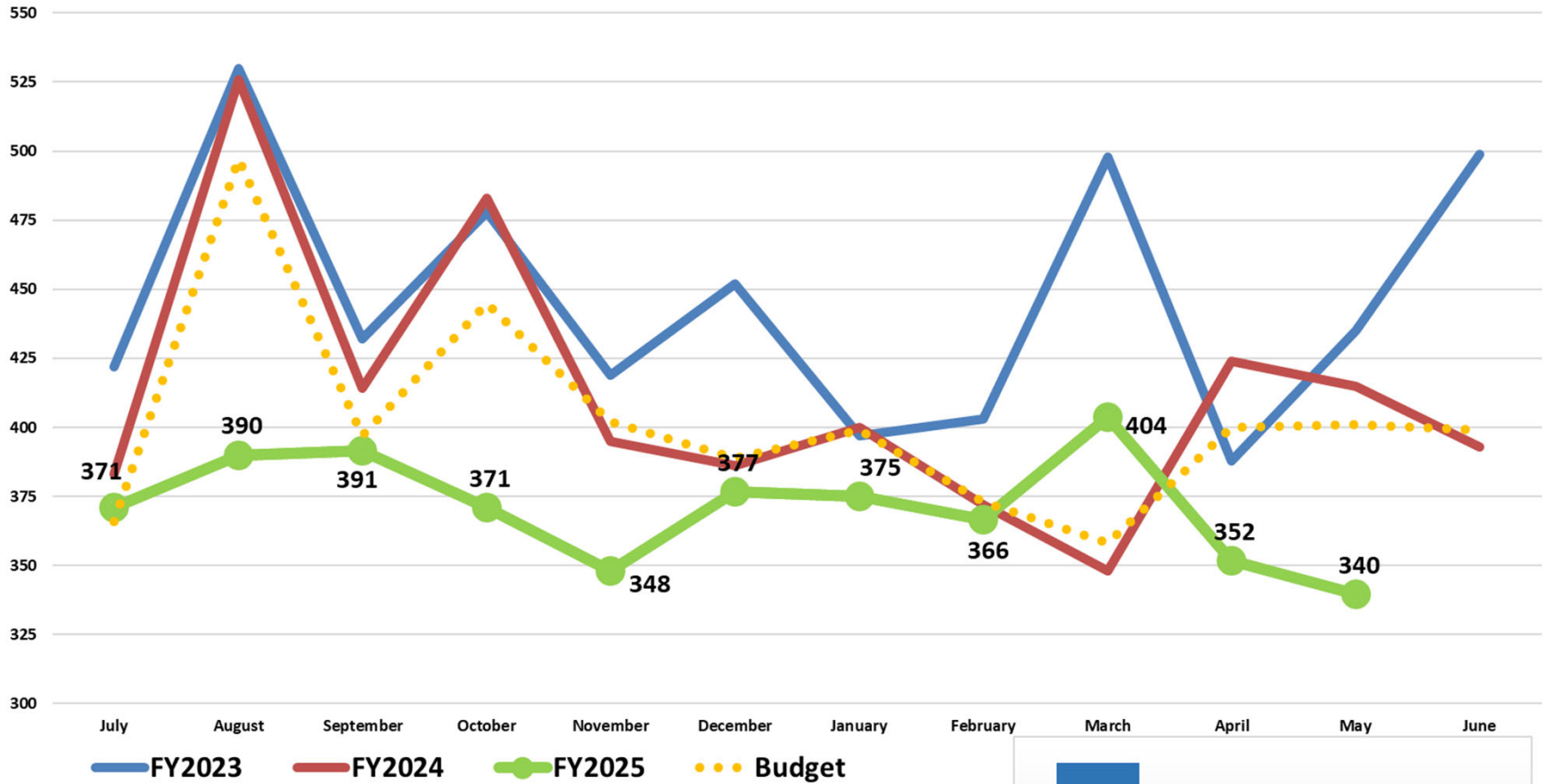
Surgery (IP & OP) – 100 Min Units



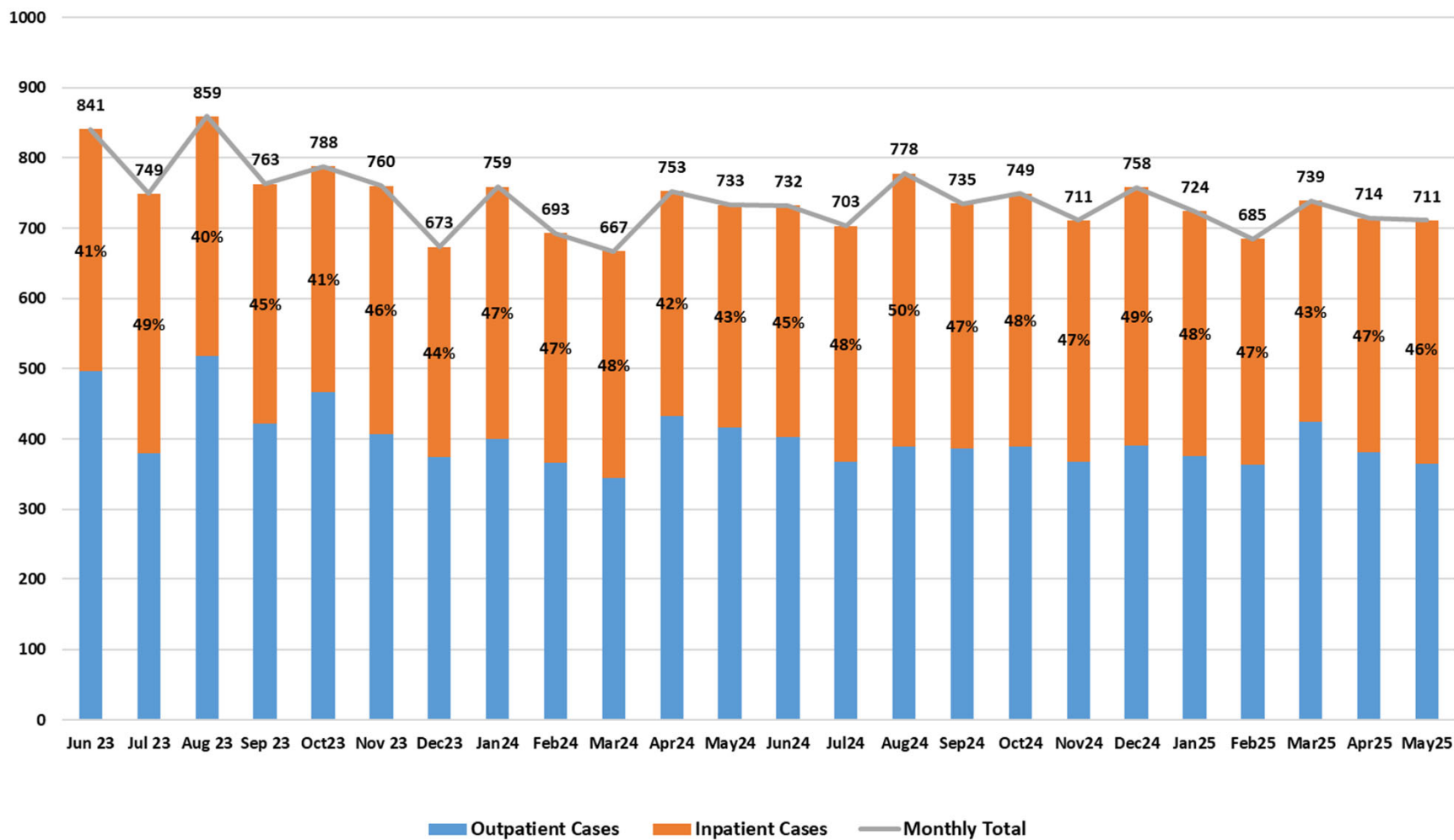
Surgery (IP Only) - 100 Min Unit



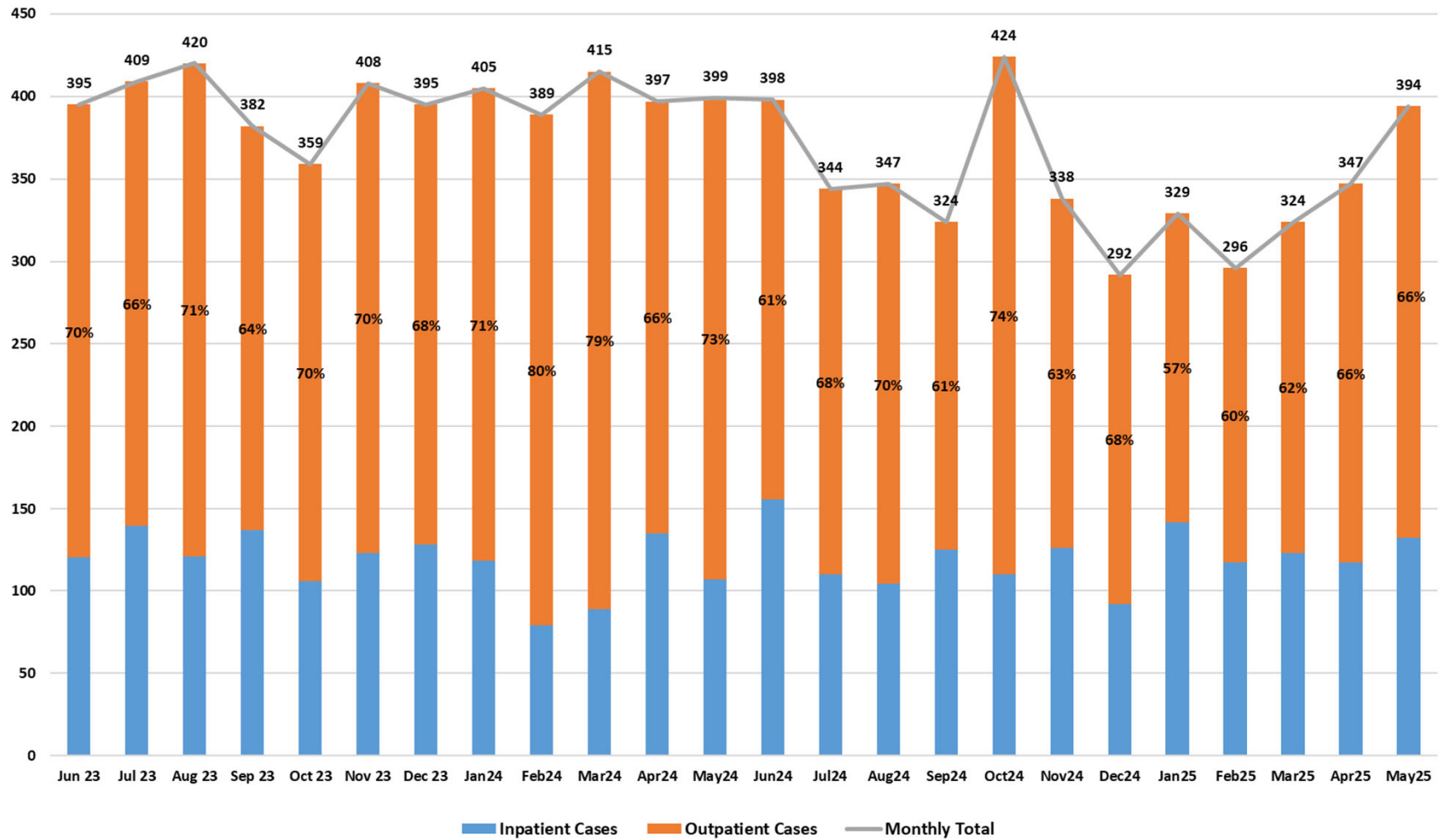
Surgery (OP Only) - 100 Min Units



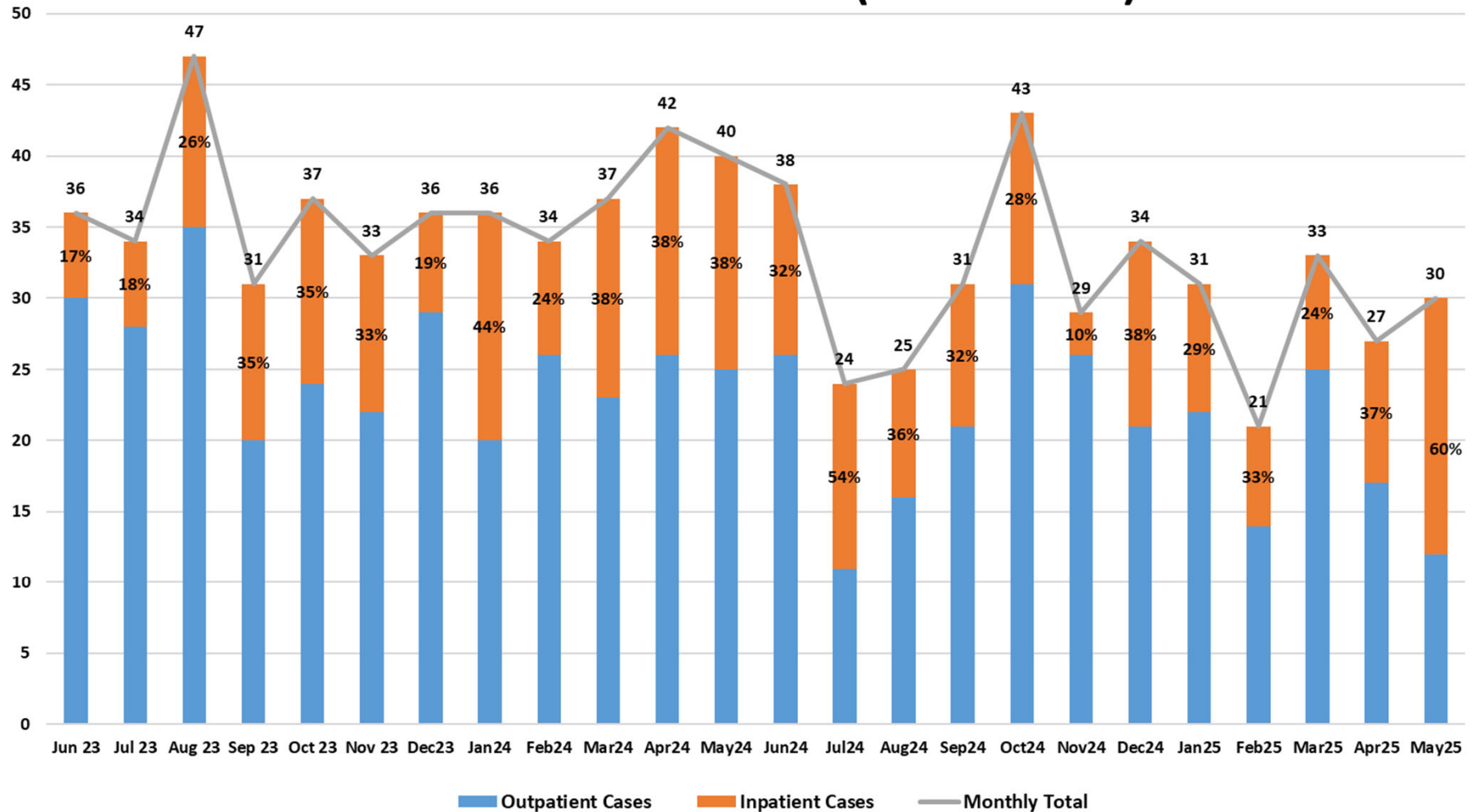
Surgery Cases (IP & OP)



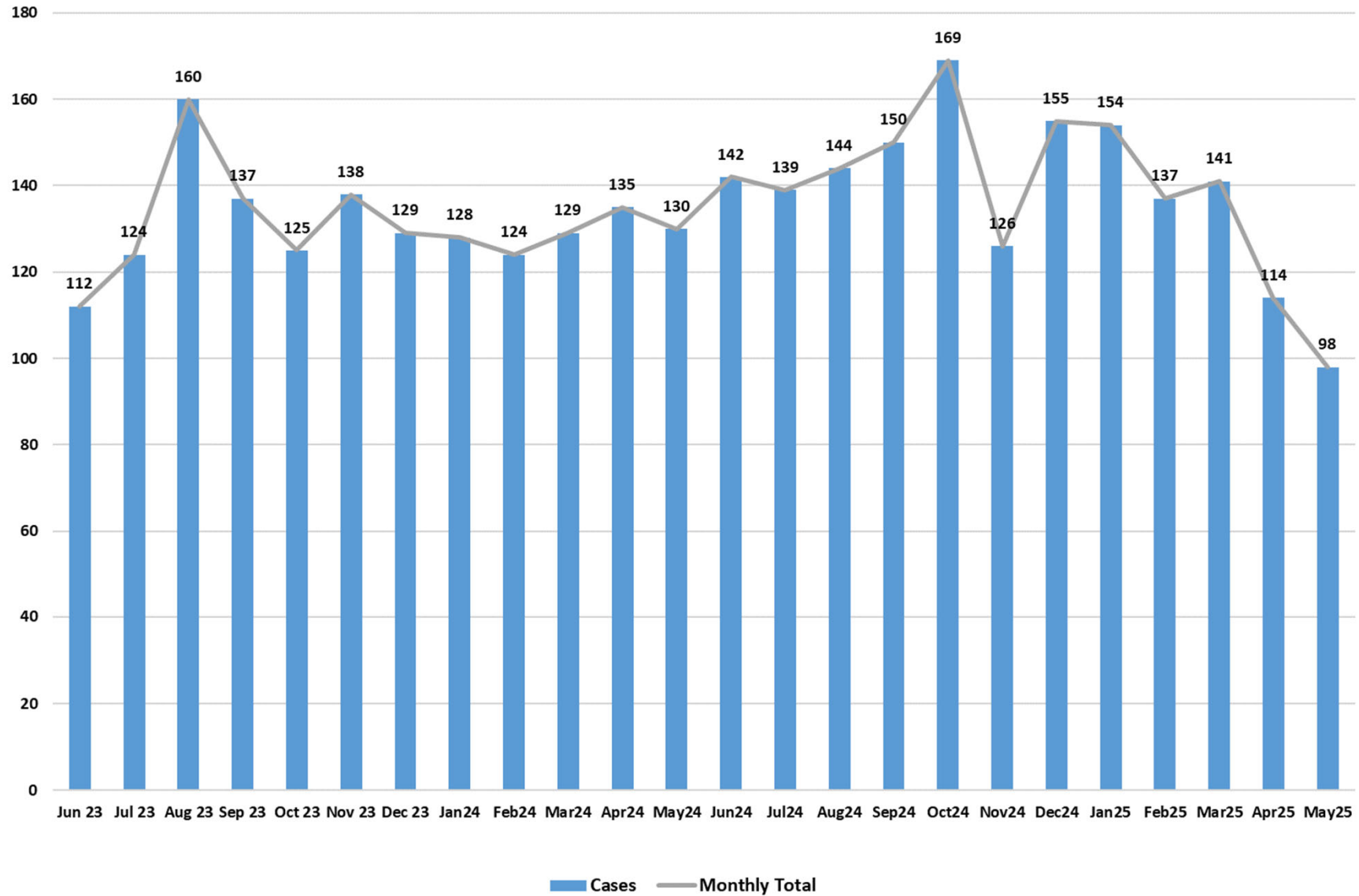
Endo Cases (Suites A & B and OR)



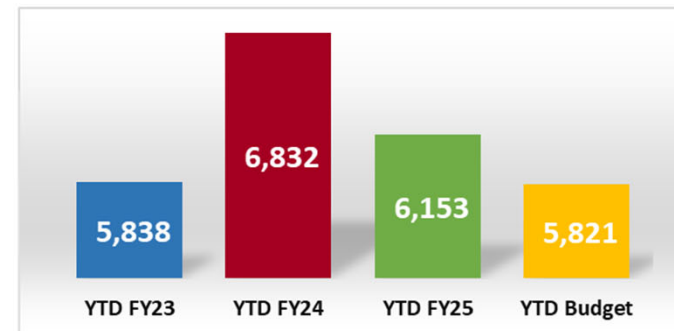
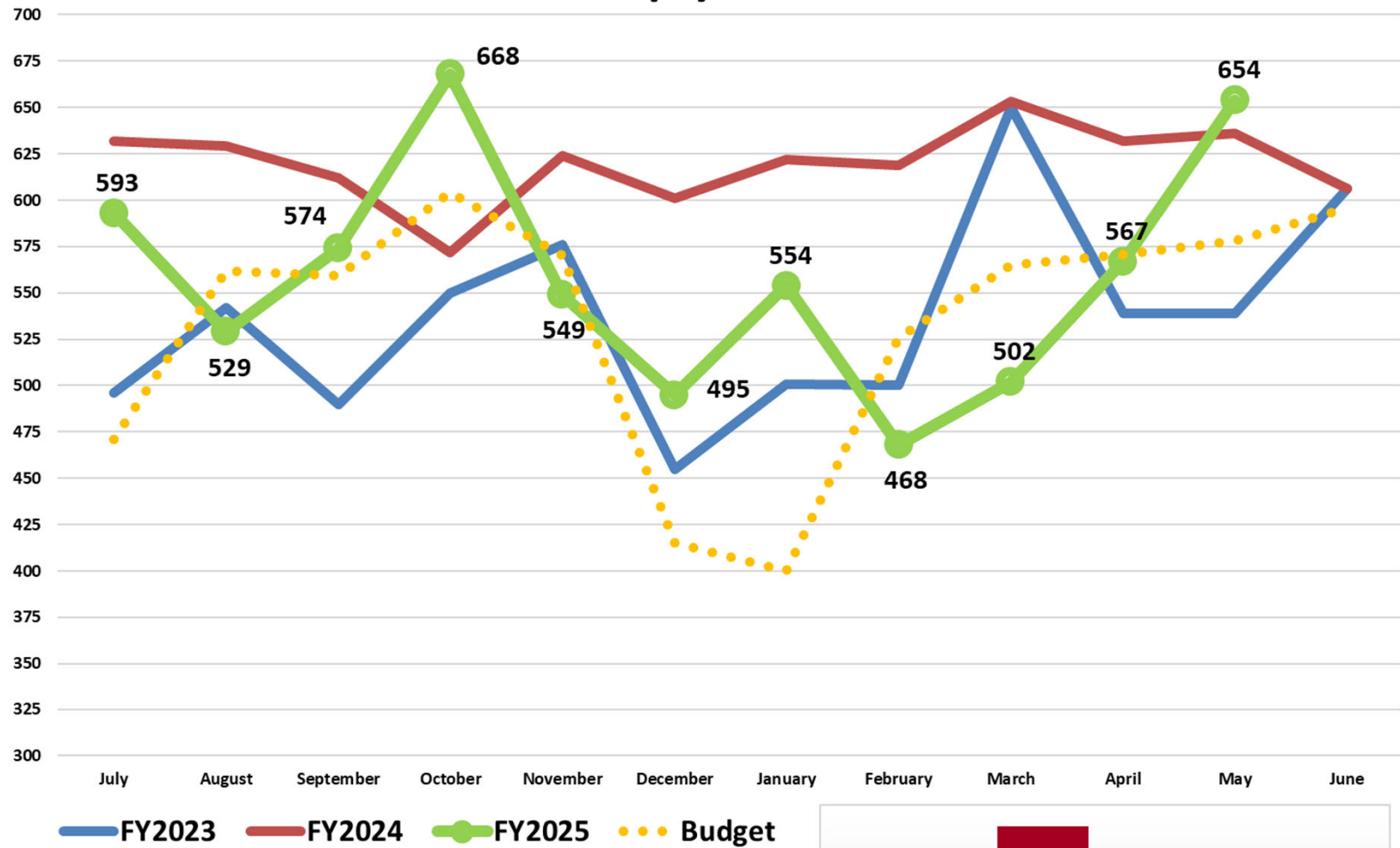
Robotic Cases (IP & OP)



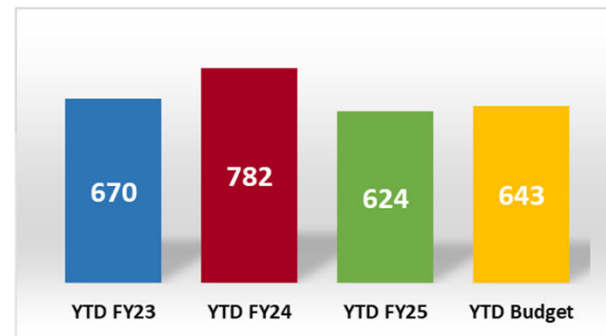
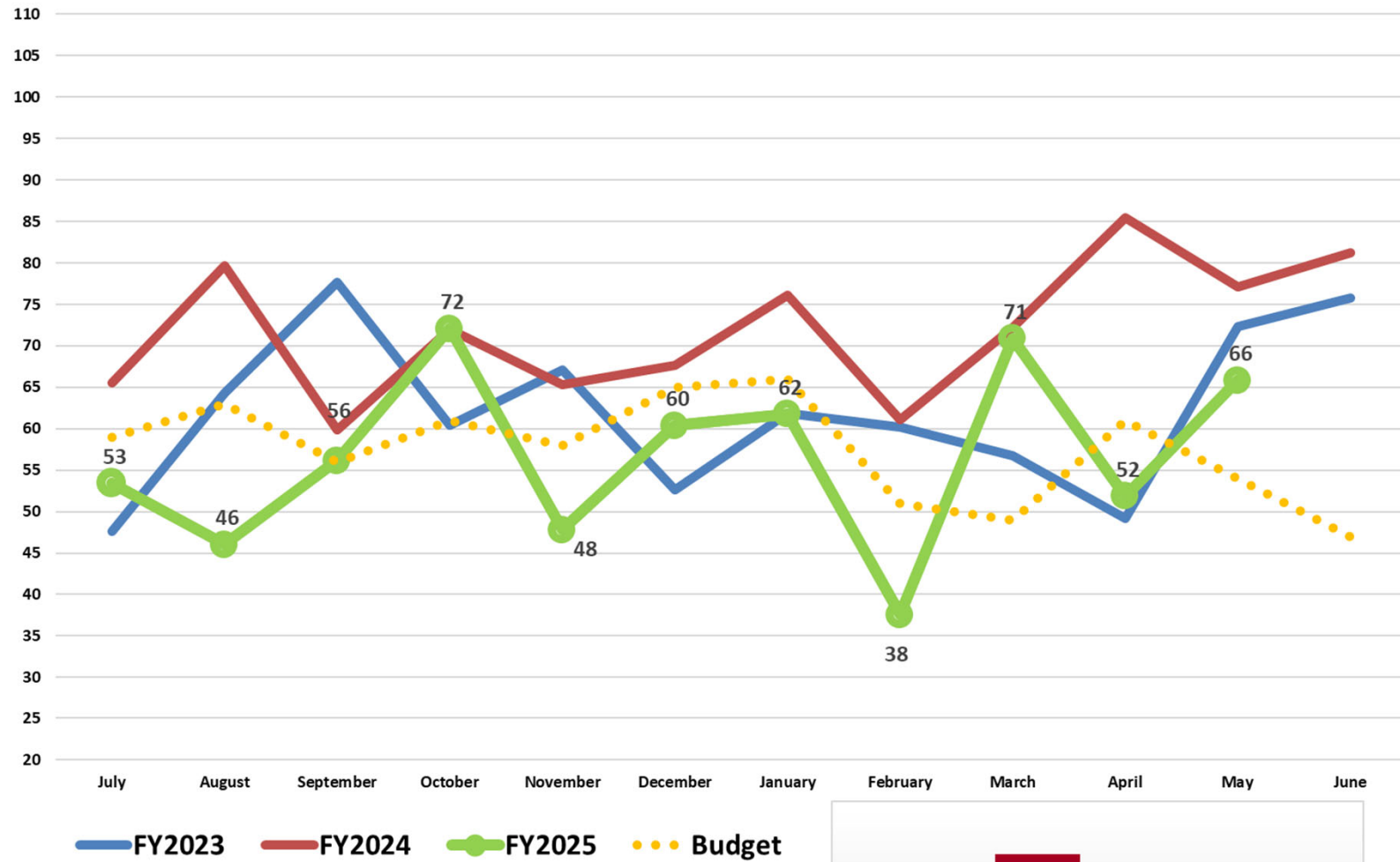
OB Cases



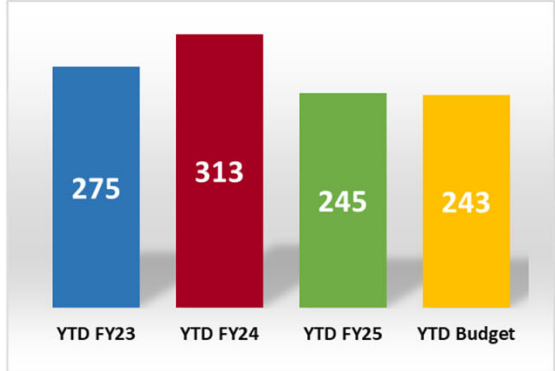
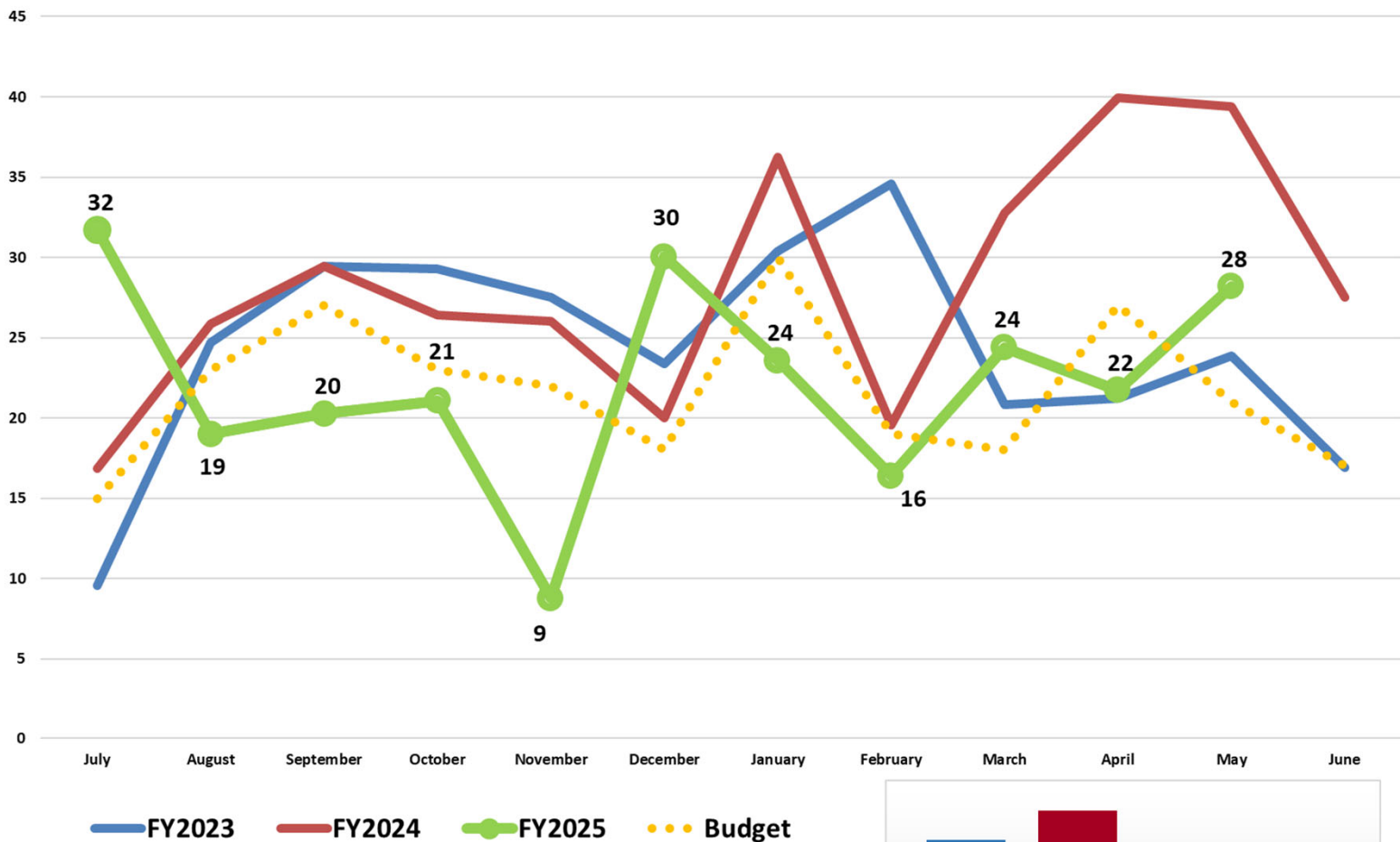
Endoscopy Procedures



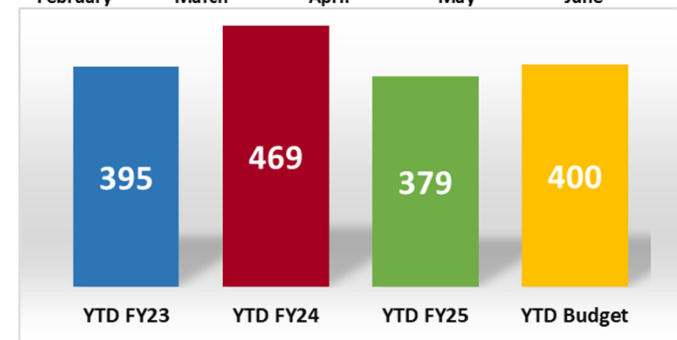
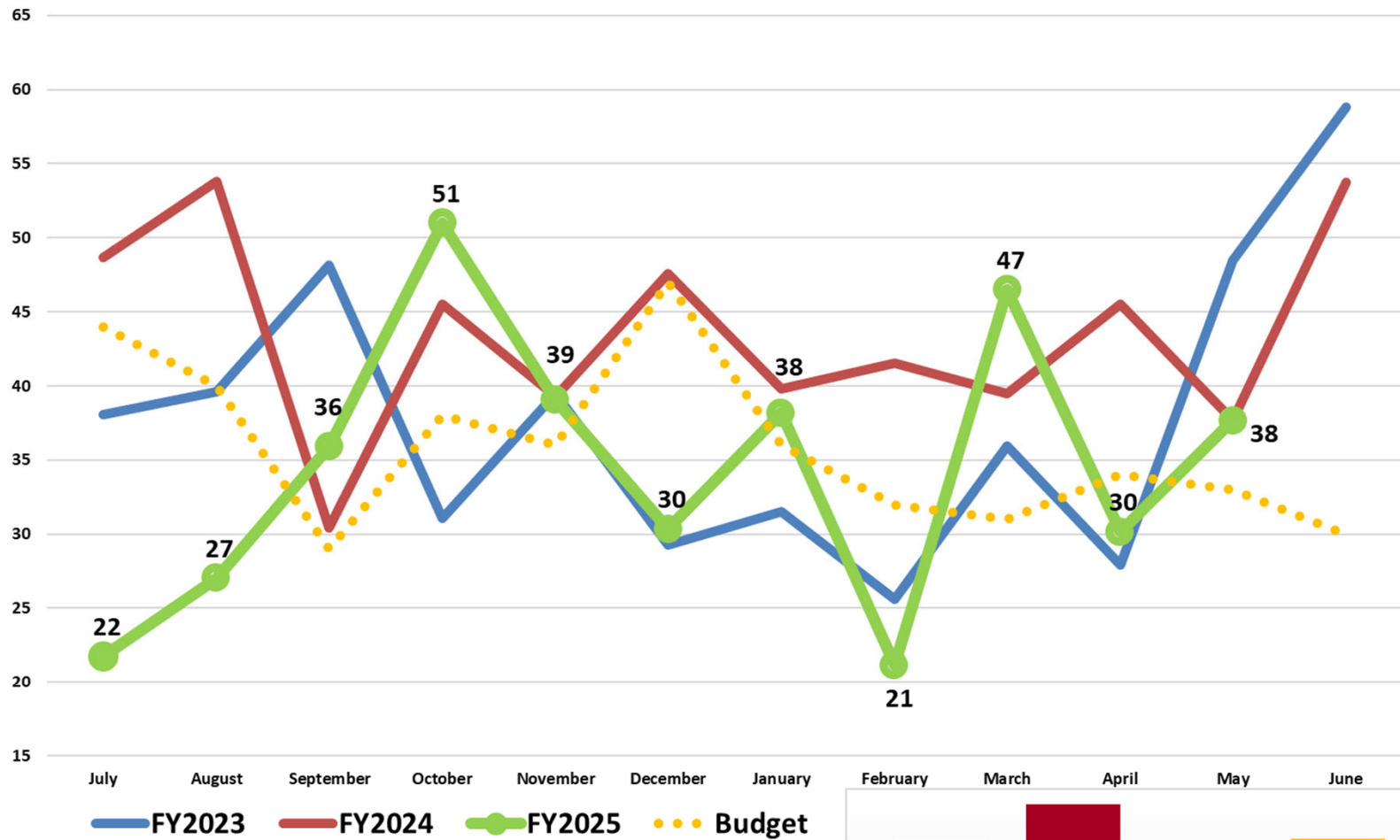
Robotic Surgery (IP & OP) - 100 Min Units



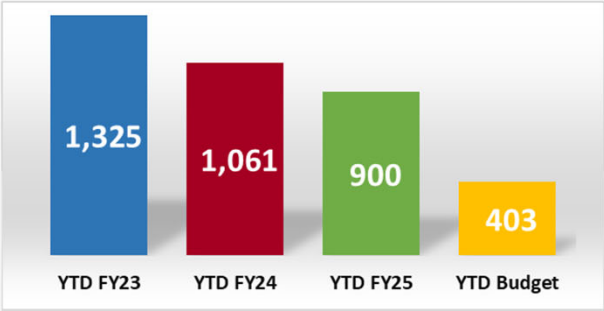
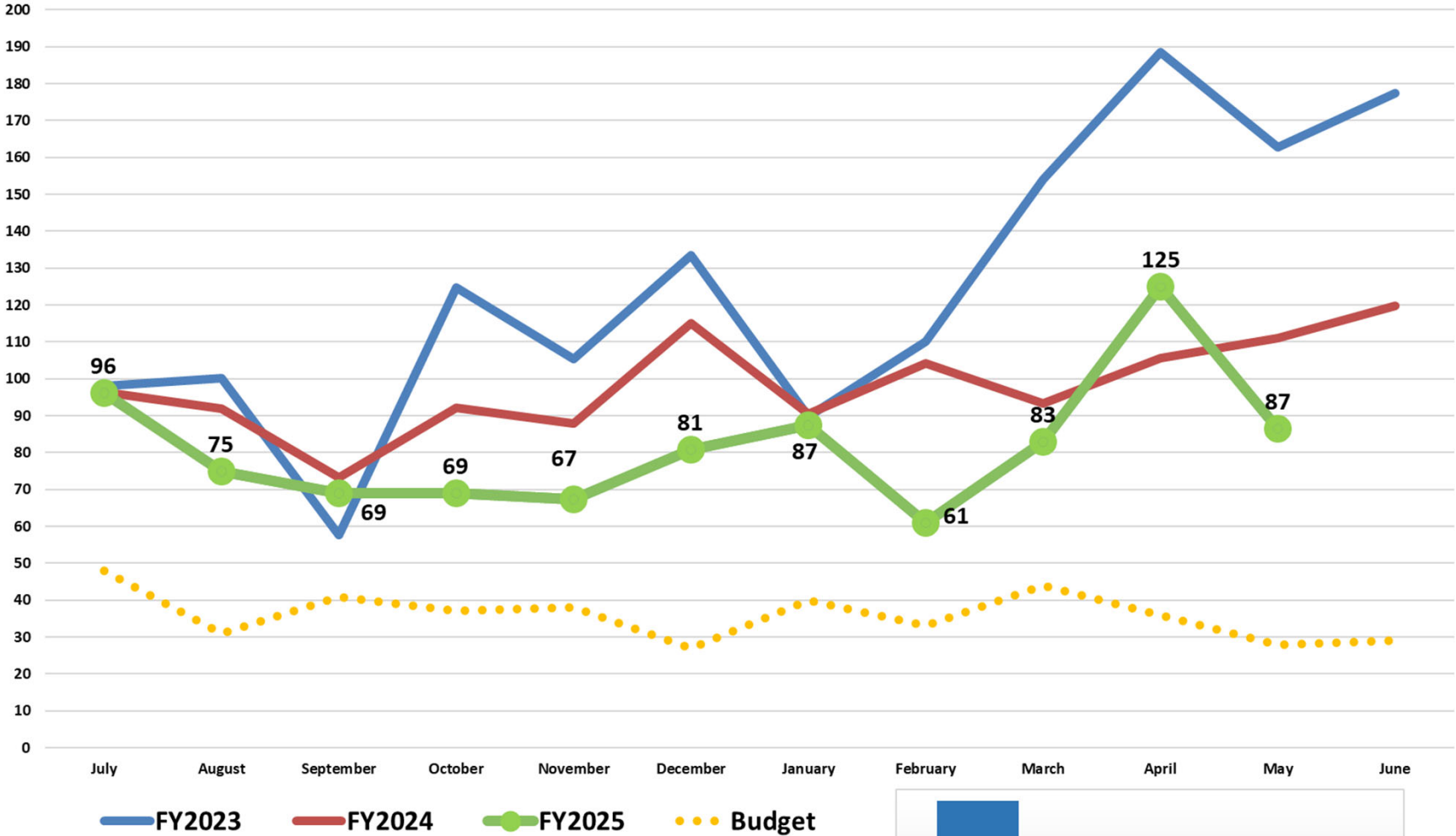
Robotic Surgery Minutes (IP Only)



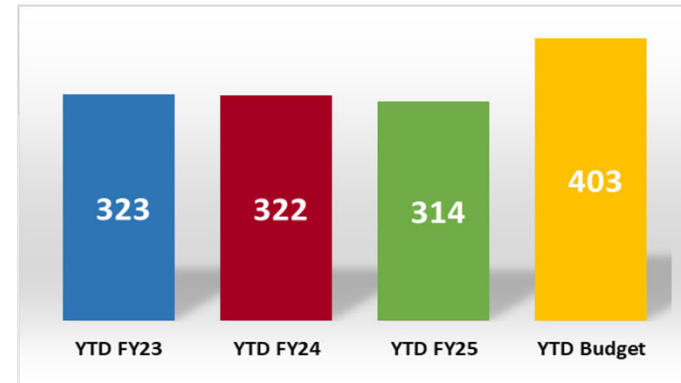
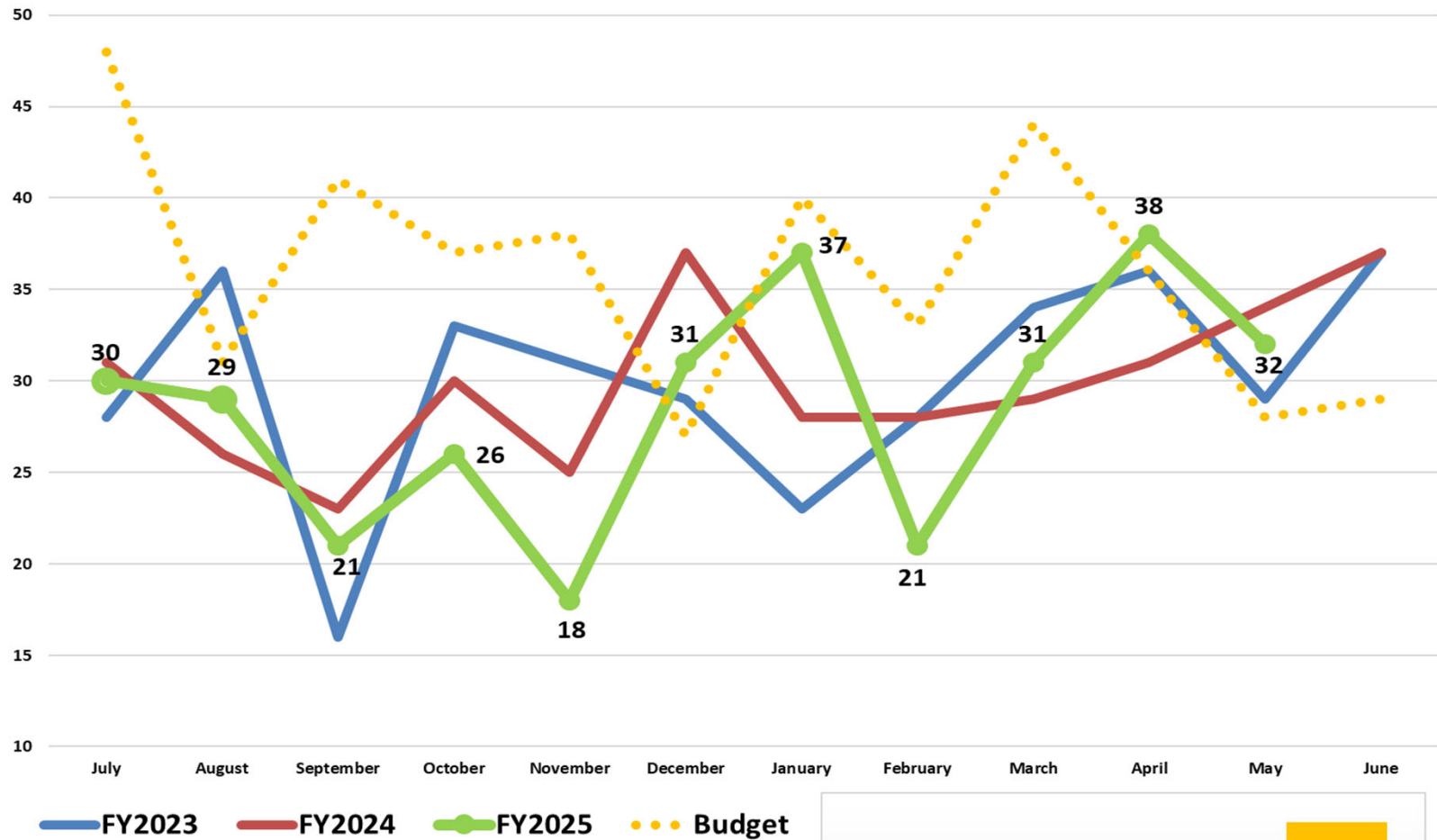
Robotic Surgery Minutes (OP Only)



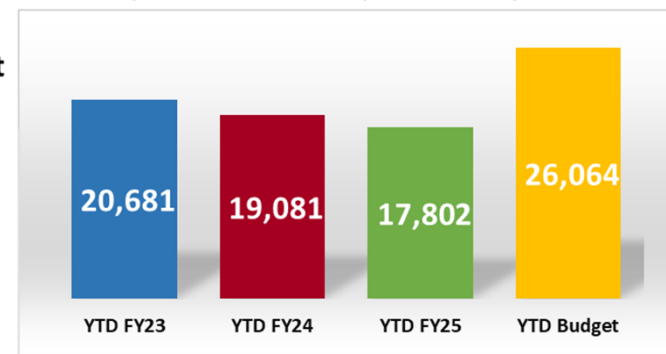
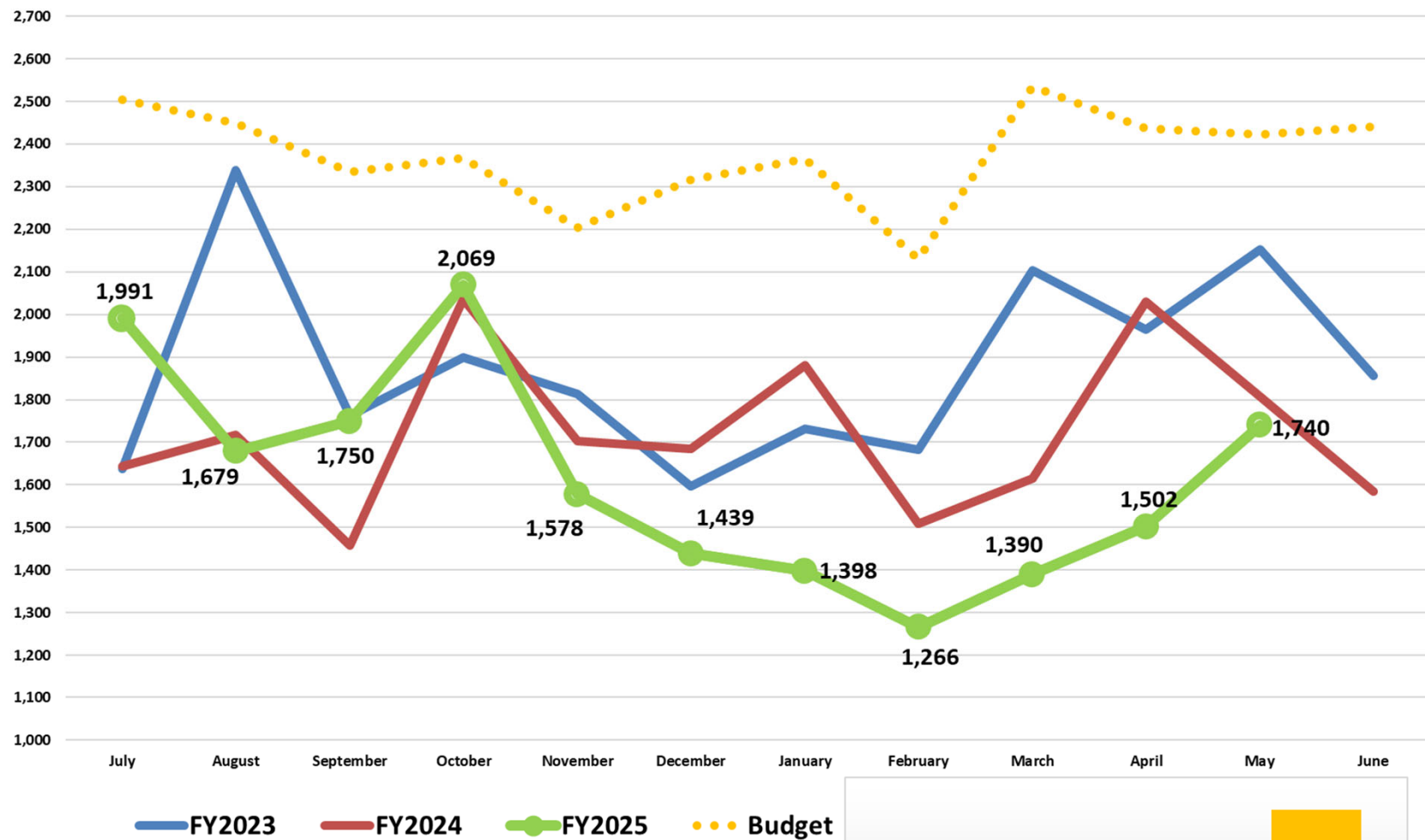
Cardiac Surgery - 100 Min Units



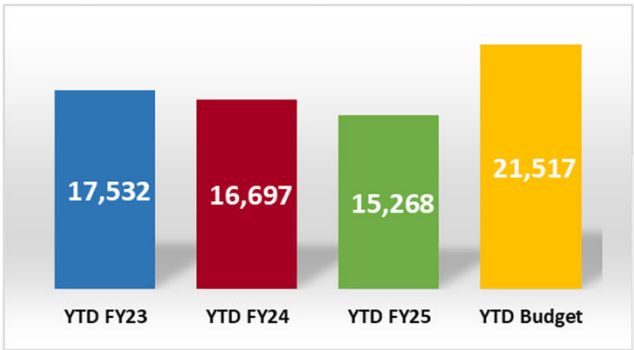
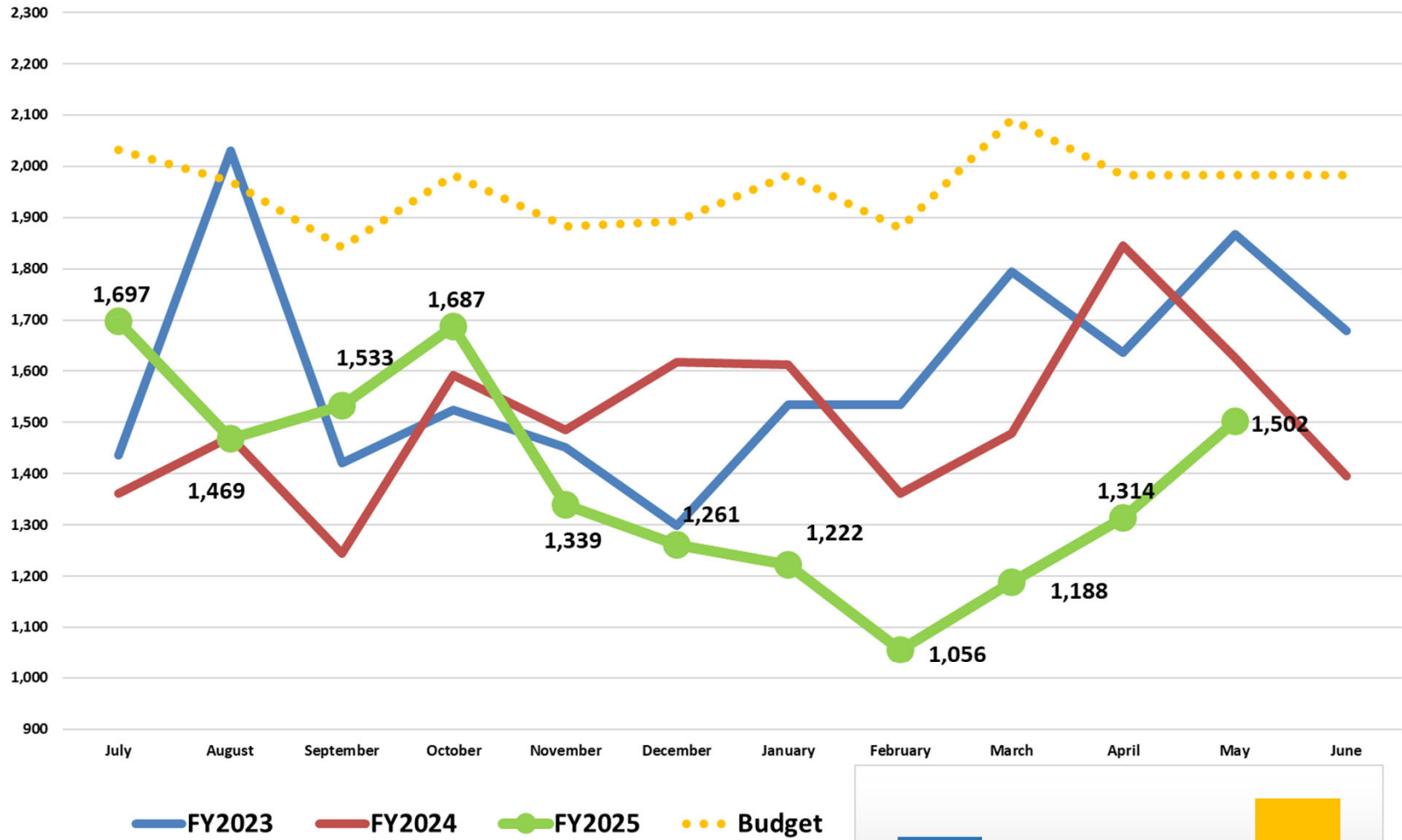
Cardiac Surgery Cases



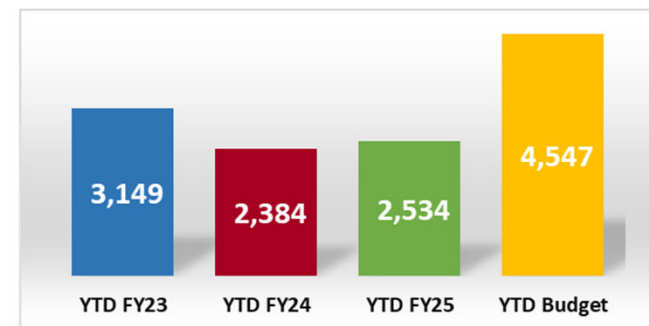
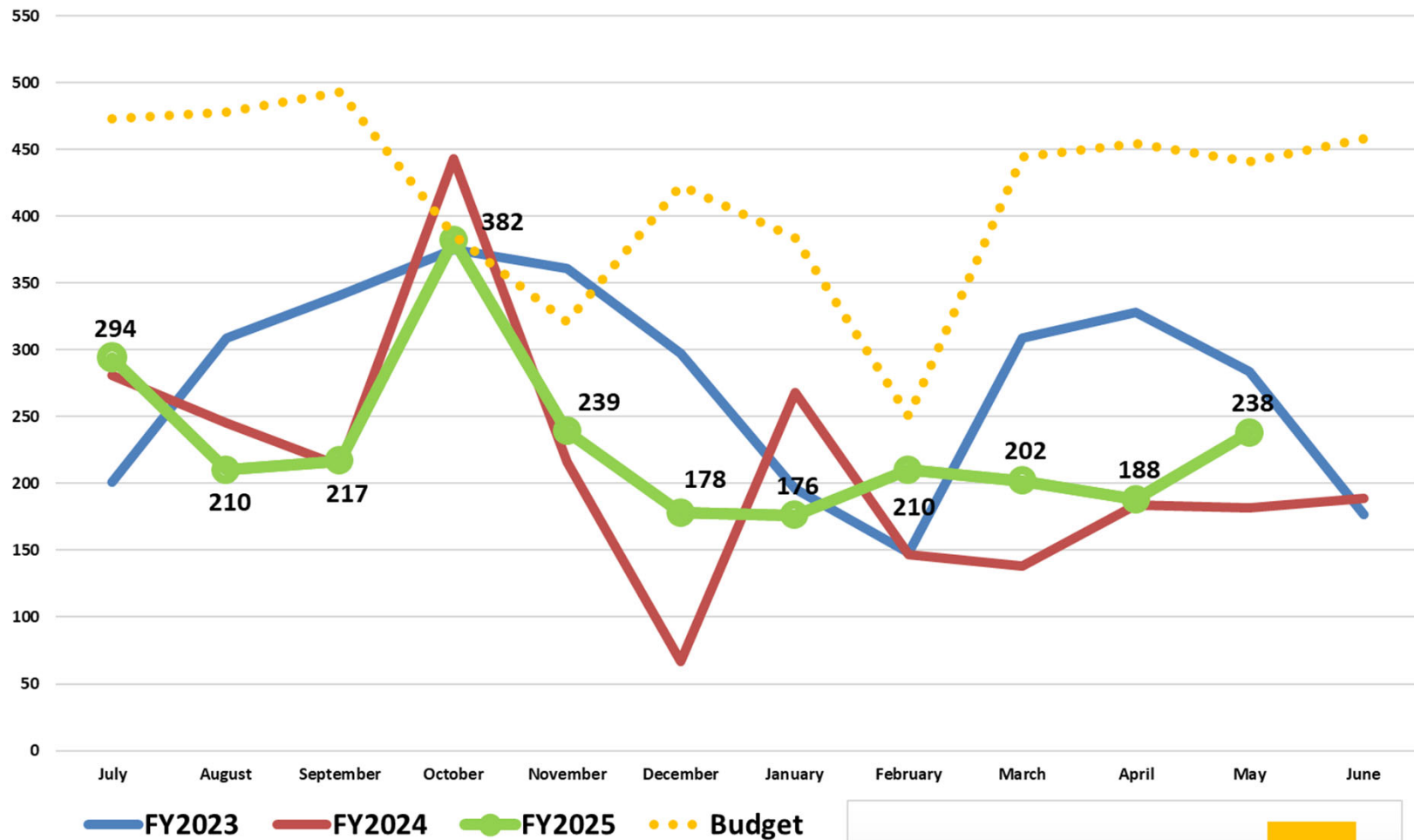
Rad Onc Treatments (Vis. & Hanf.)



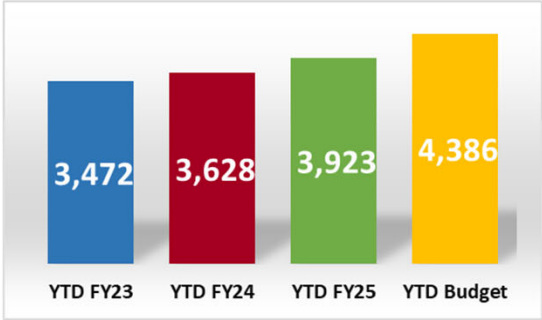
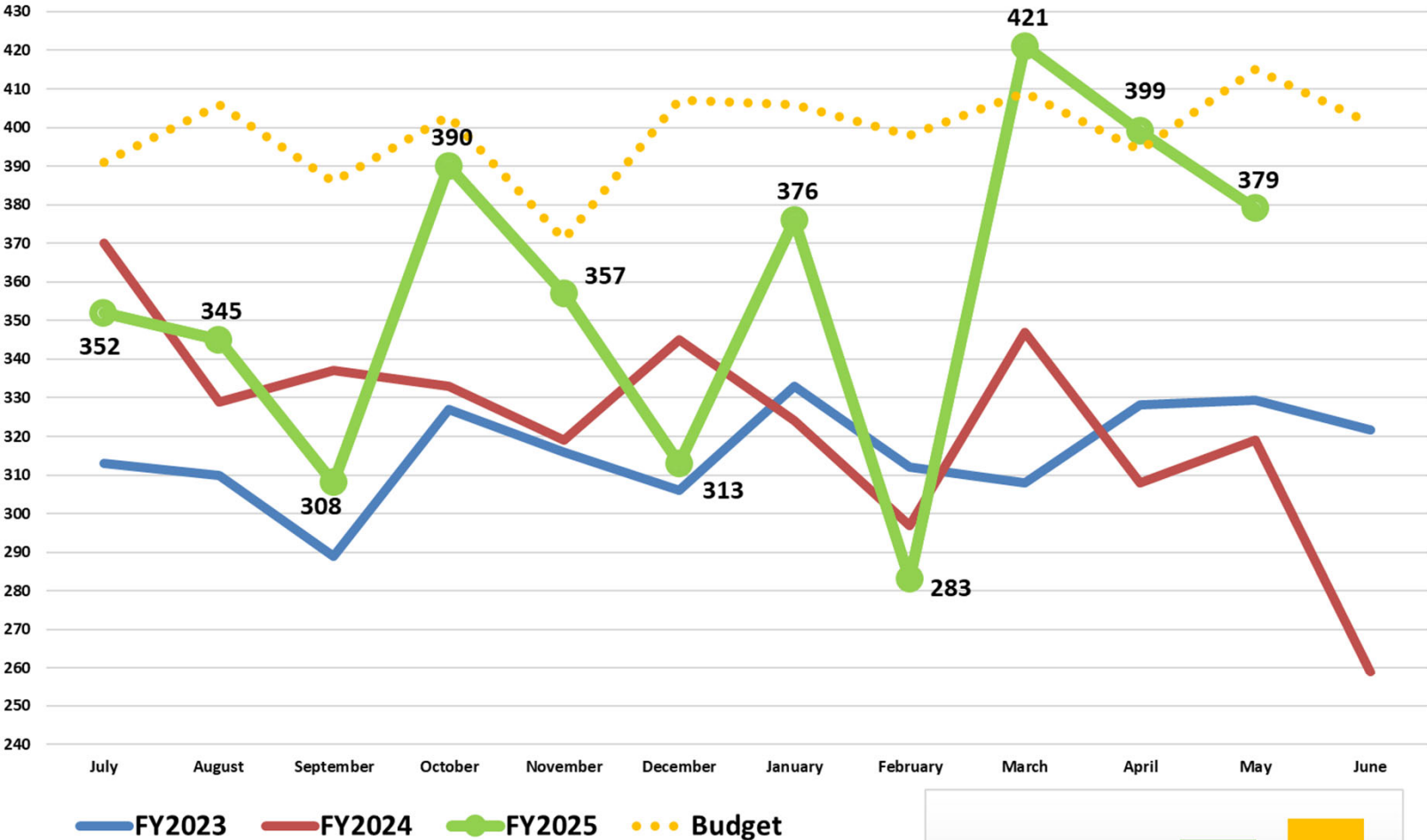
Rad Onc Visalia



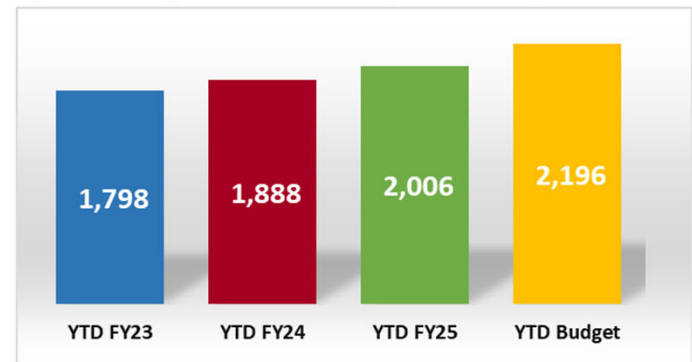
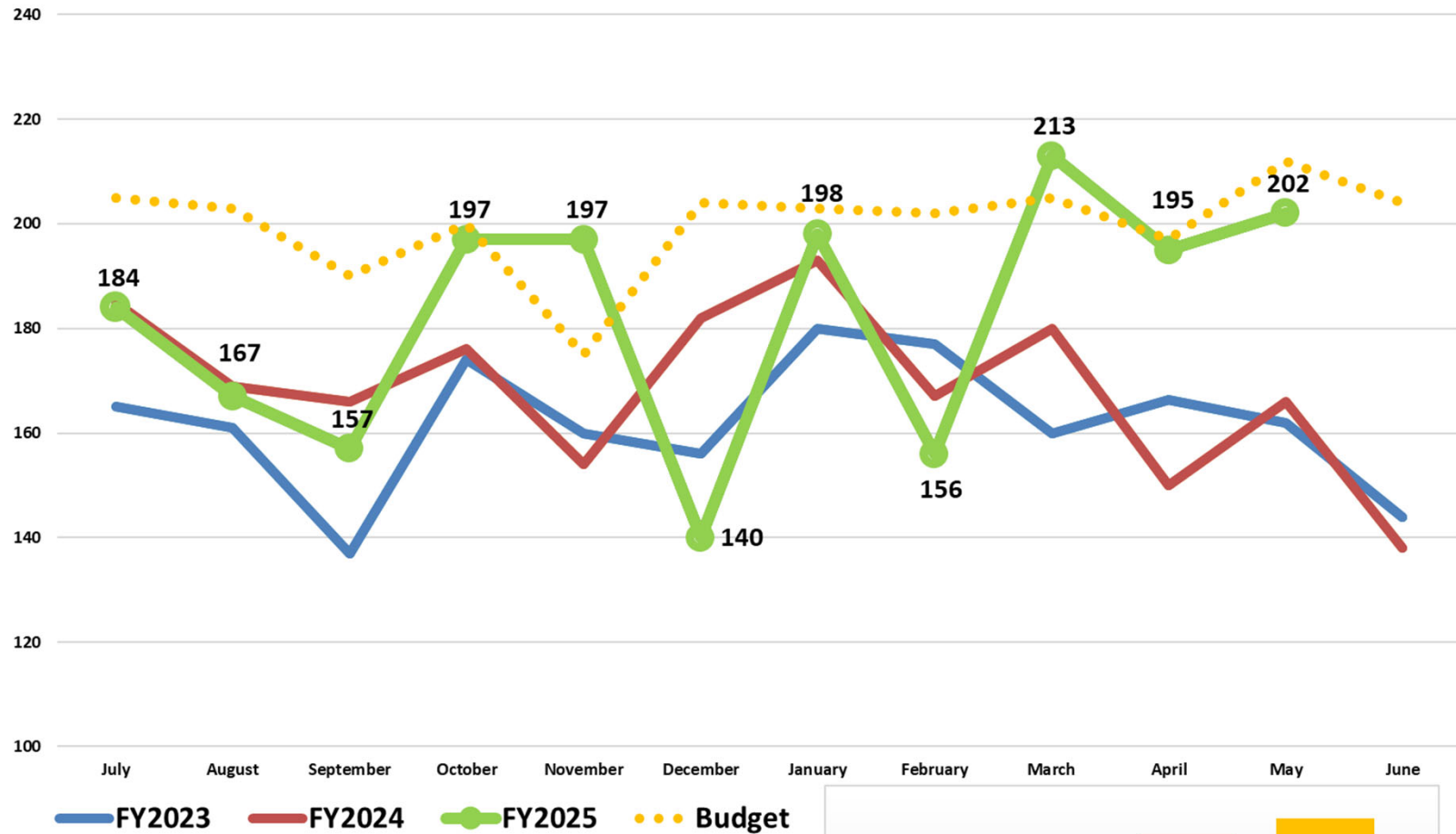
Rad Onc Hanford



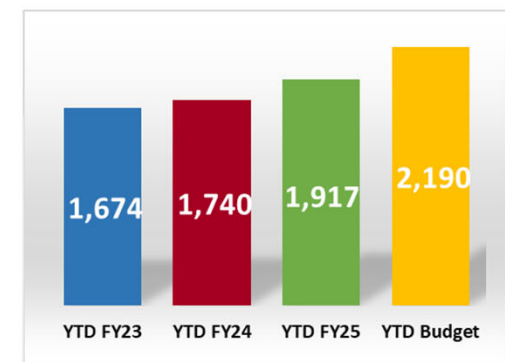
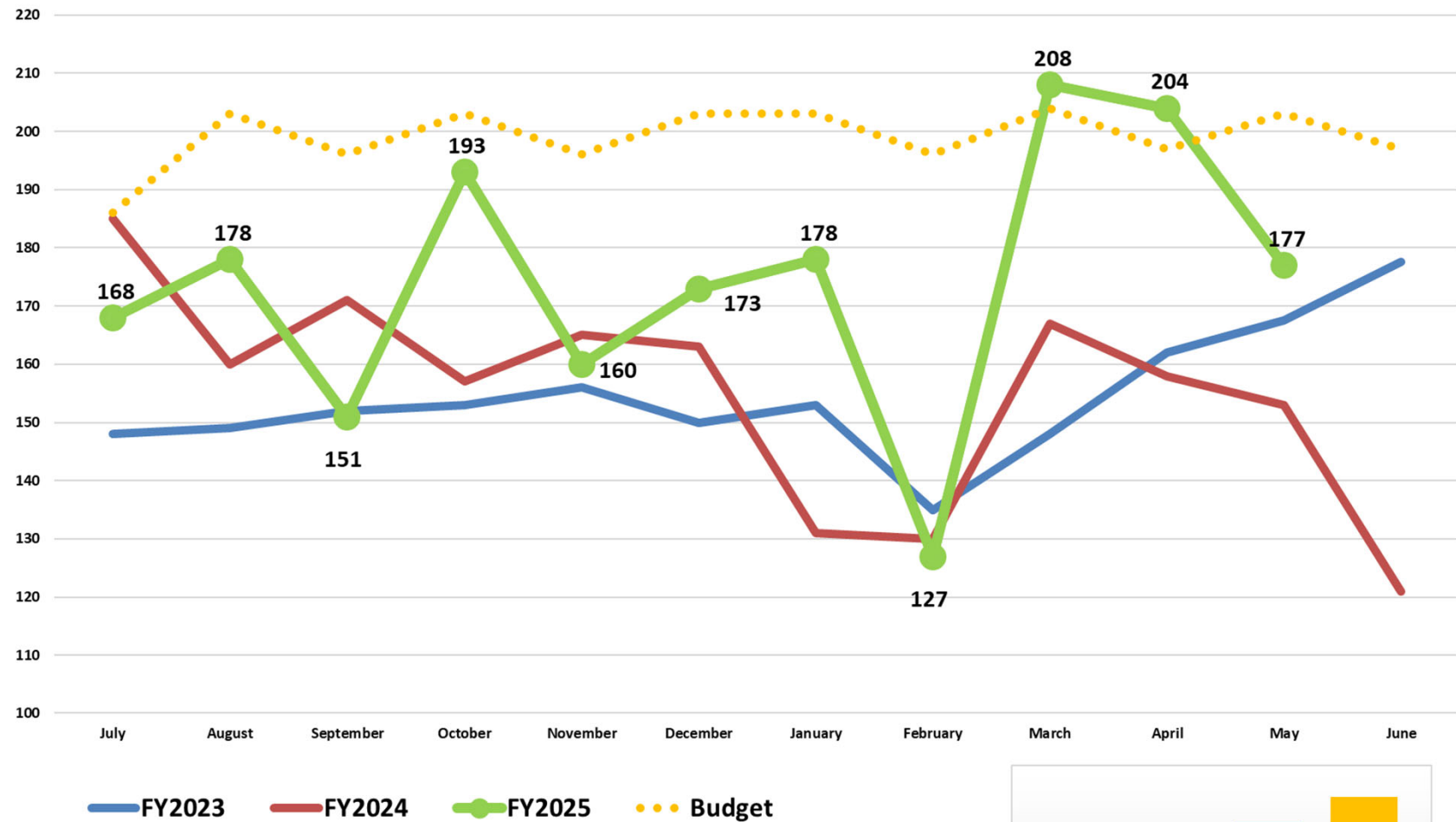
Cath Lab (IP & OP) – 100 Min Units



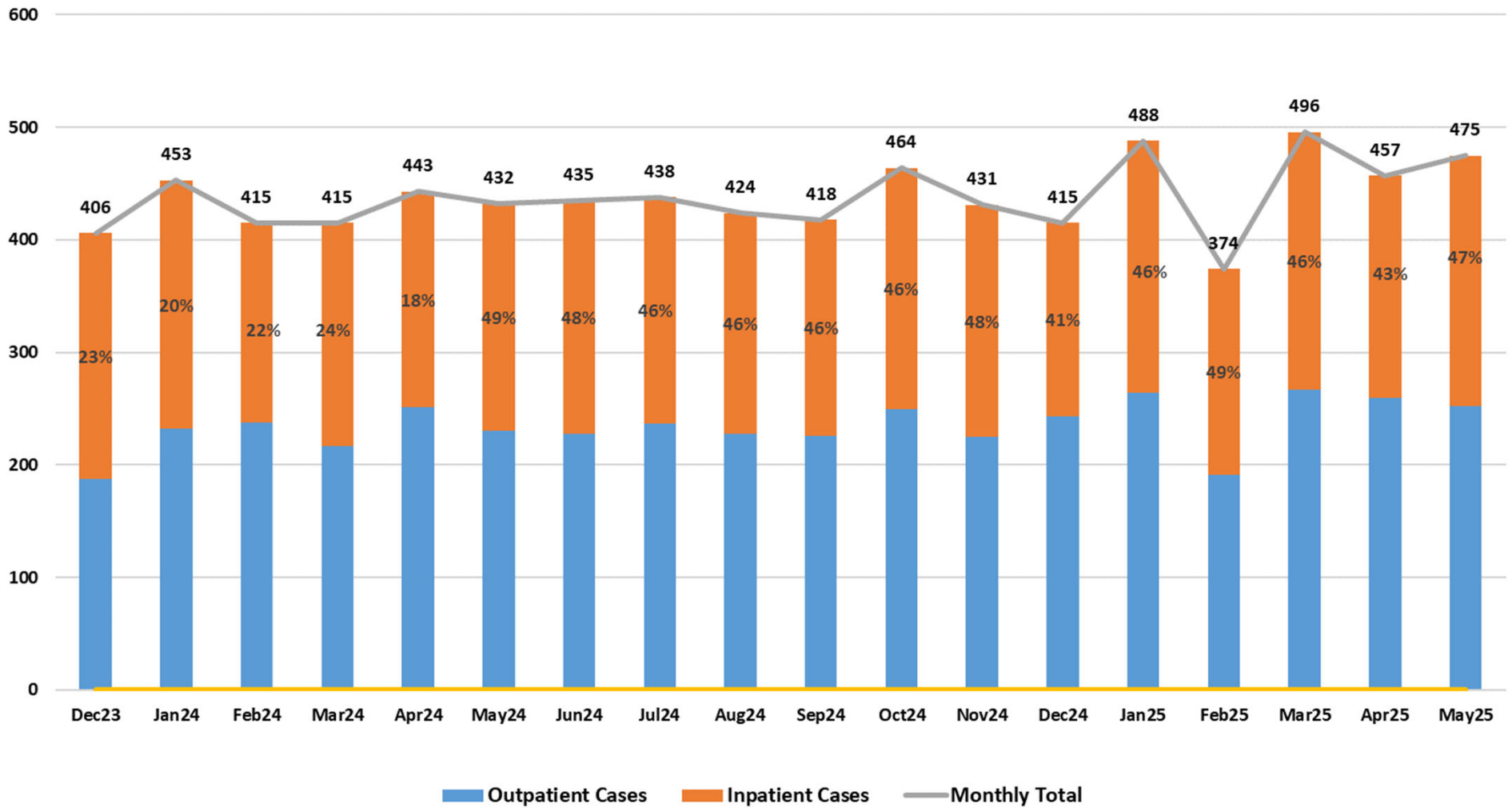
Cath Lab (IP Only) – 100 Min Units



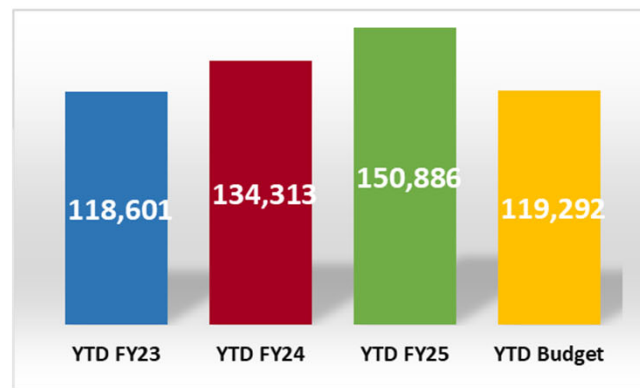
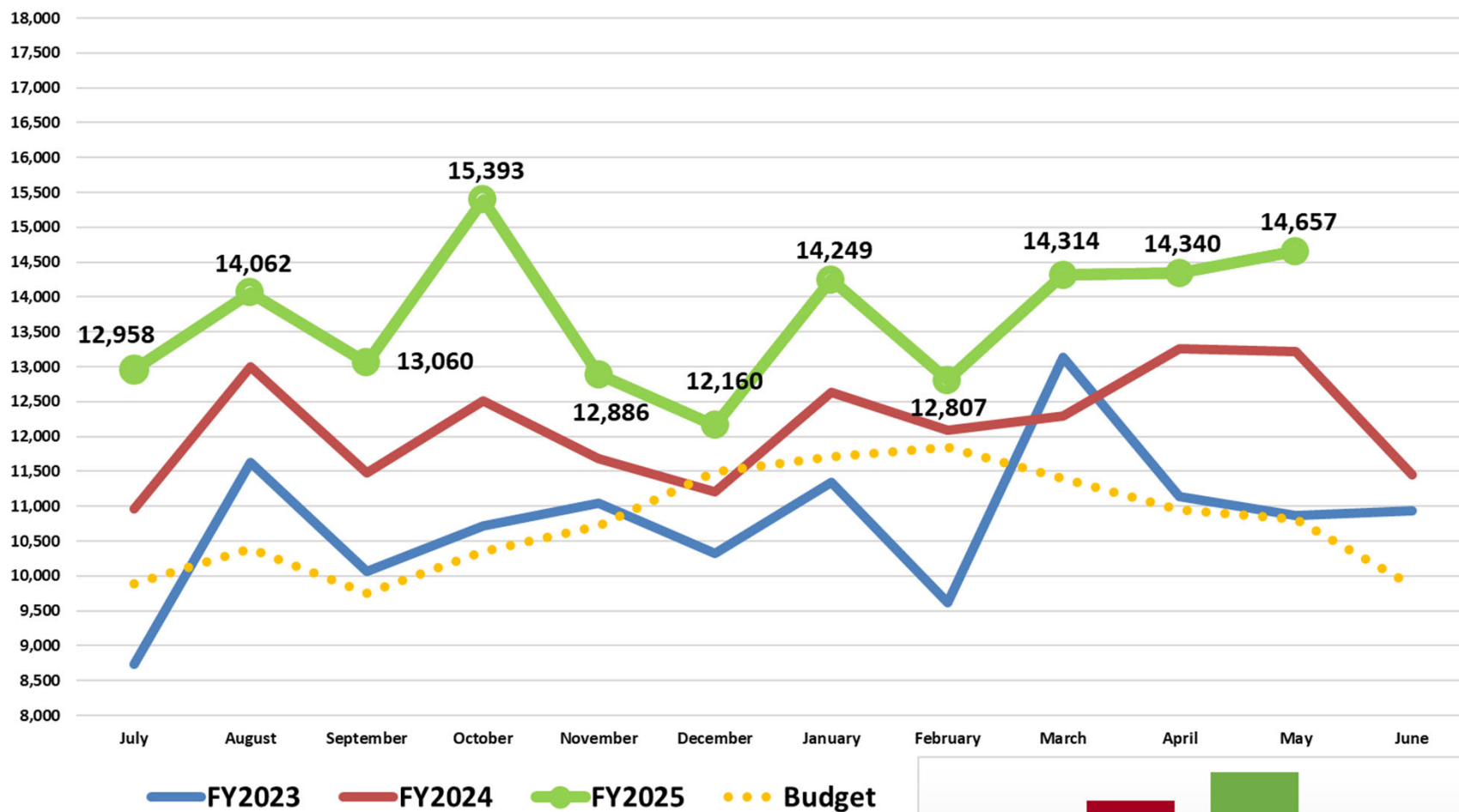
Cath Lab (OP Only) – 100 Min Units



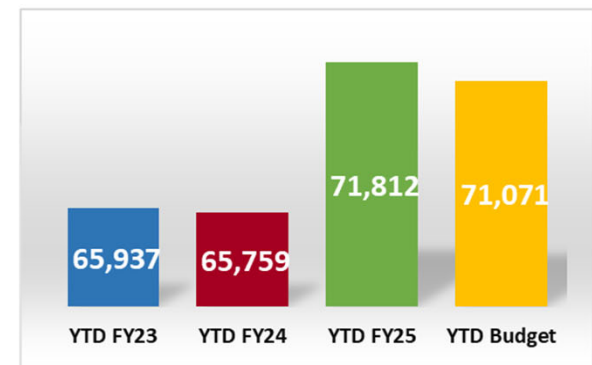
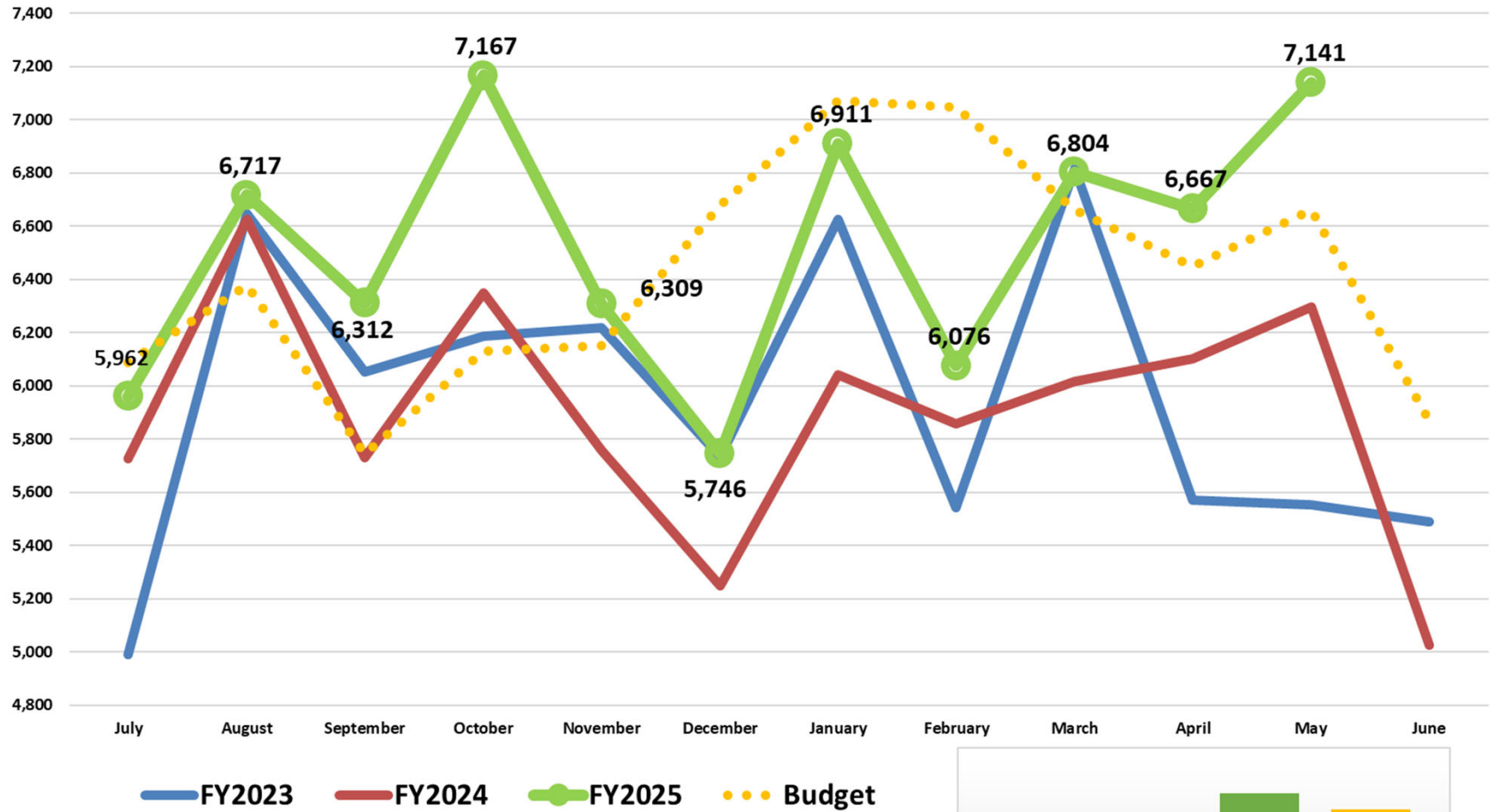
Cath Lab Patients (IP & OP)



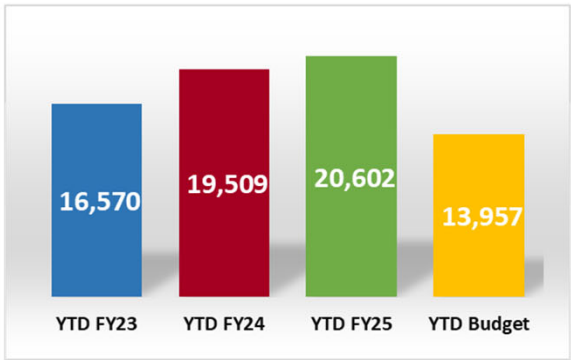
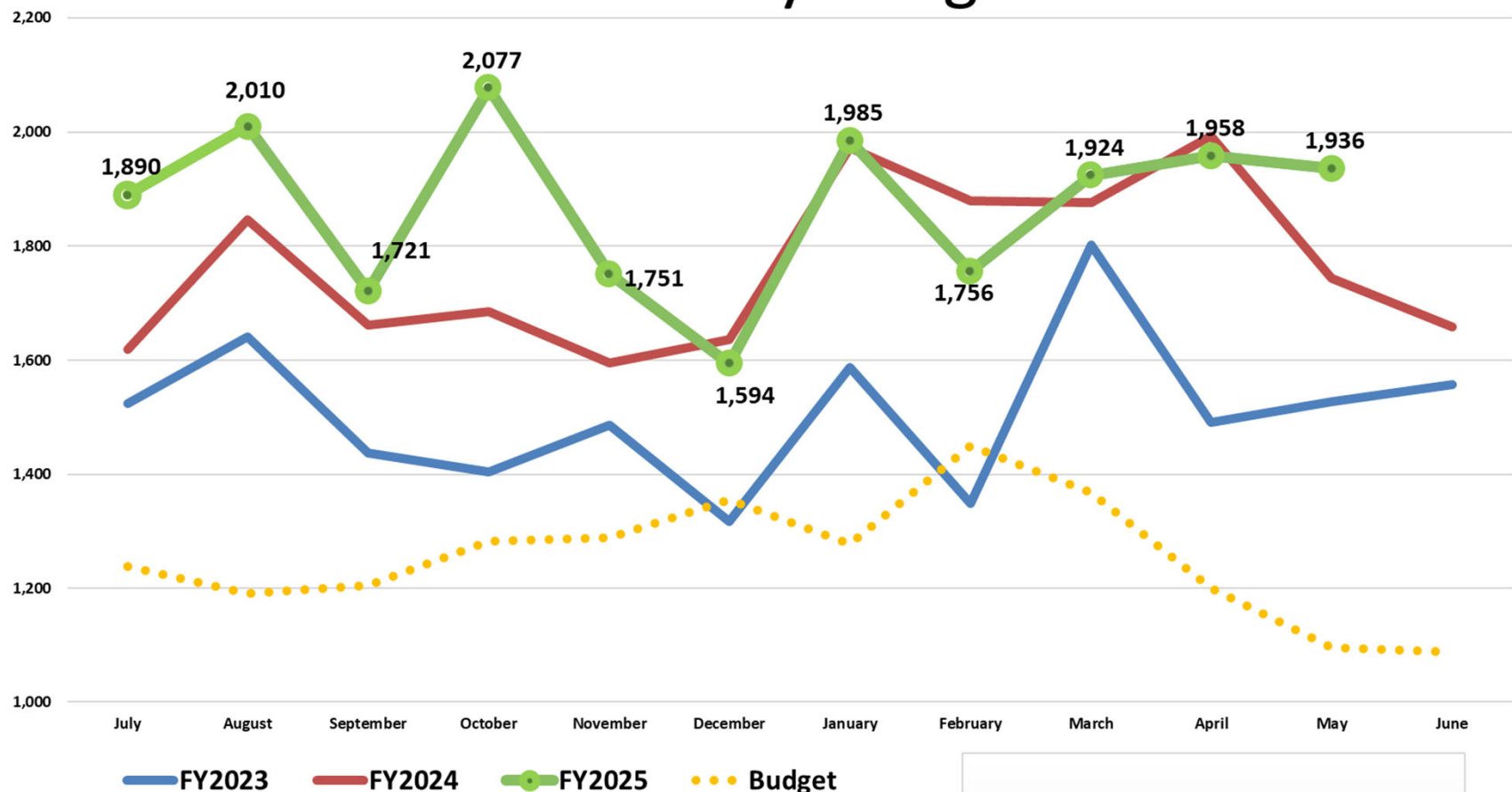
Rural Health Clinics Registrations



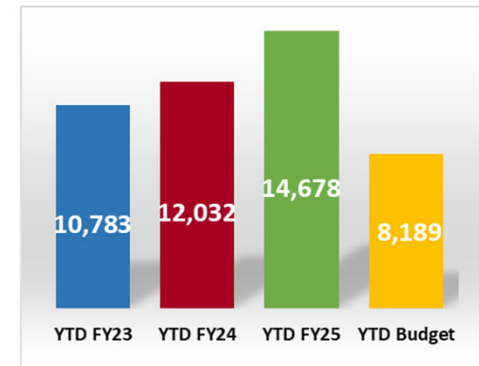
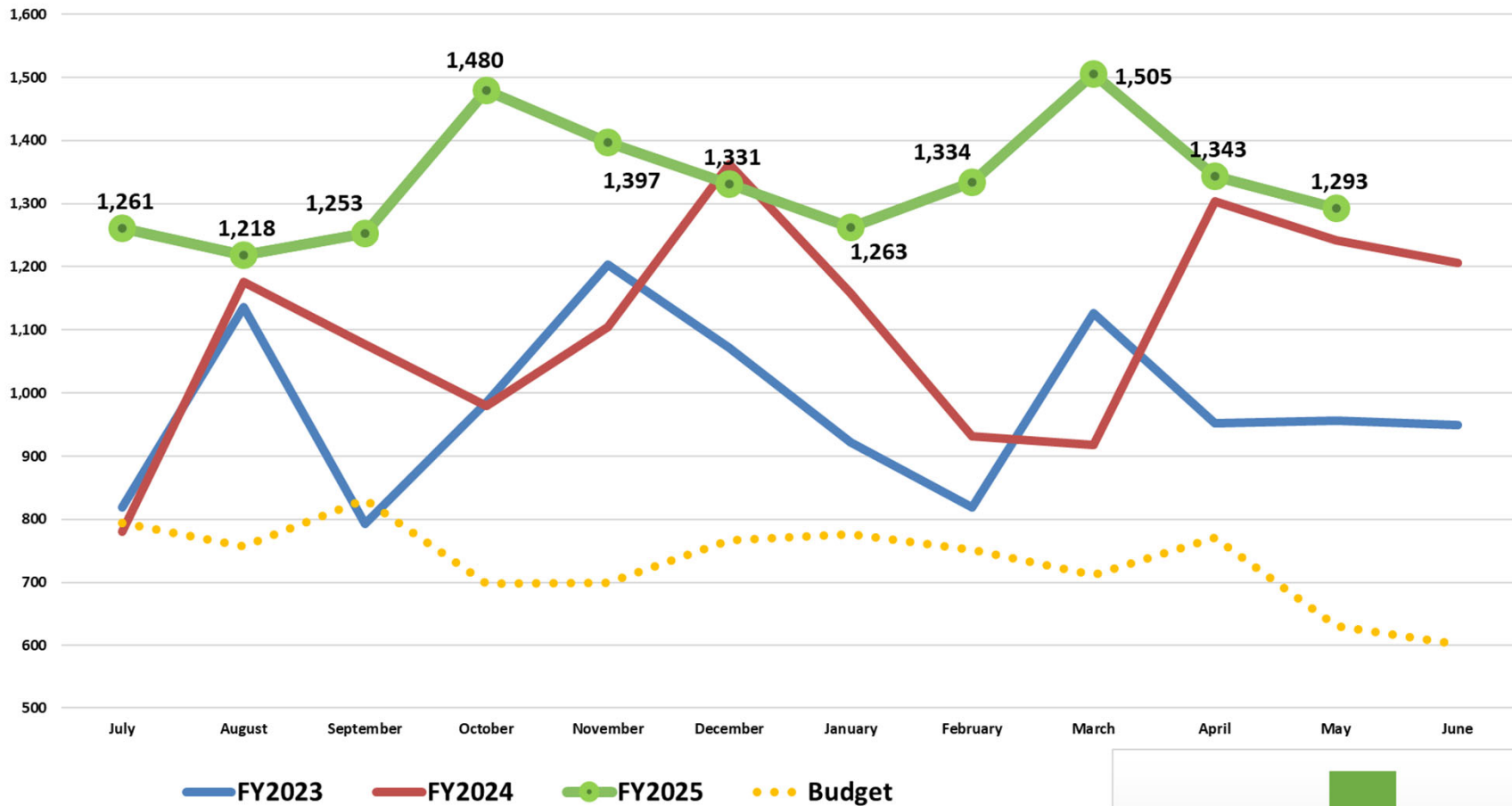
RHC Exeter - Registrations



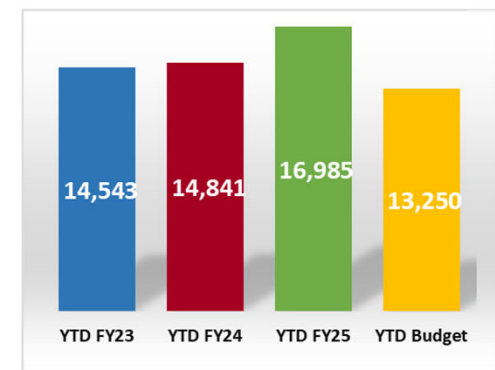
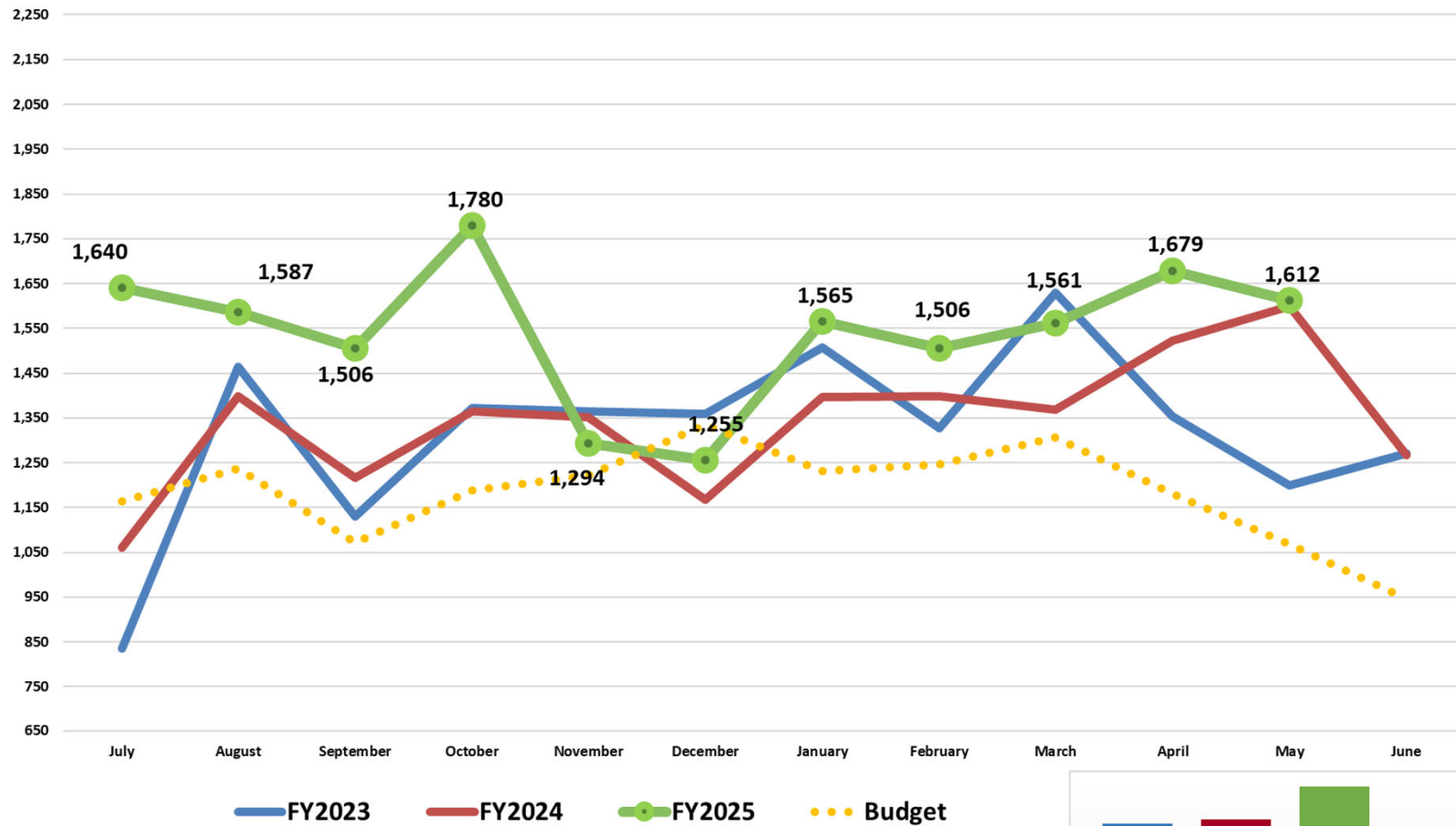
RHC Lindsay - Registrations



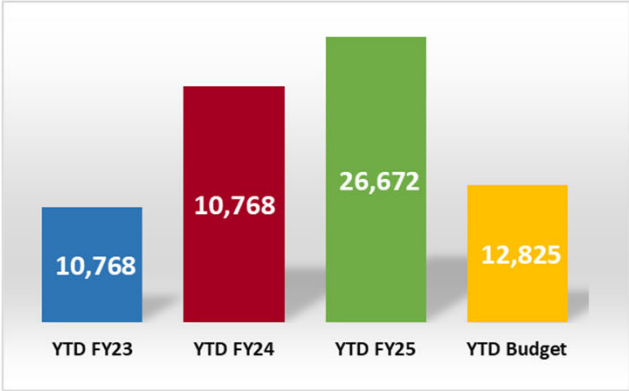
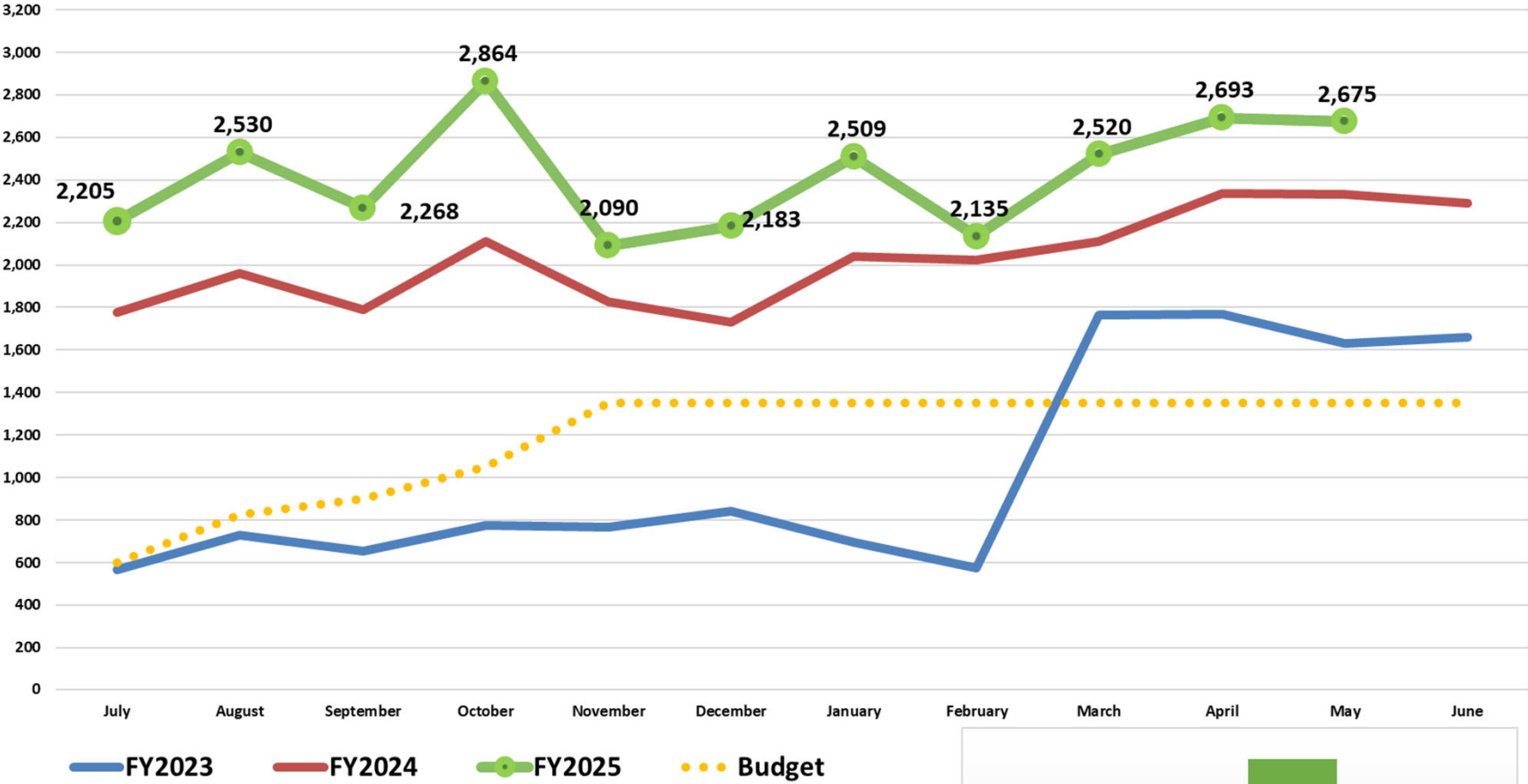
RHC Woodlake - Registrations



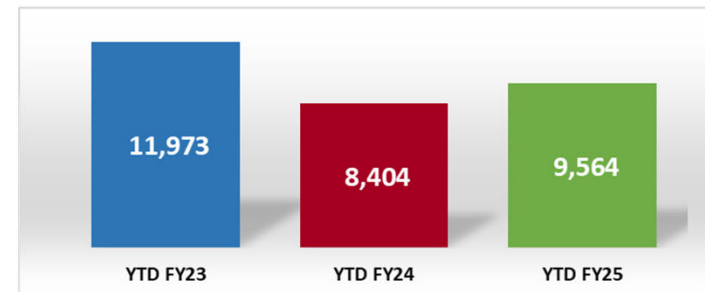
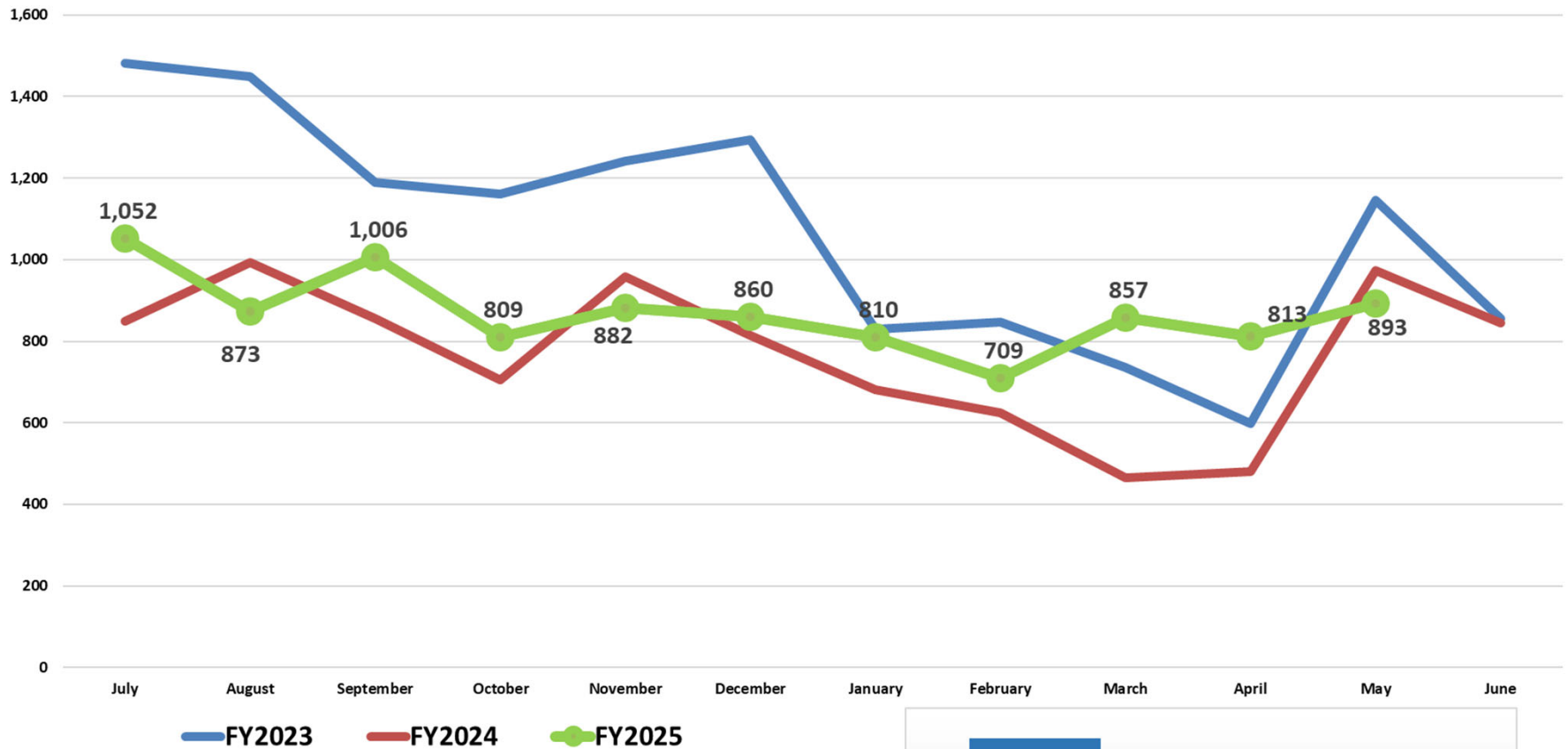
RHC Dinuba - Registrations



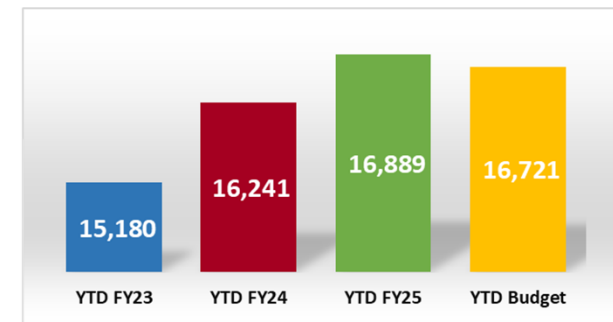
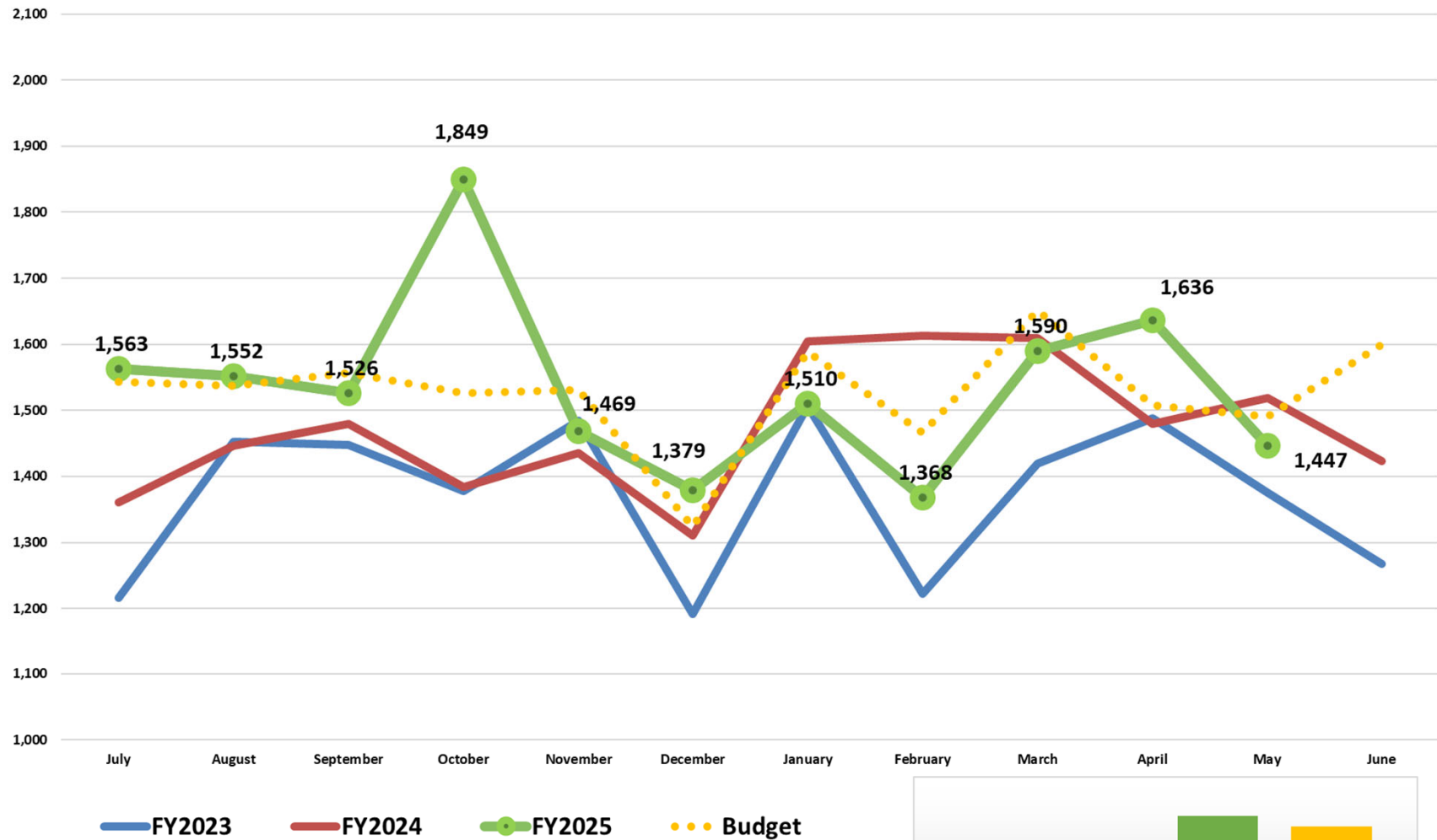
RHC Tulare - Registrations



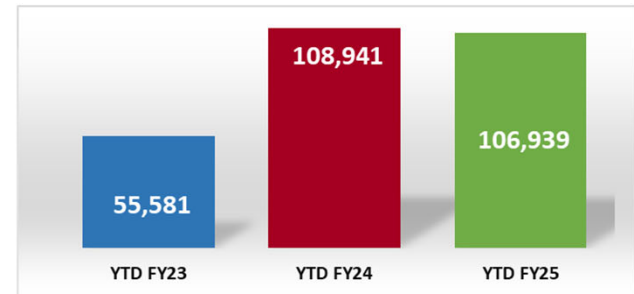
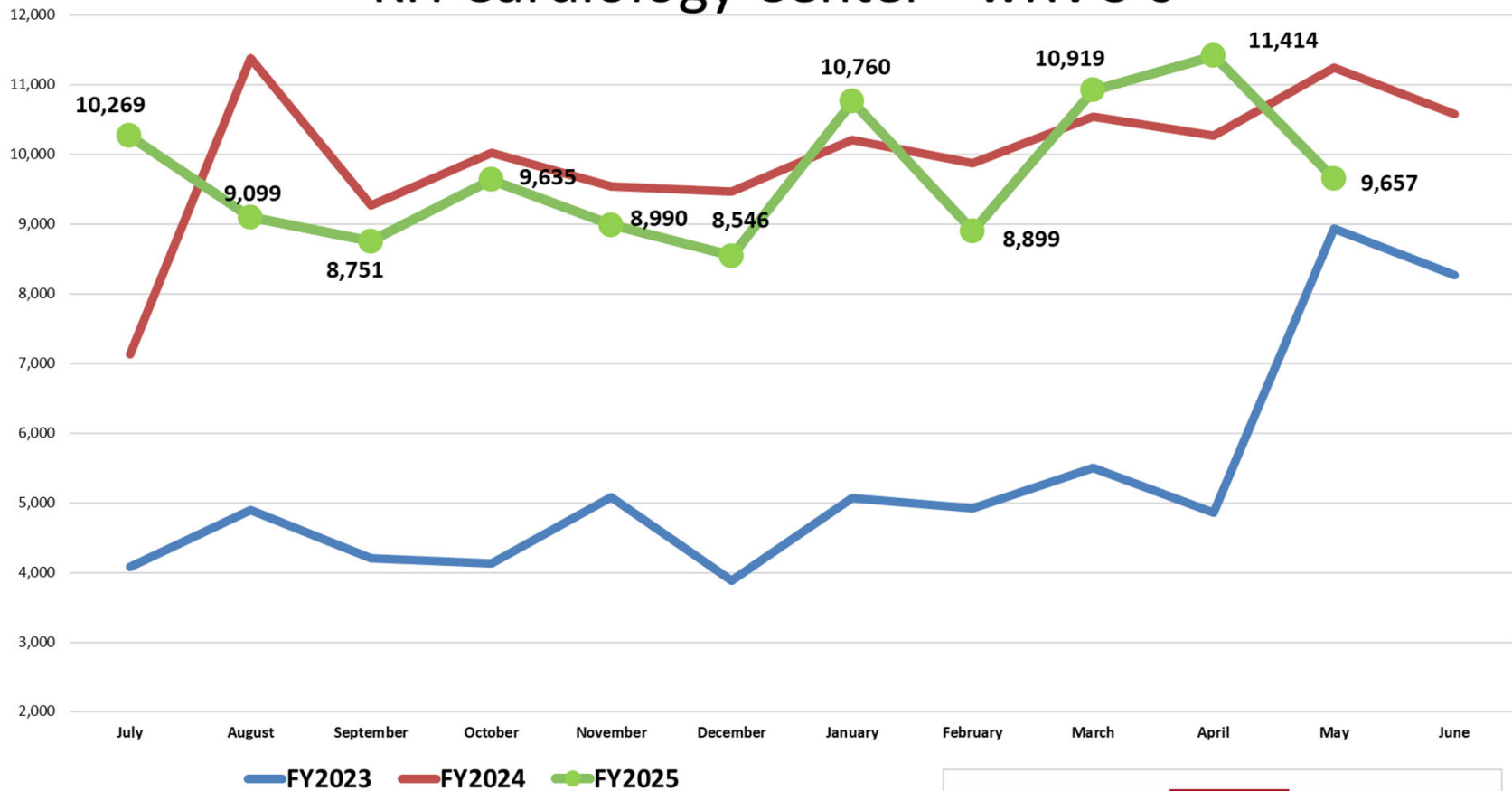
Neurosurgery Clinic - wRVU's



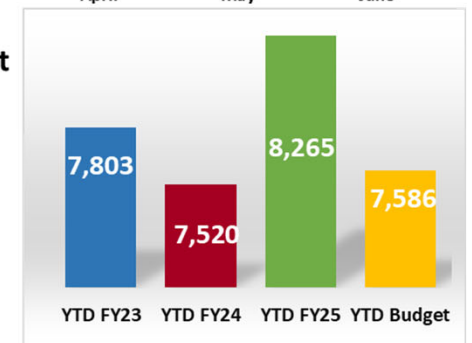
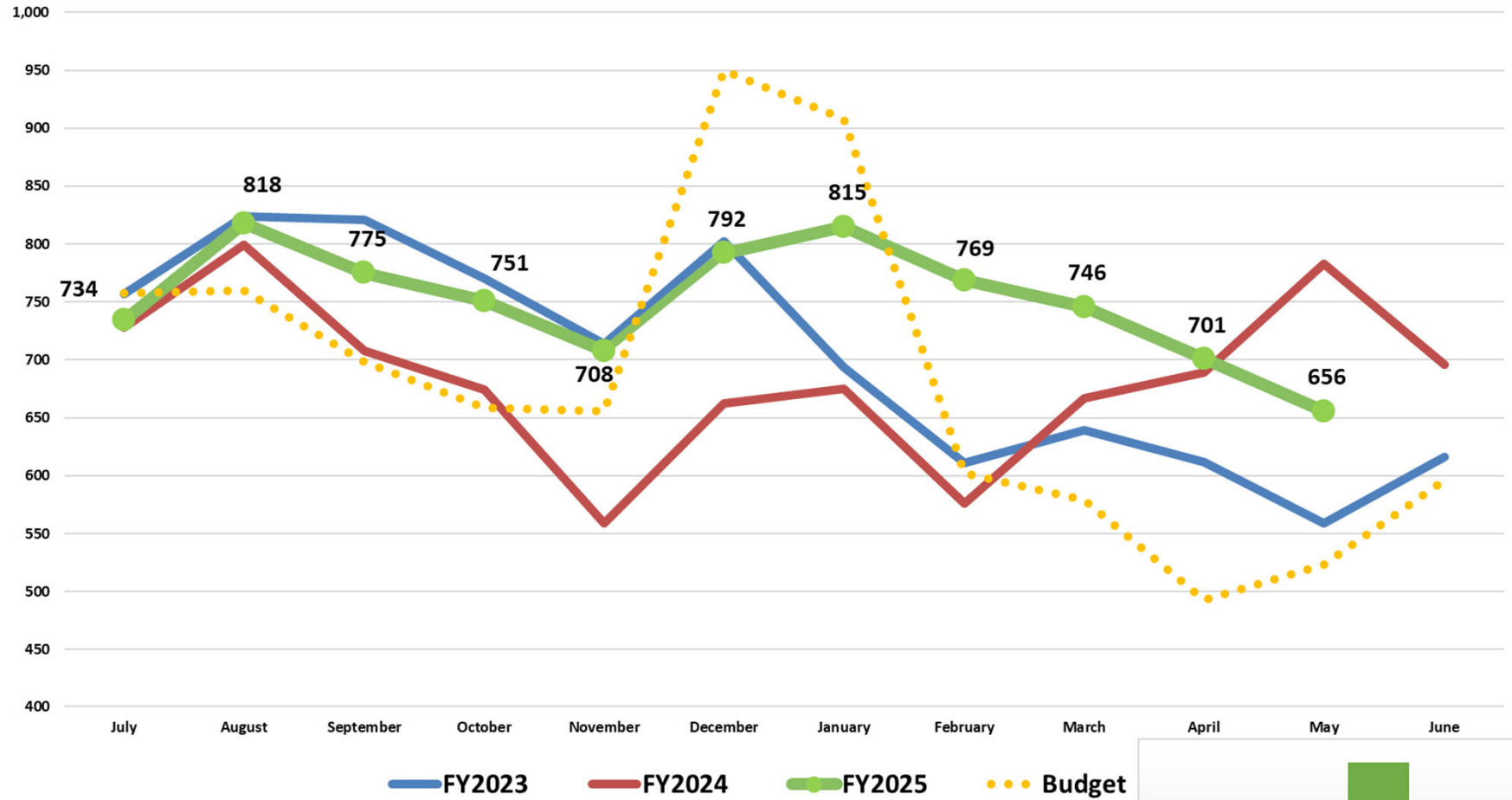
KH Cardiology Center Registrations



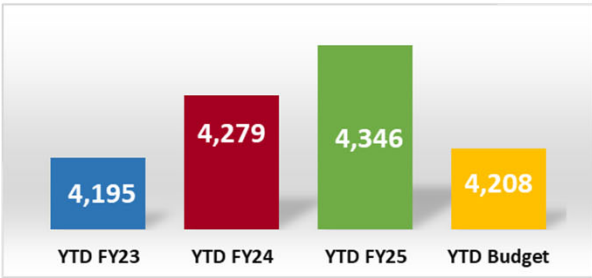
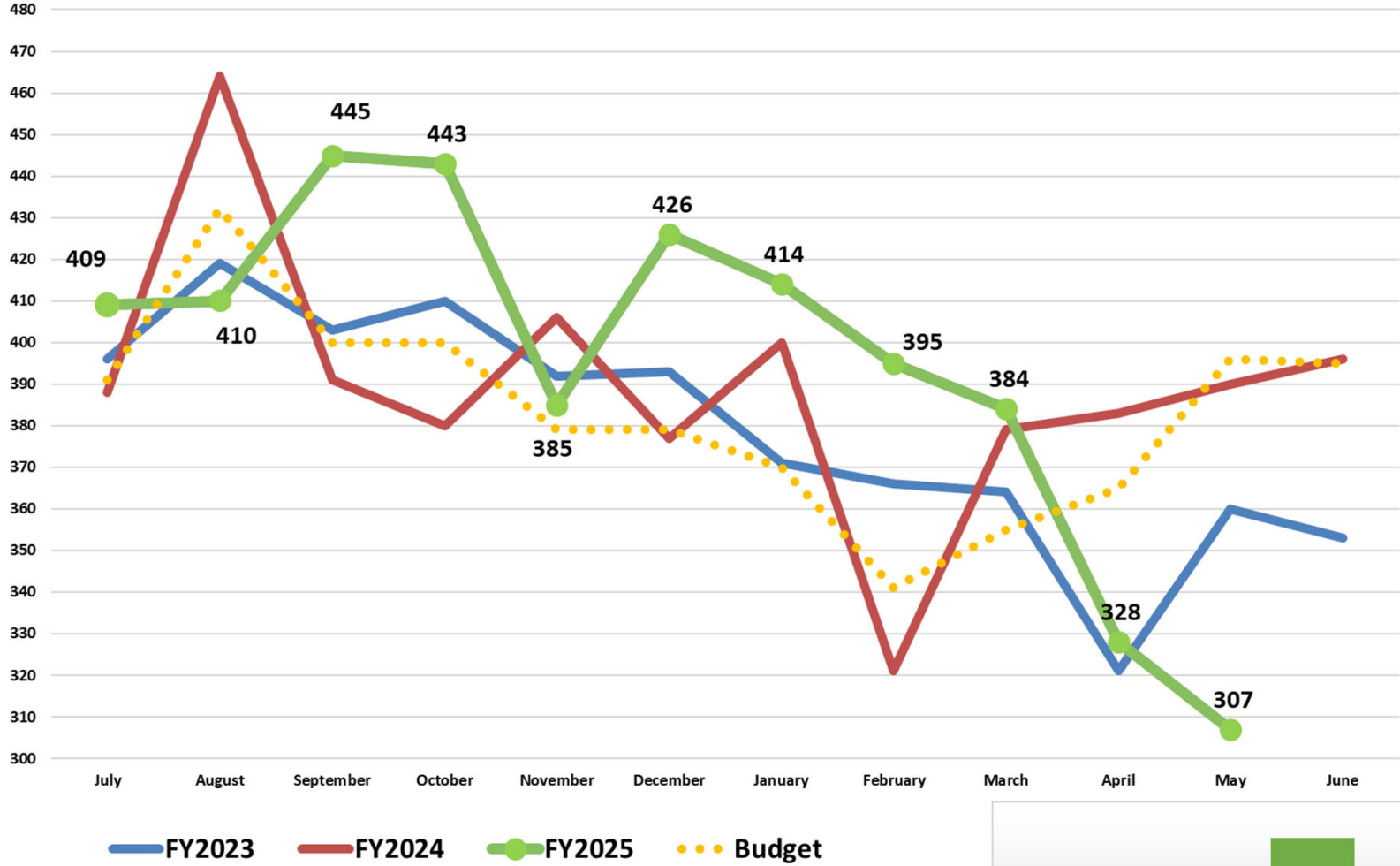
KH Cardiology Center - wRVU's



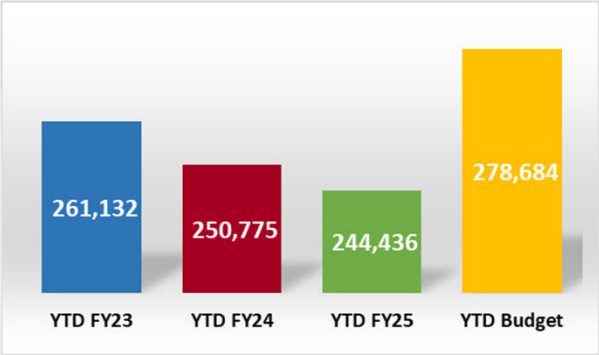
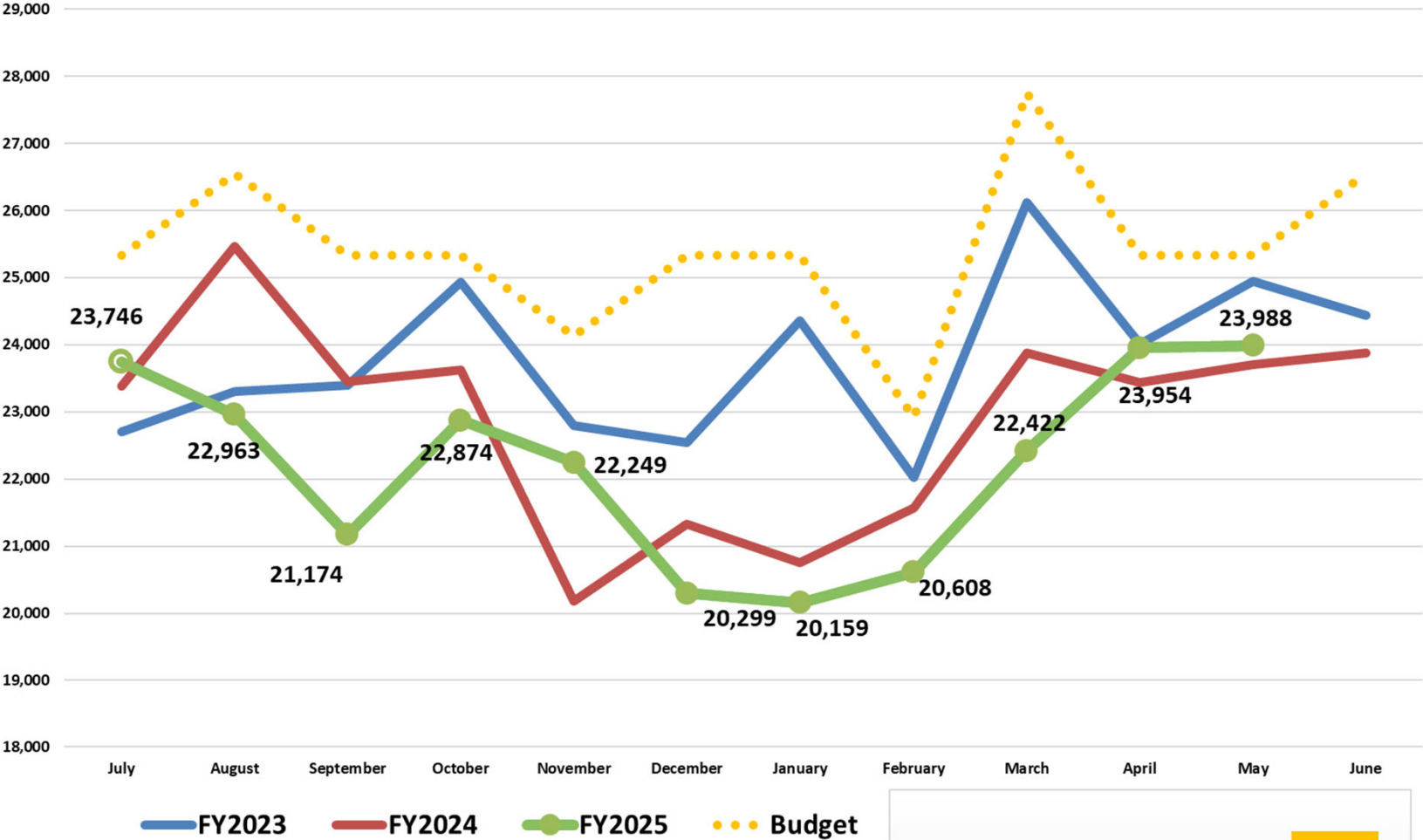
Labor Triage Registrations



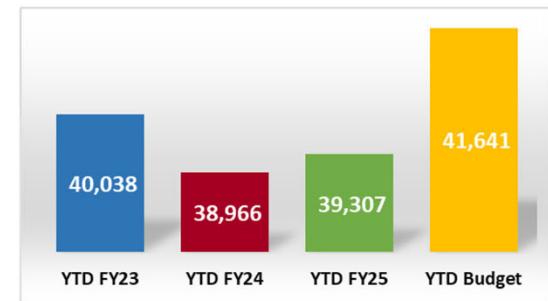
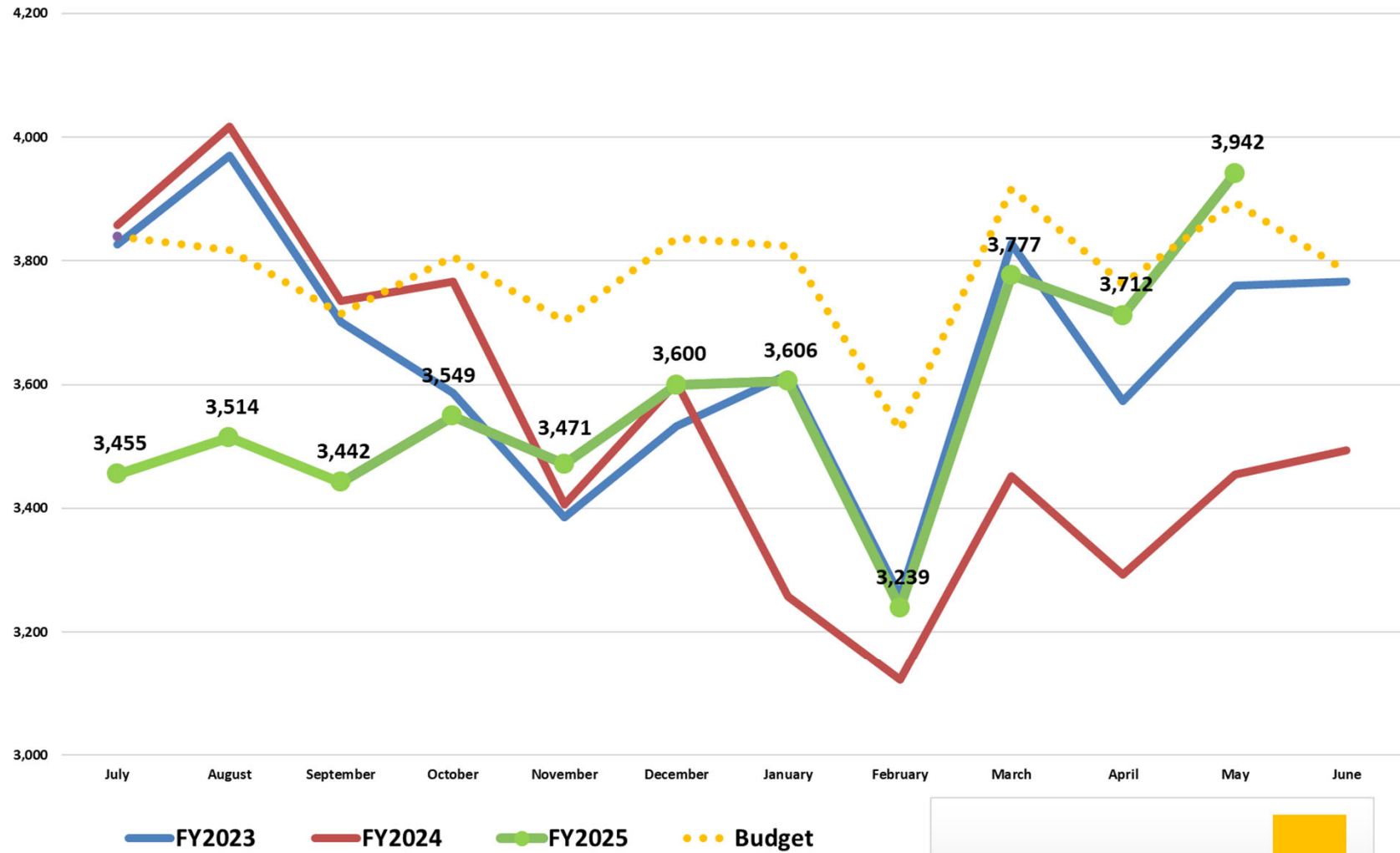
Deliveries



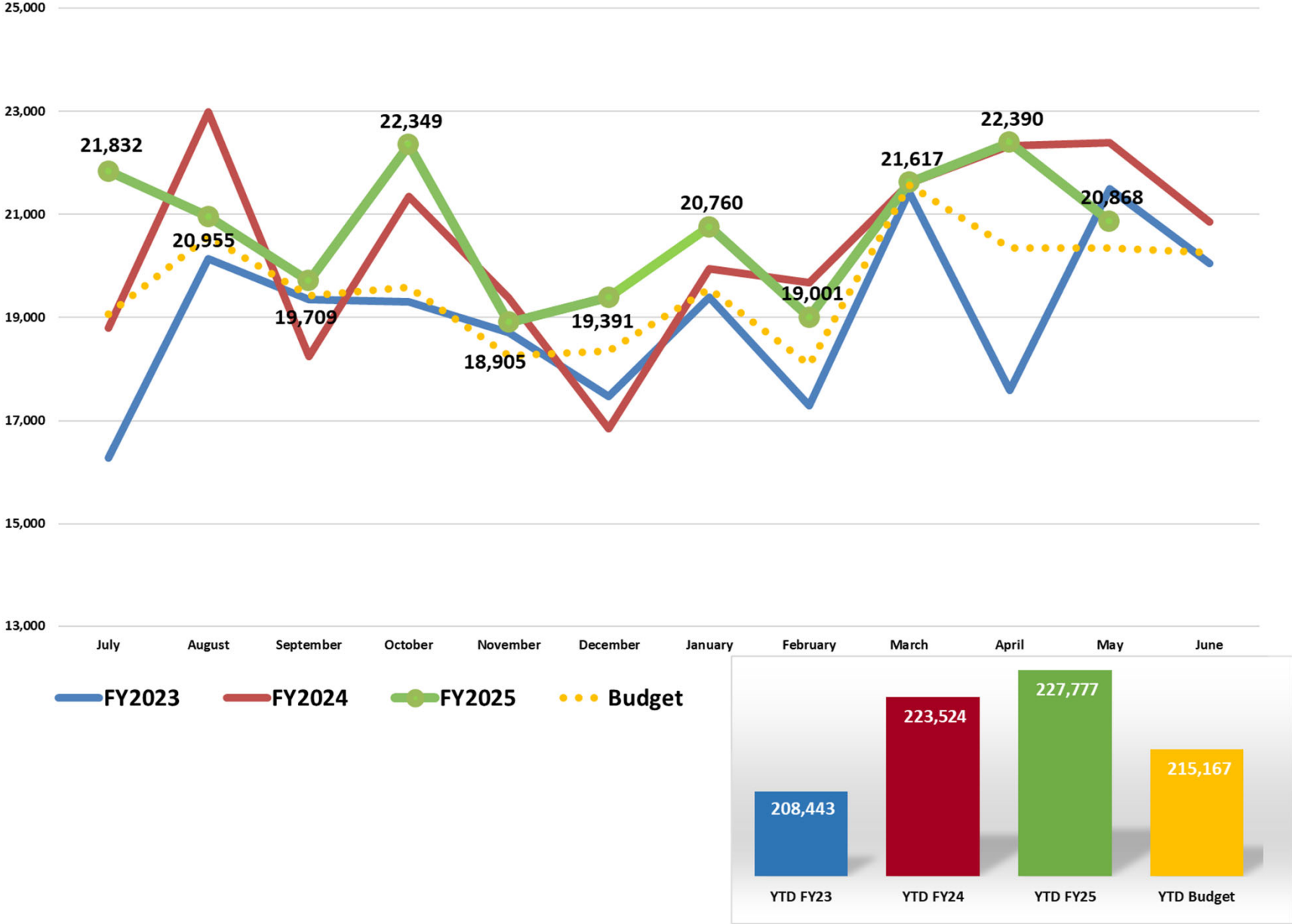
Home Infusion Days



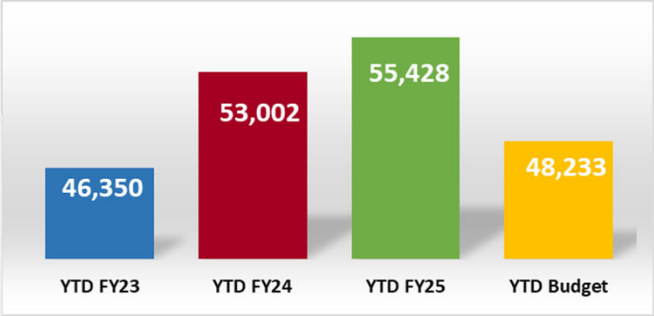
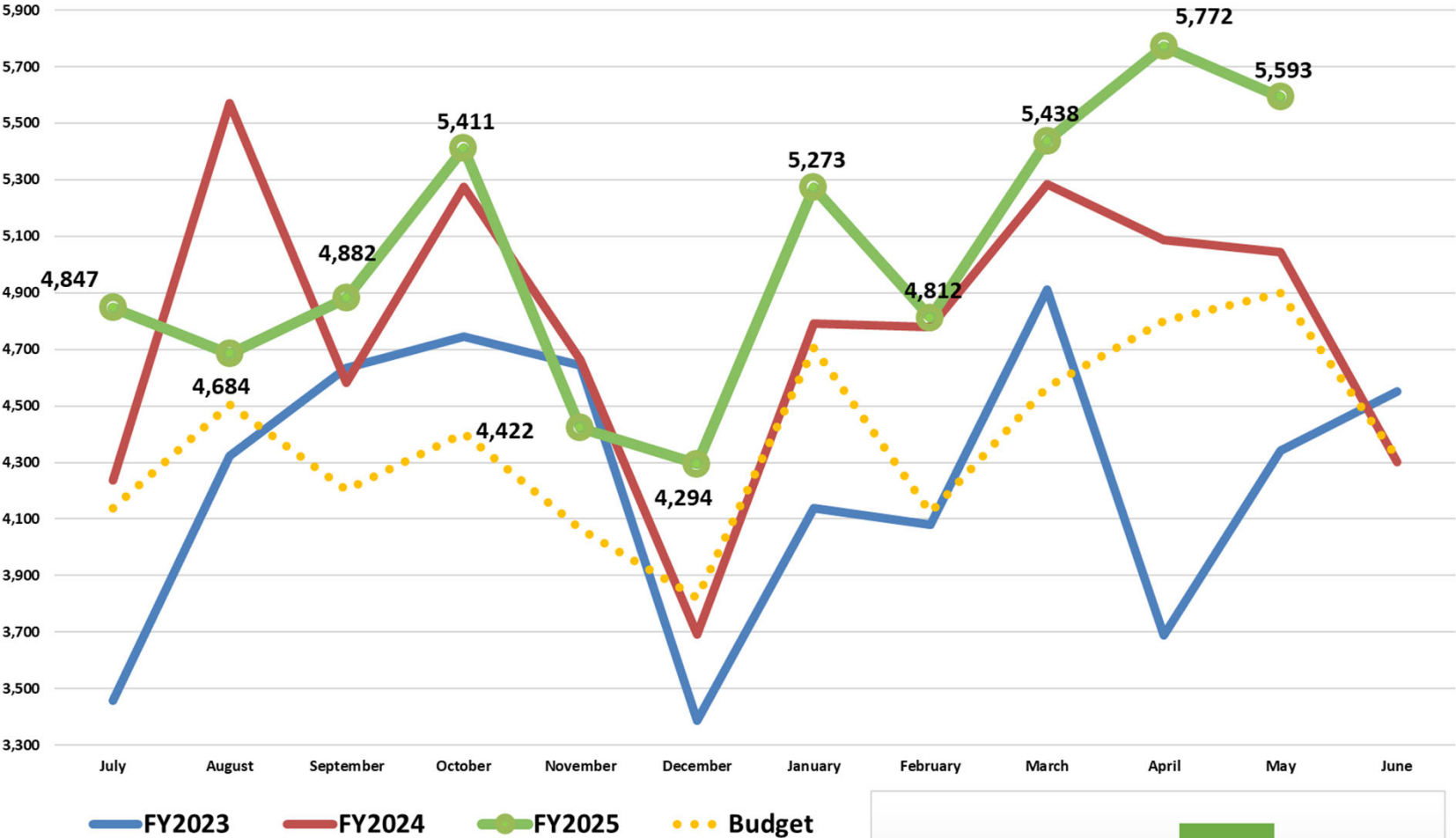
Hospice Days



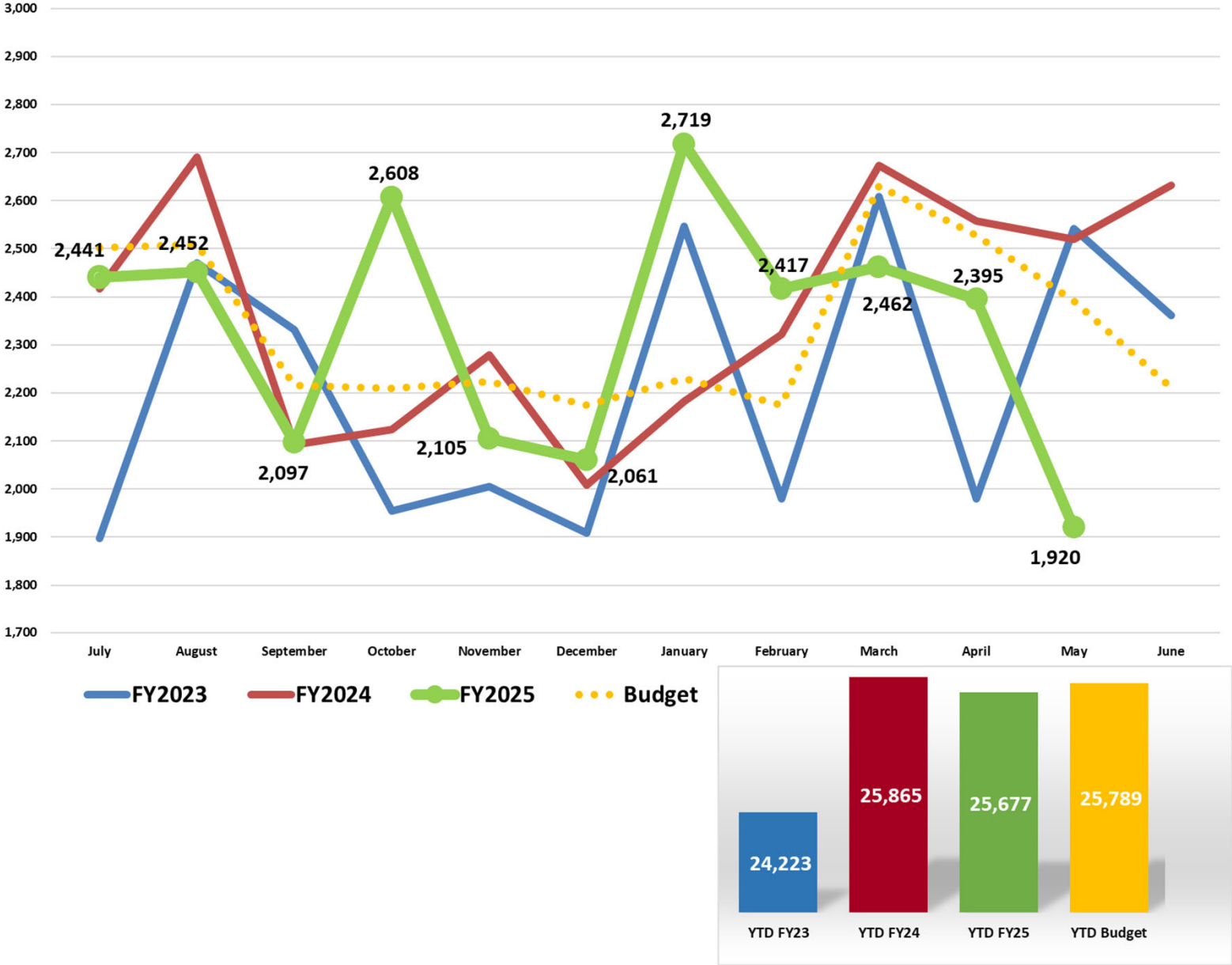
All O/P Rehab Svcs Across District



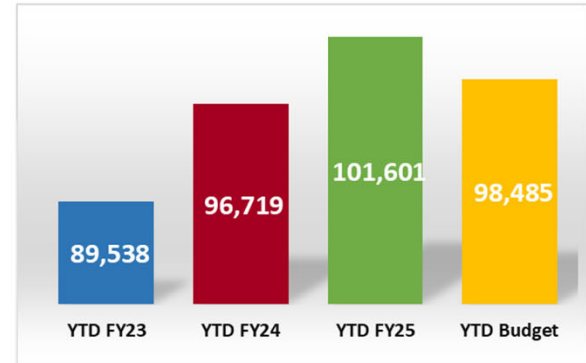
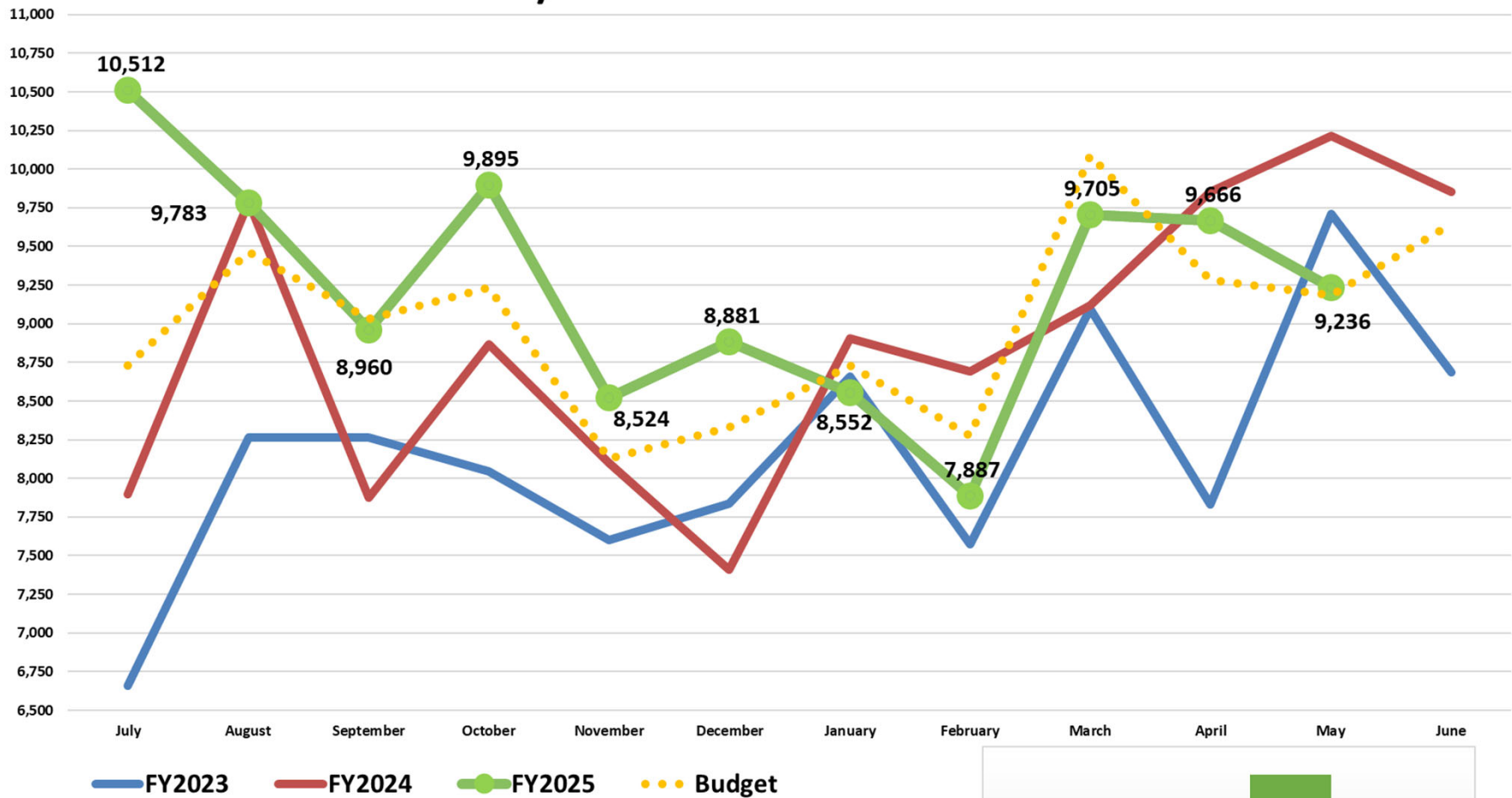
O/P Rehab Services



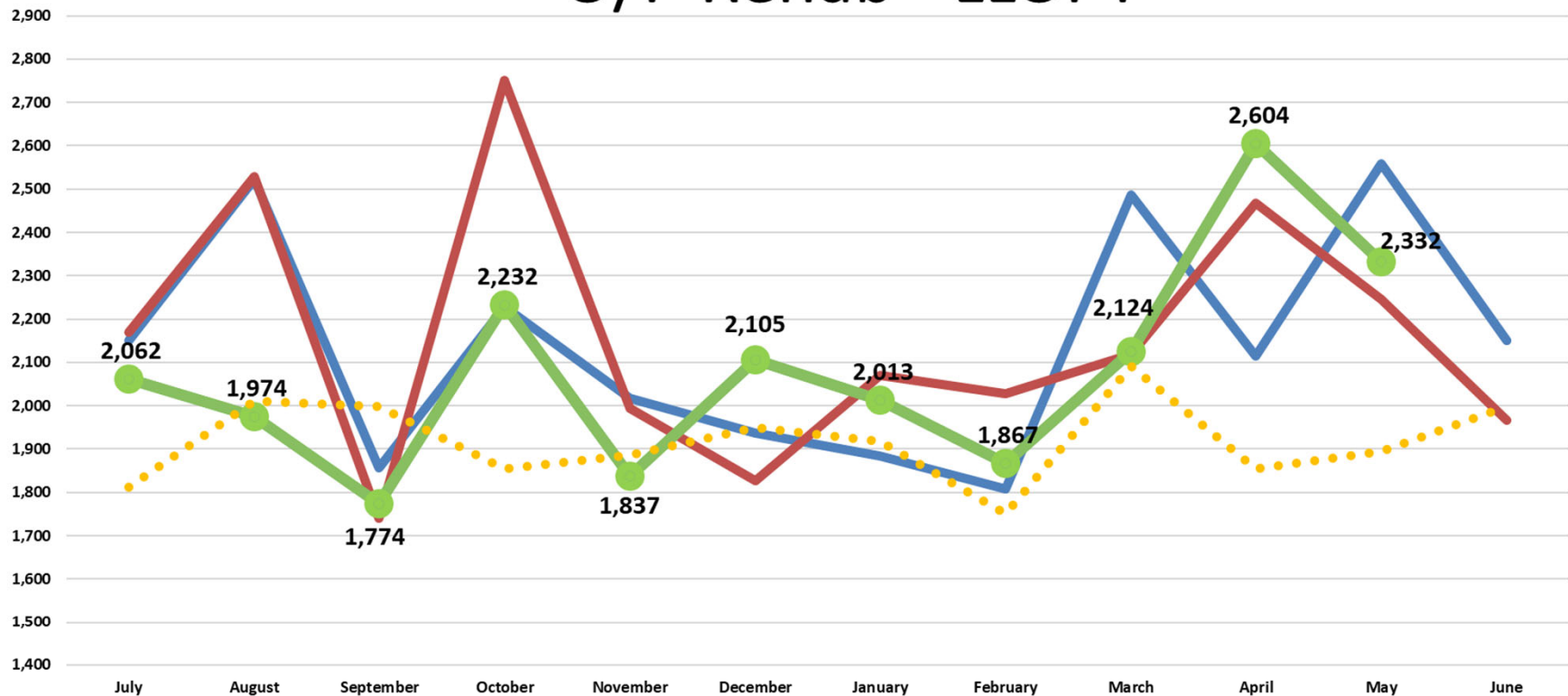
O/P Rehab - Exeter



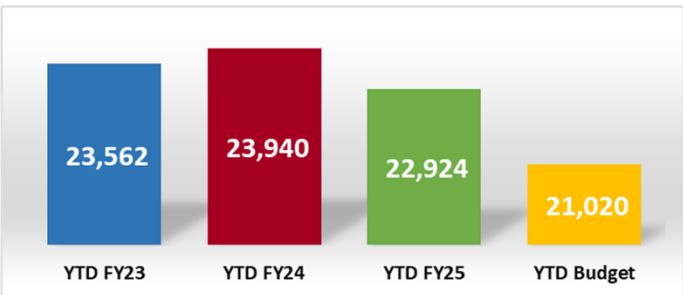
O/P Rehab - Akers



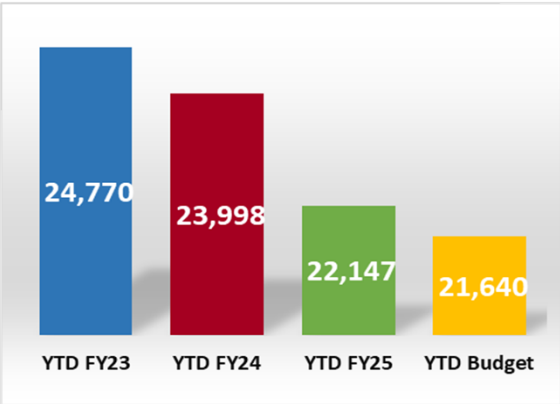
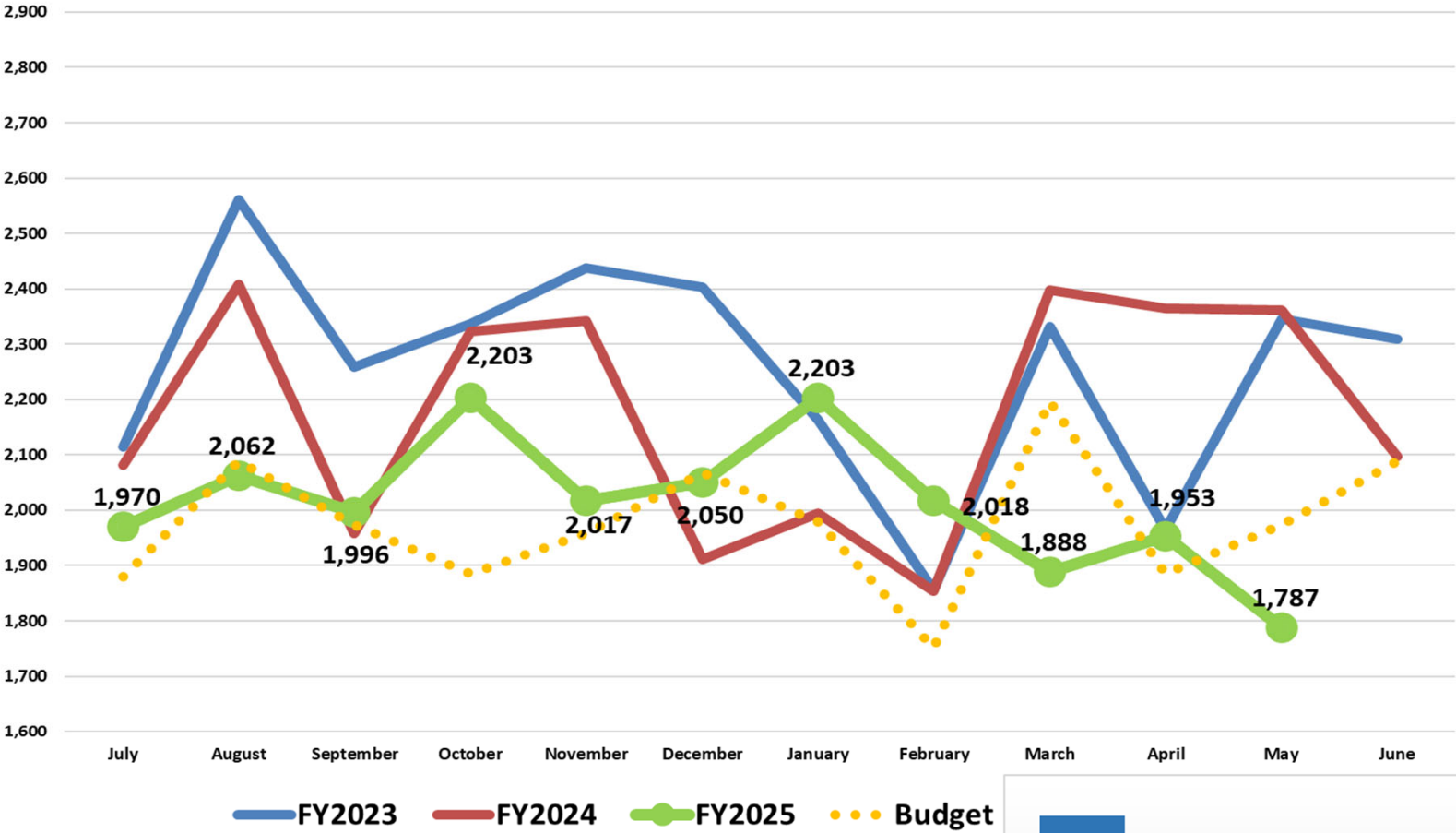
O/P Rehab - LLOPT



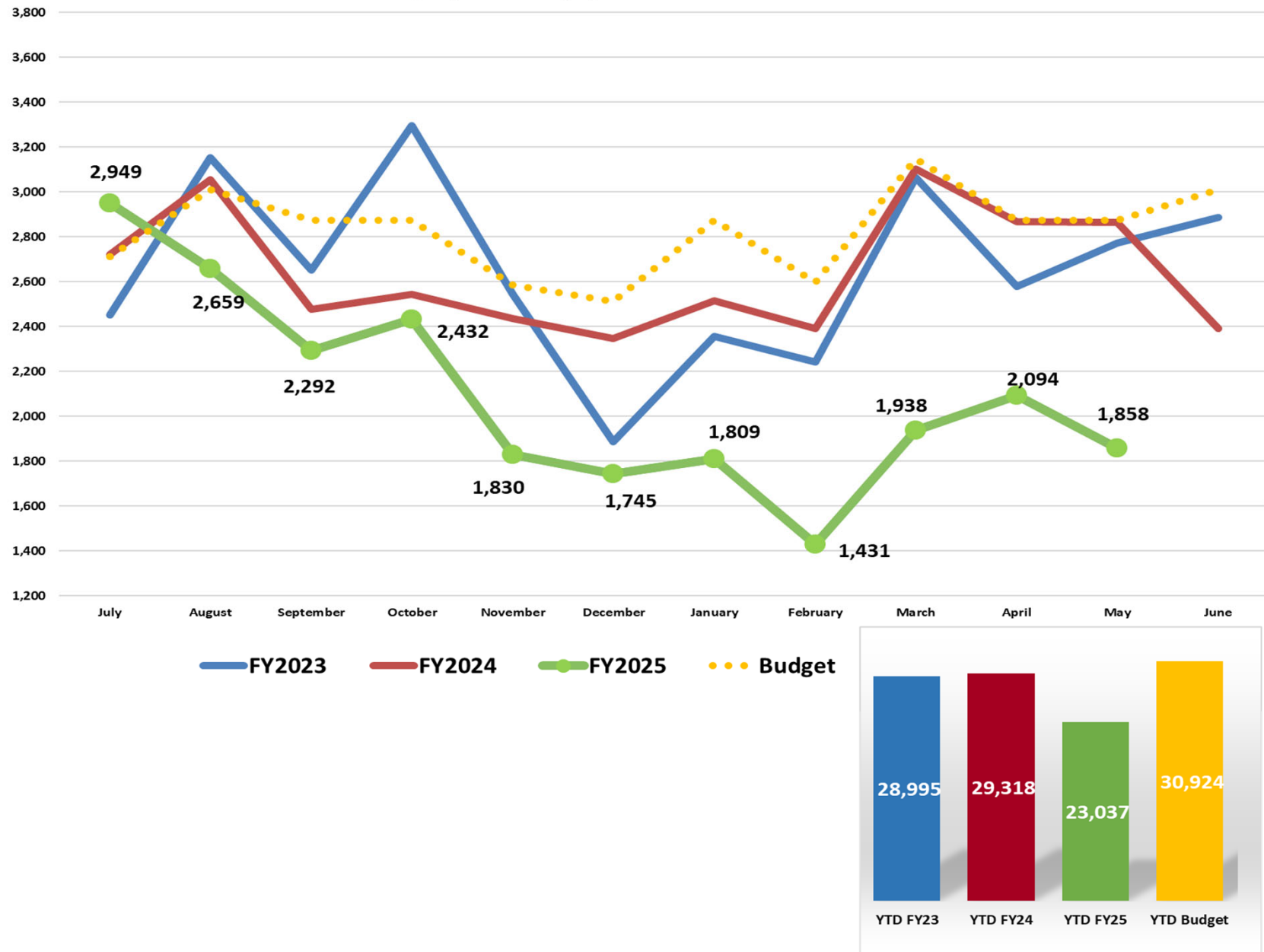
FY2023 FY2024 FY2025 Budget



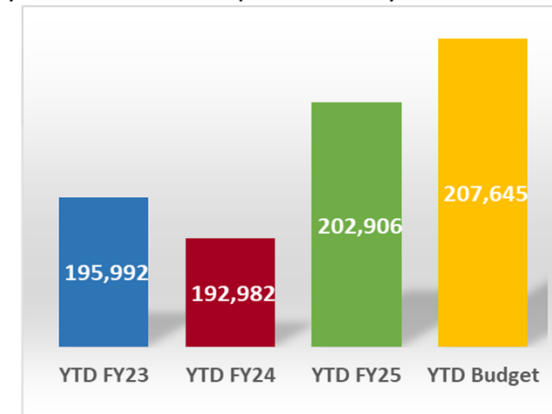
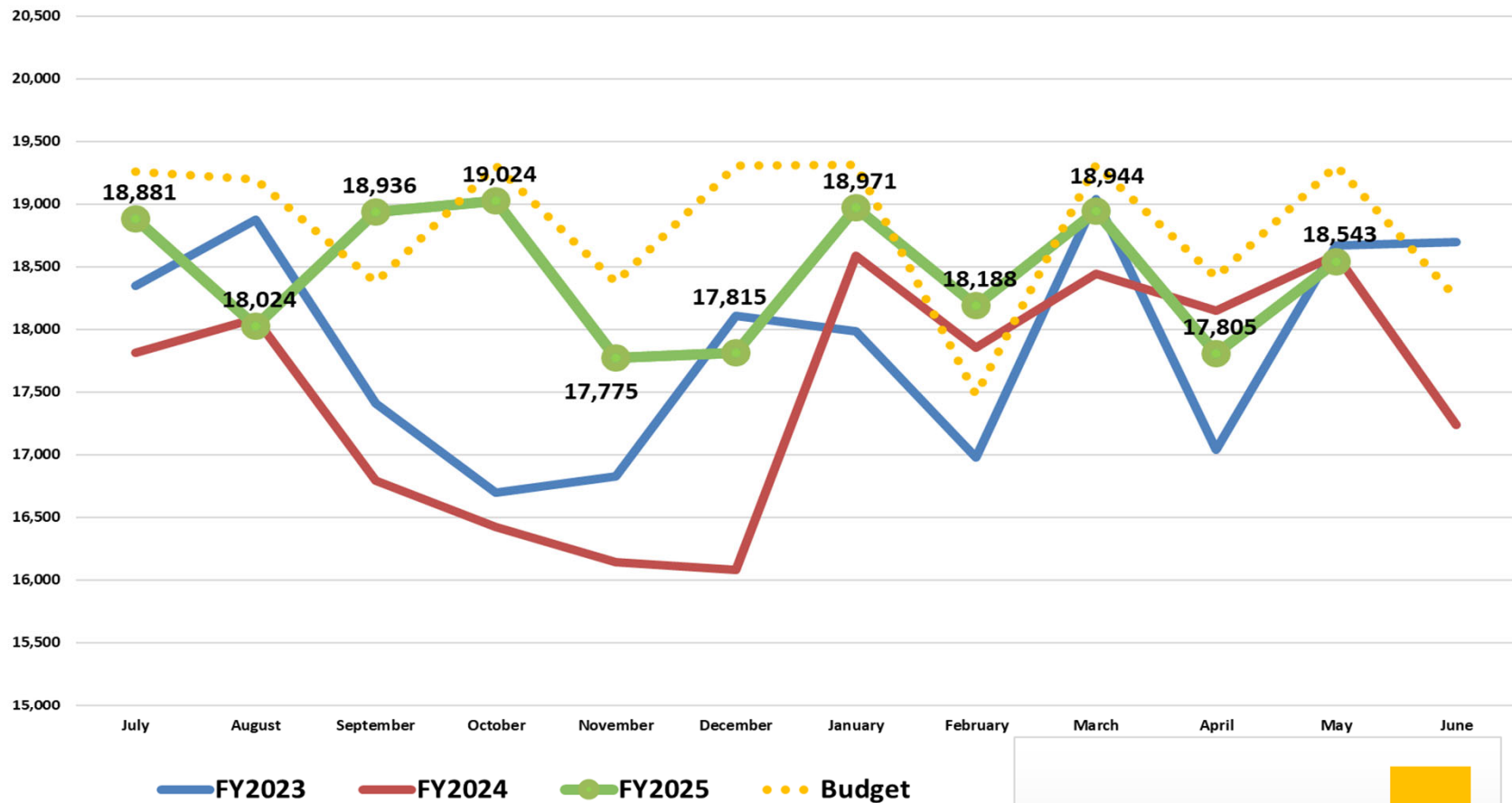
O/P Rehab - Dinuba



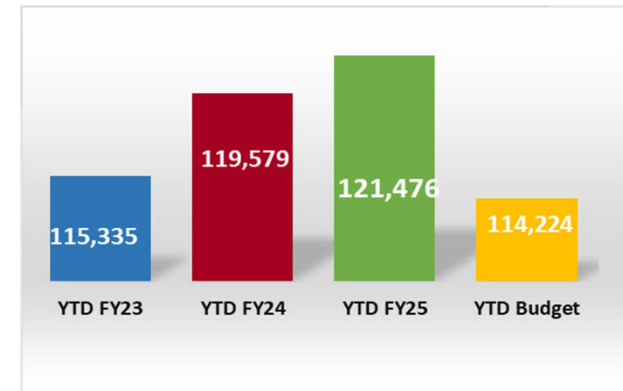
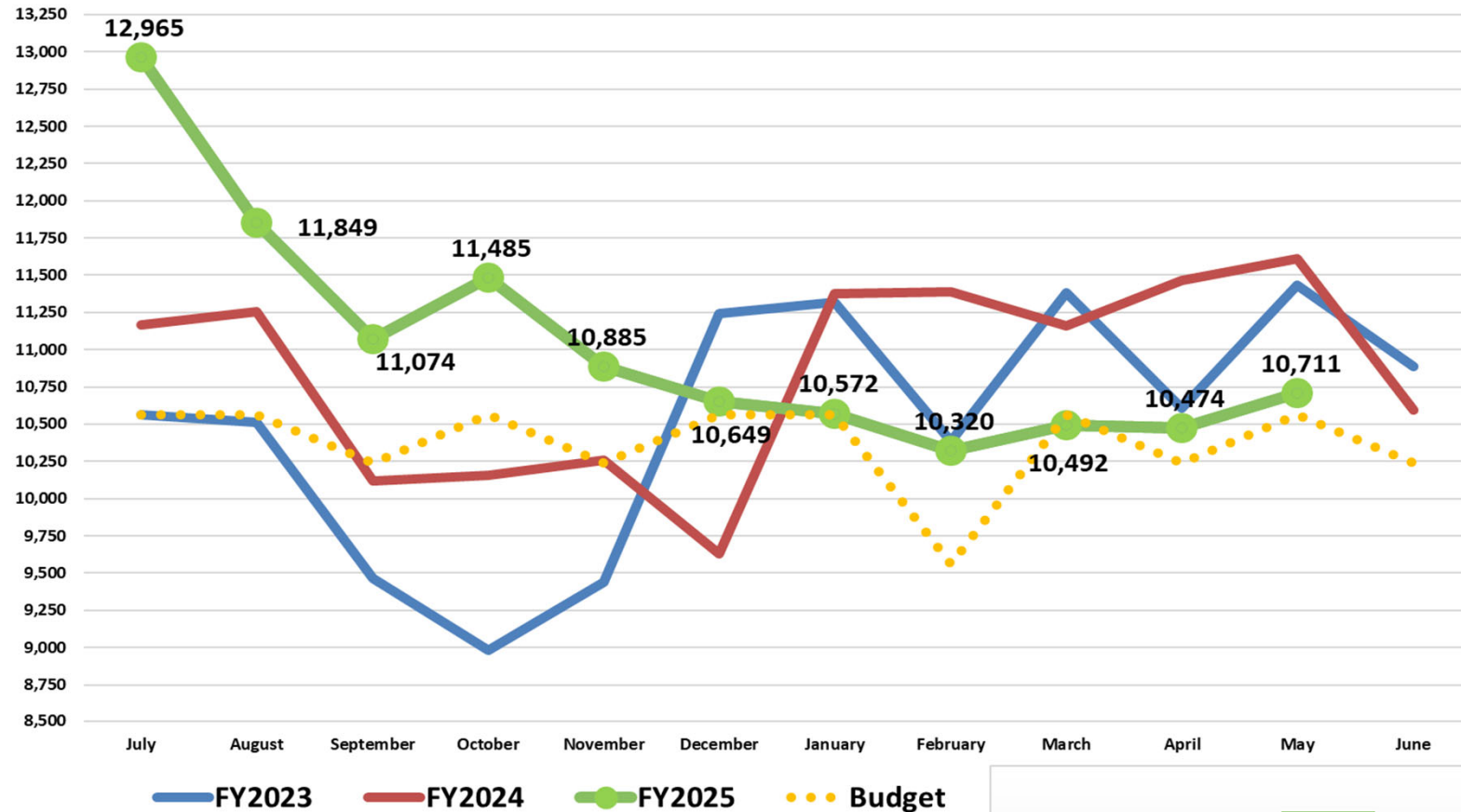
Therapy - Cypress Hand Center



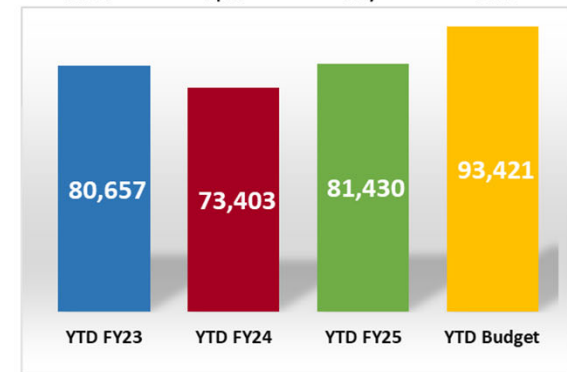
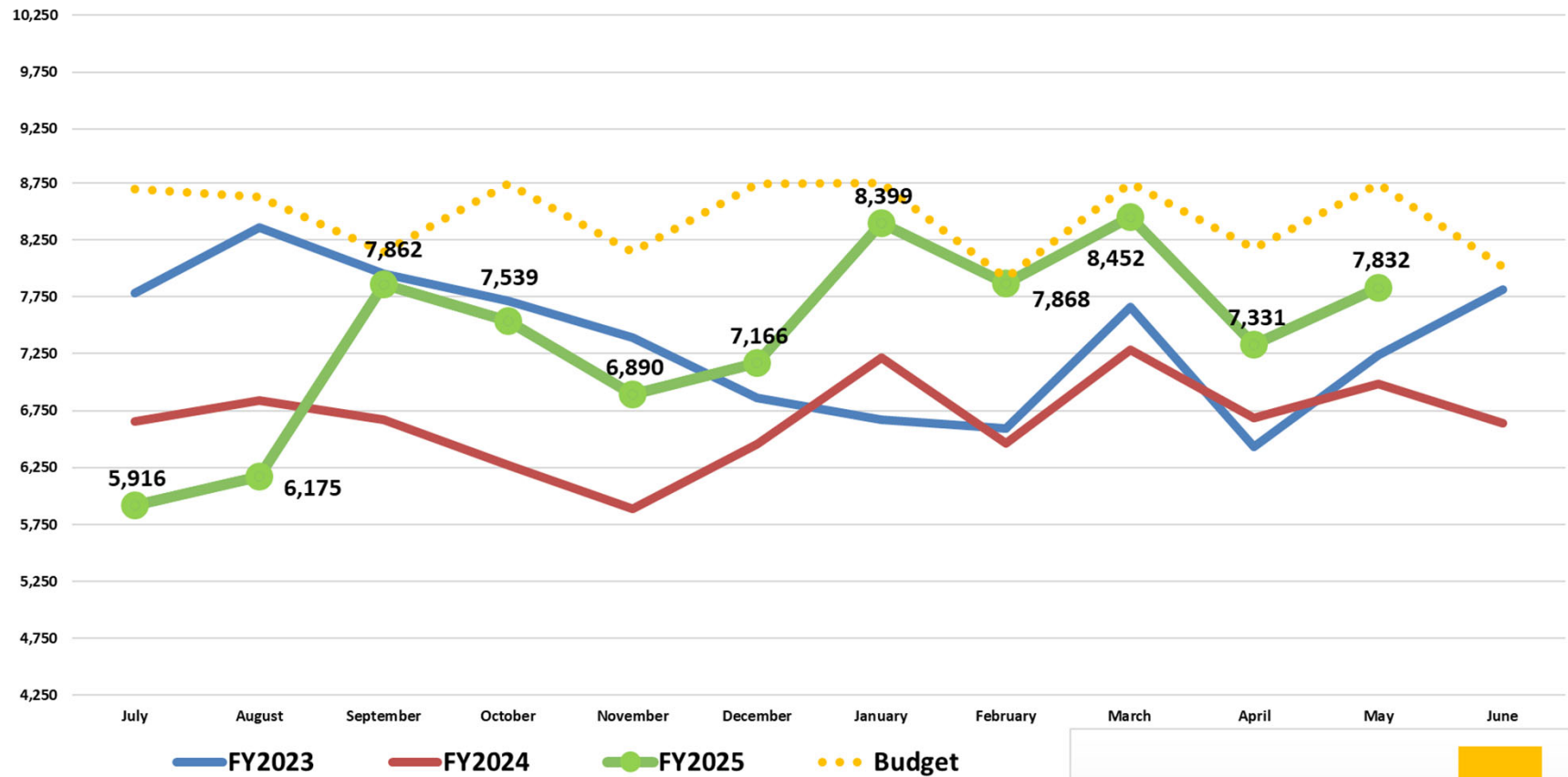
Physical & Other Therapy Units (I/P & O/P)



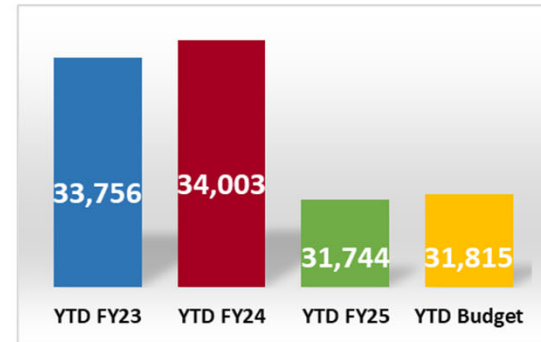
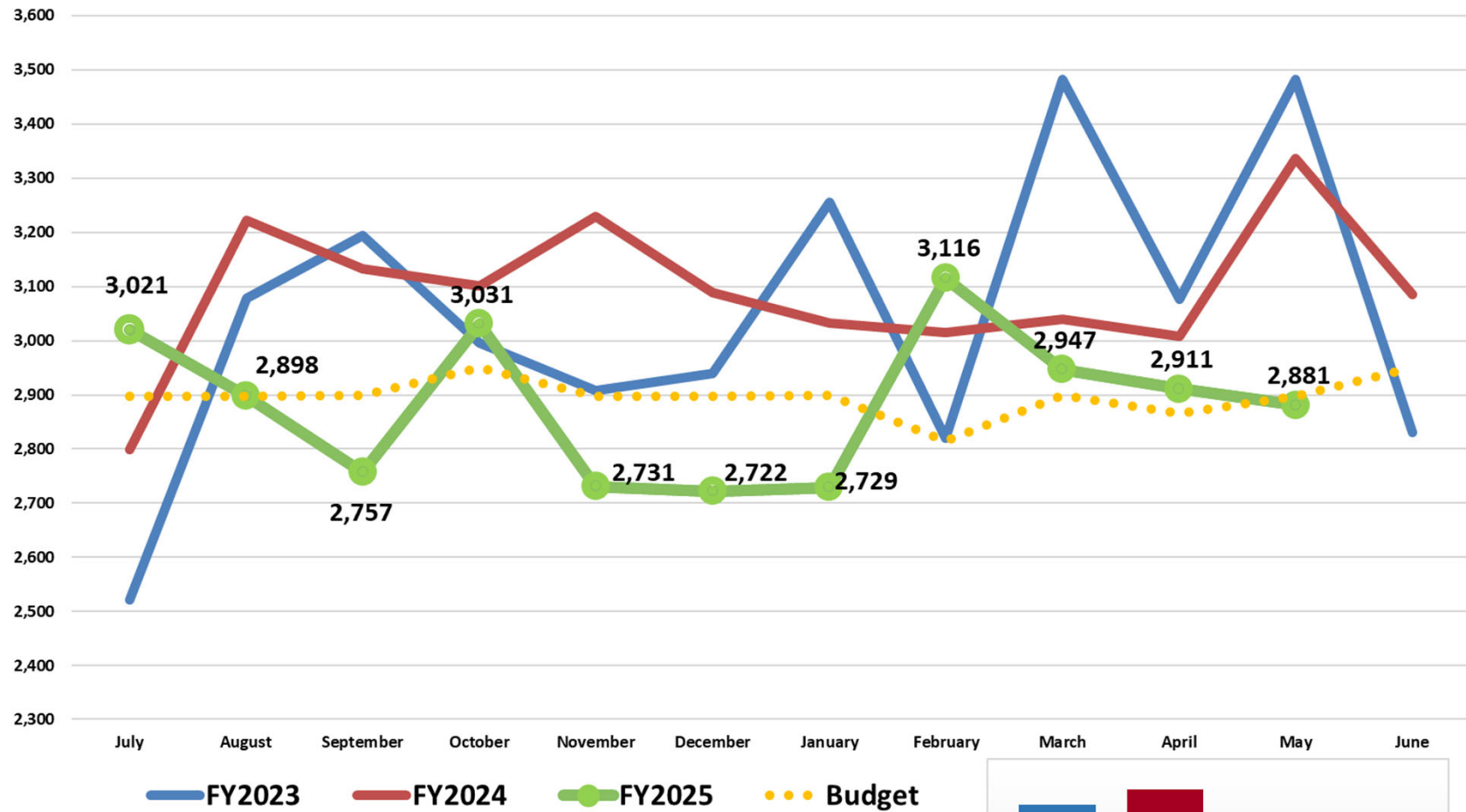
Physical & Other Therapy Units (I/P & O/P)-Main Campus



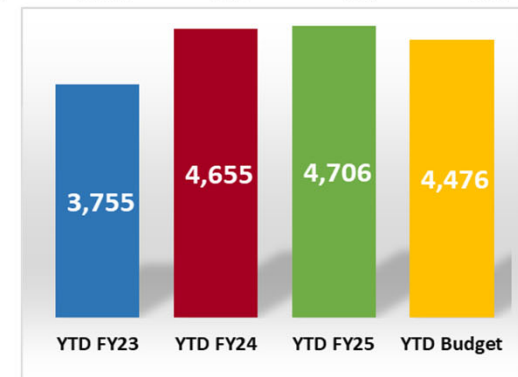
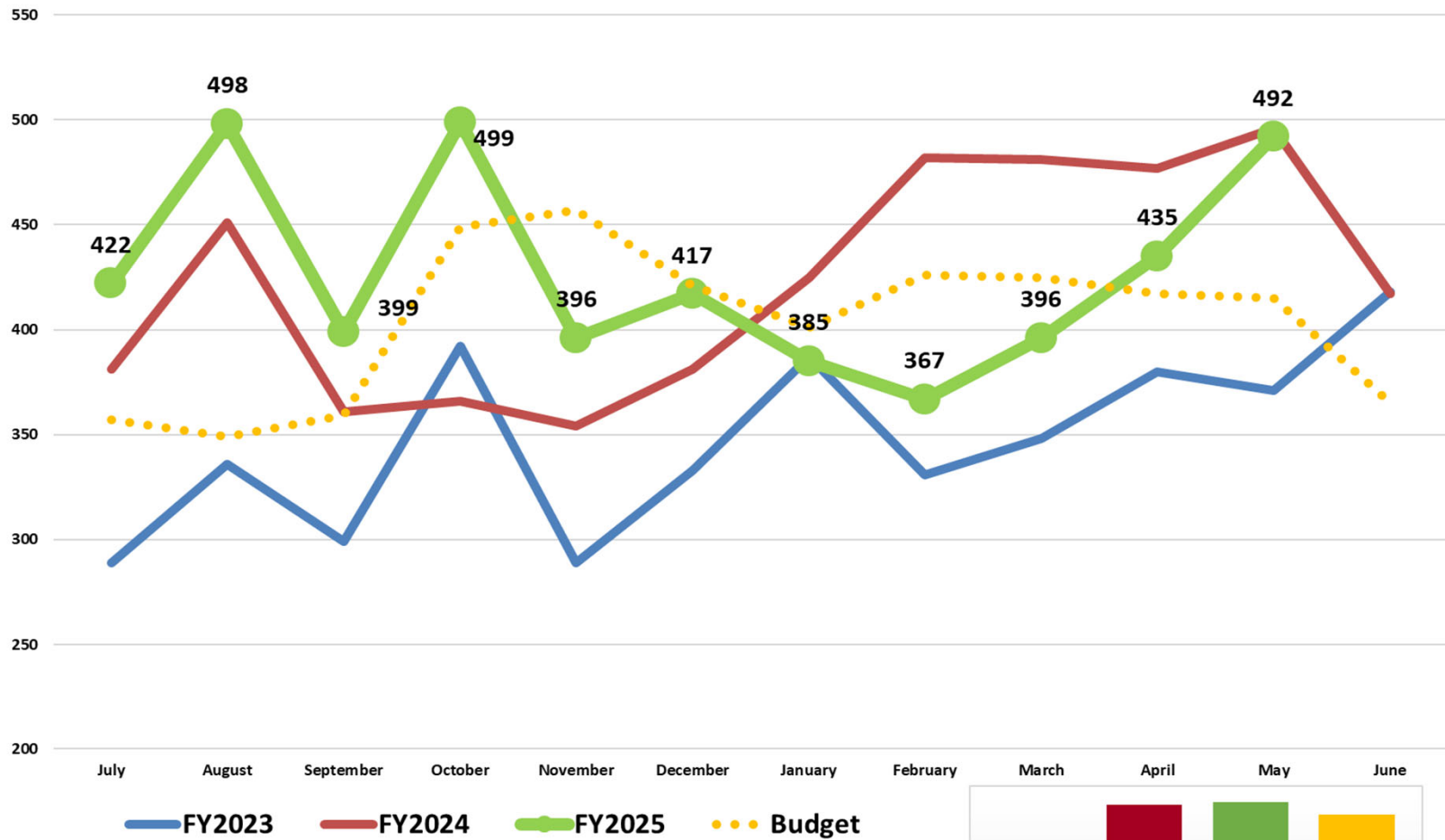
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



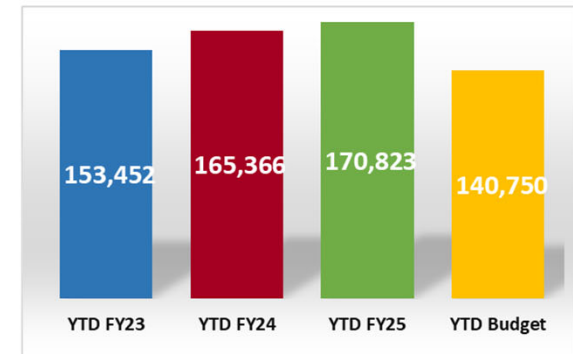
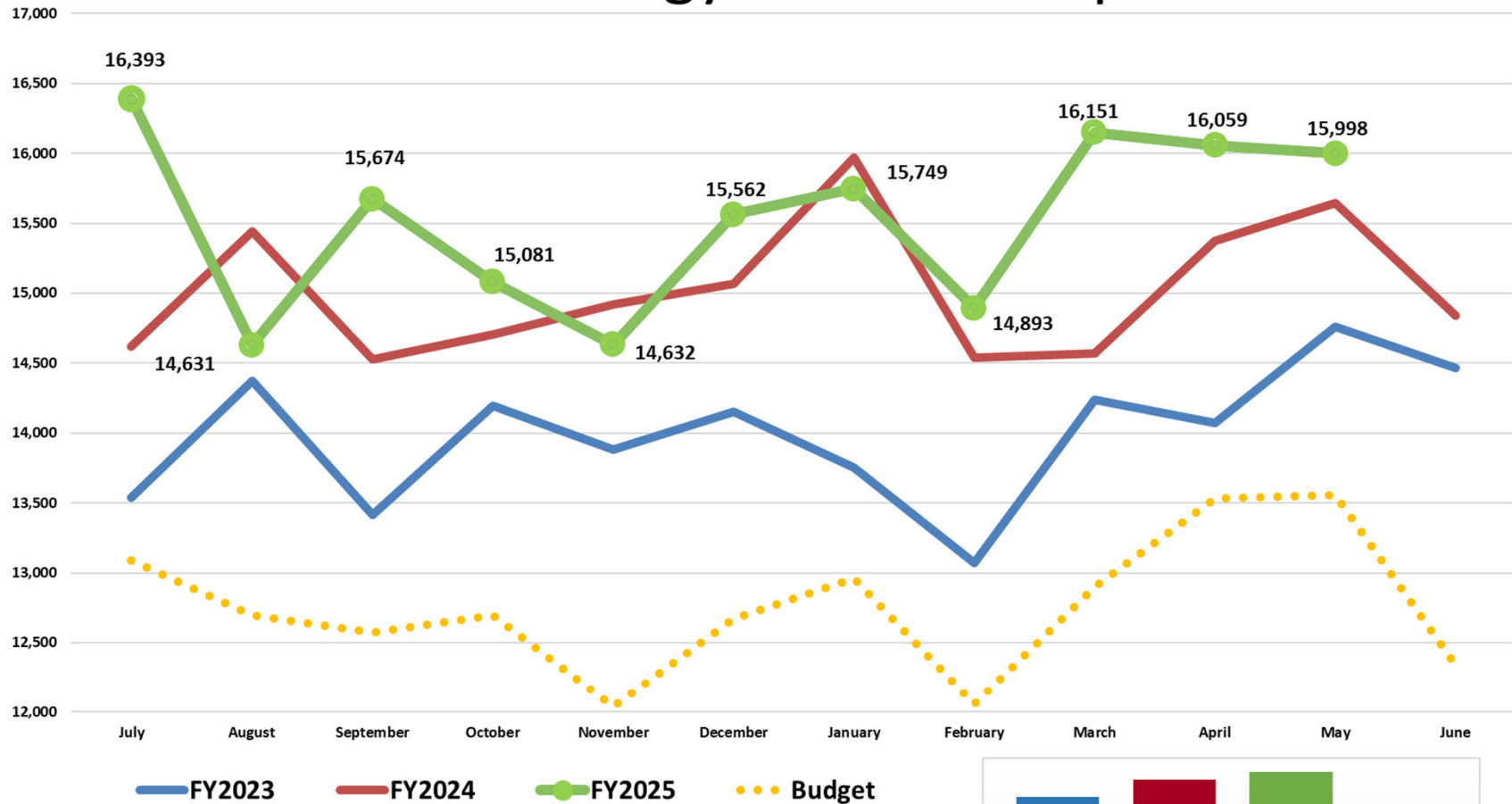
Home Health Visits



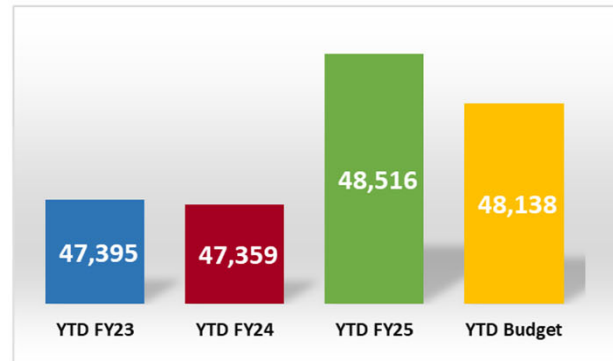
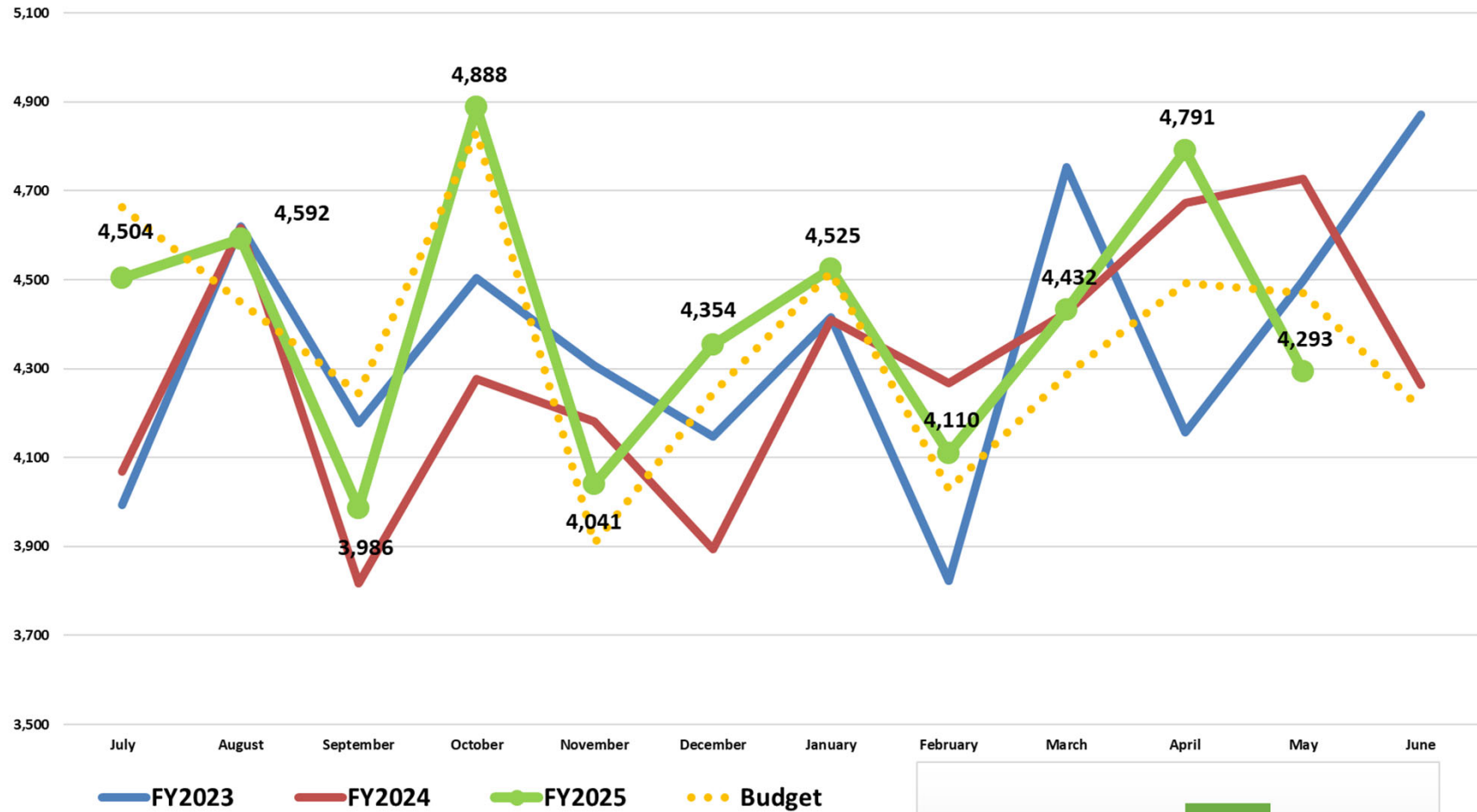
Infusion Center - Units of Service



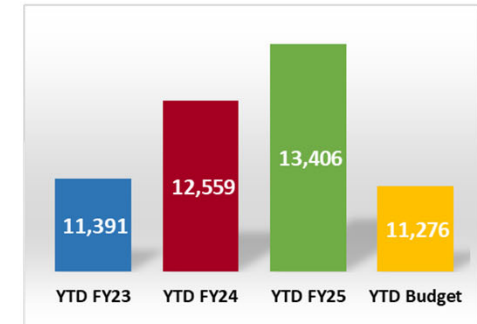
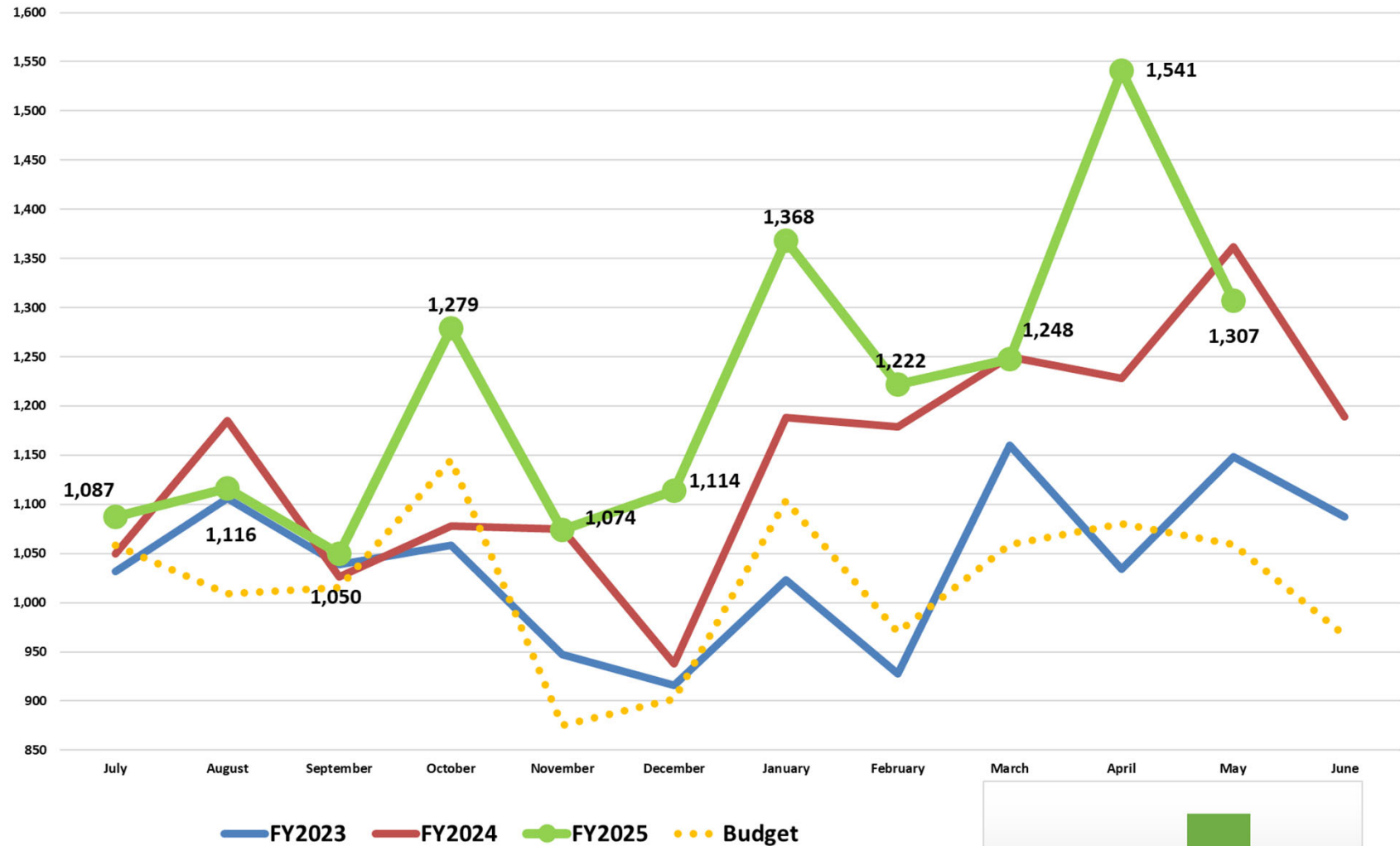
Radiology – Main Campus



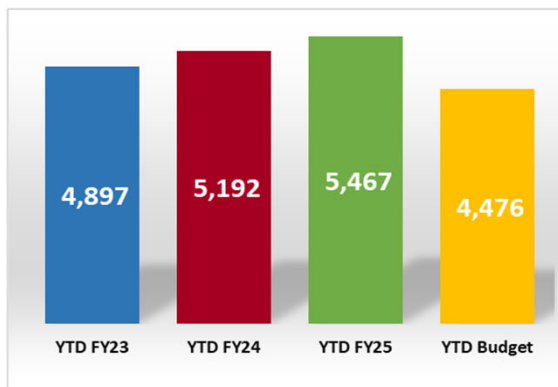
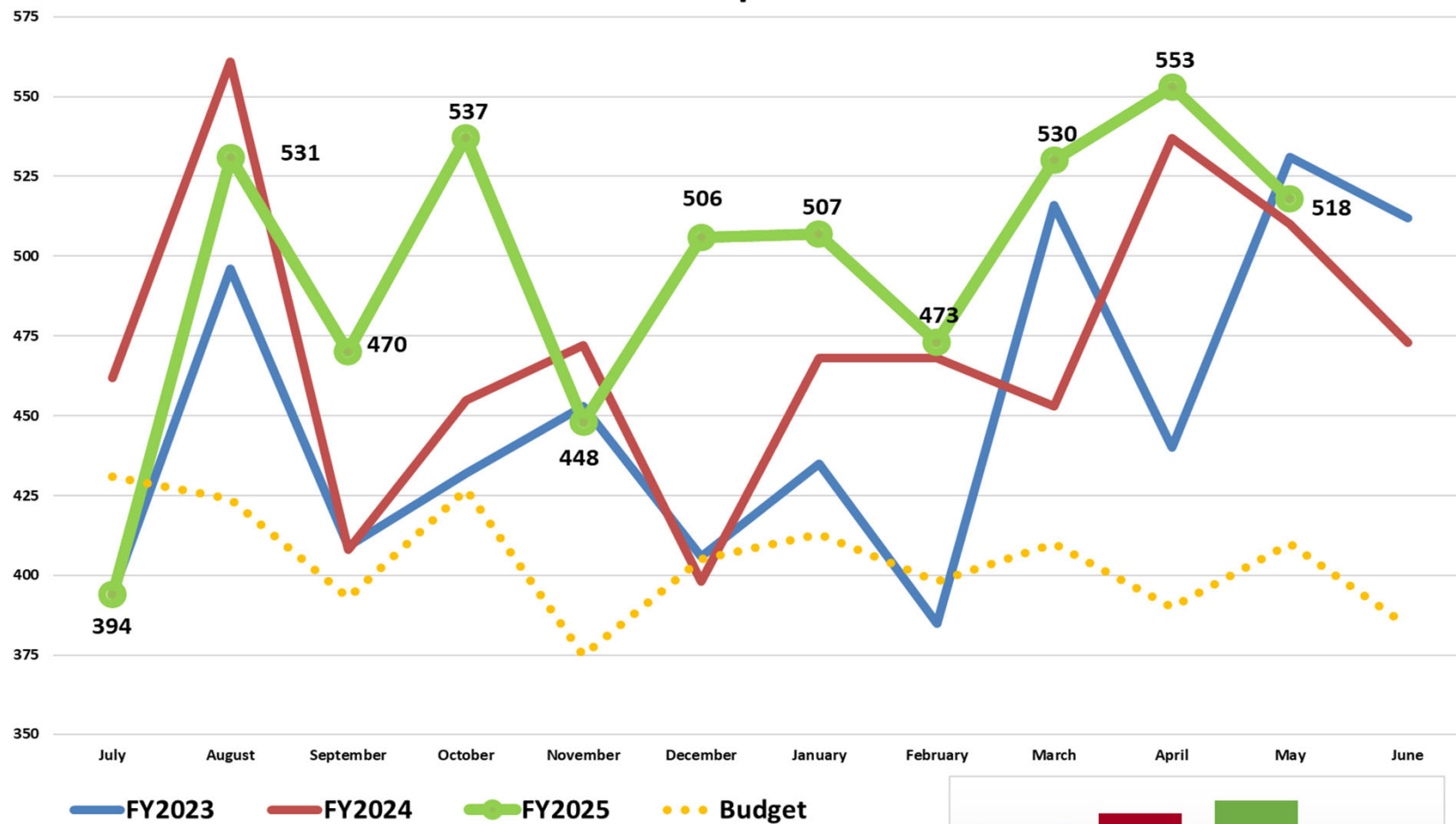
Radiology - West Campus Imaging



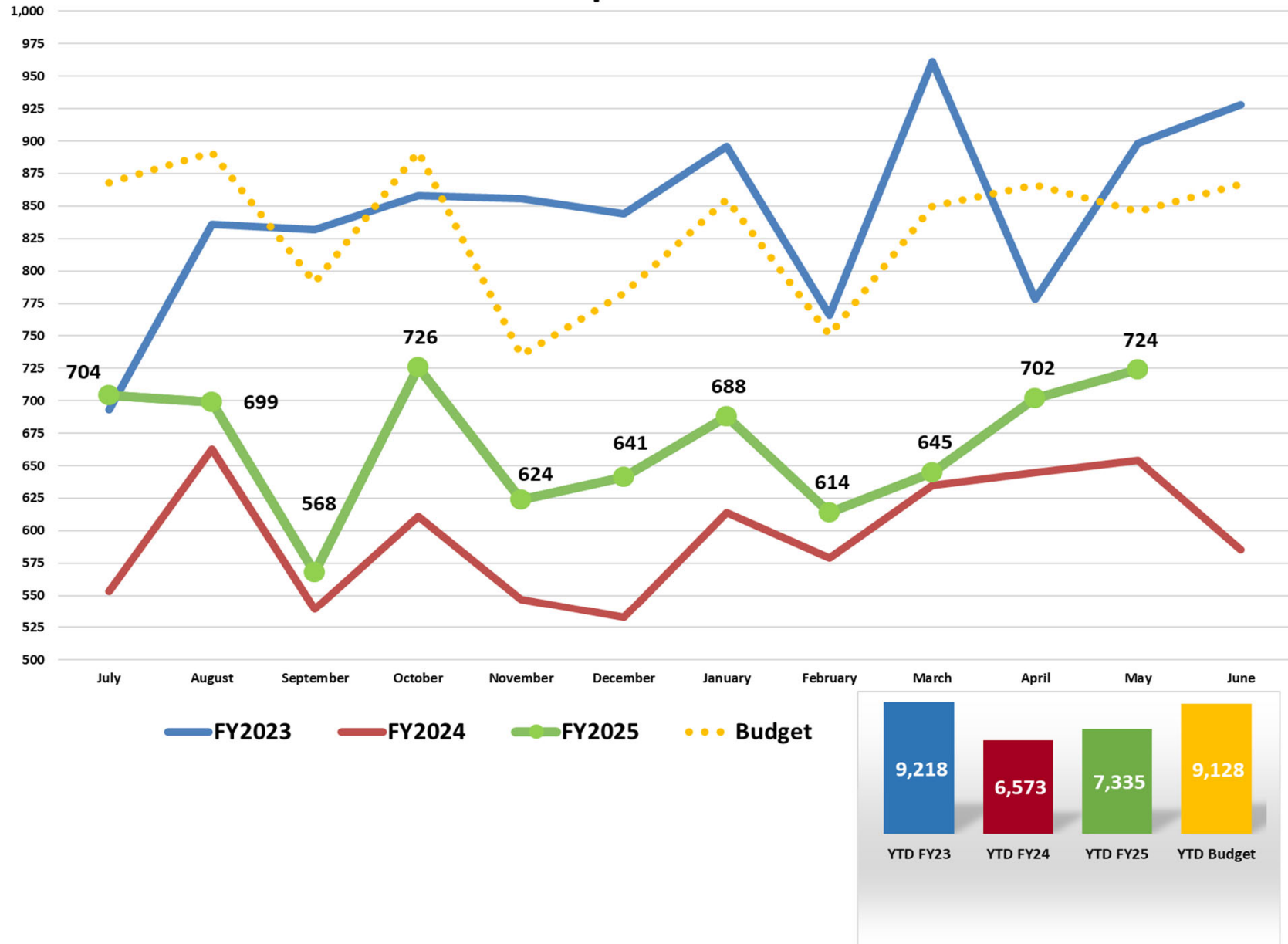
West Campus - Diagnostic Radiology



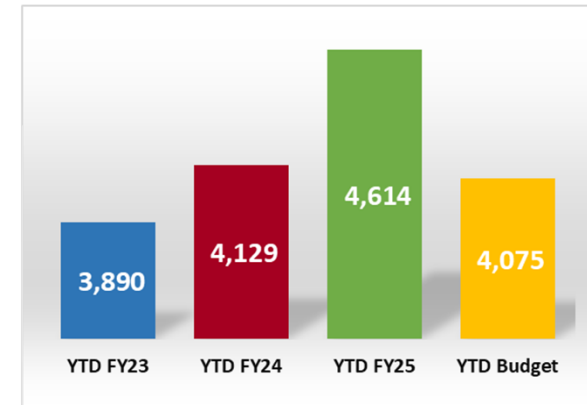
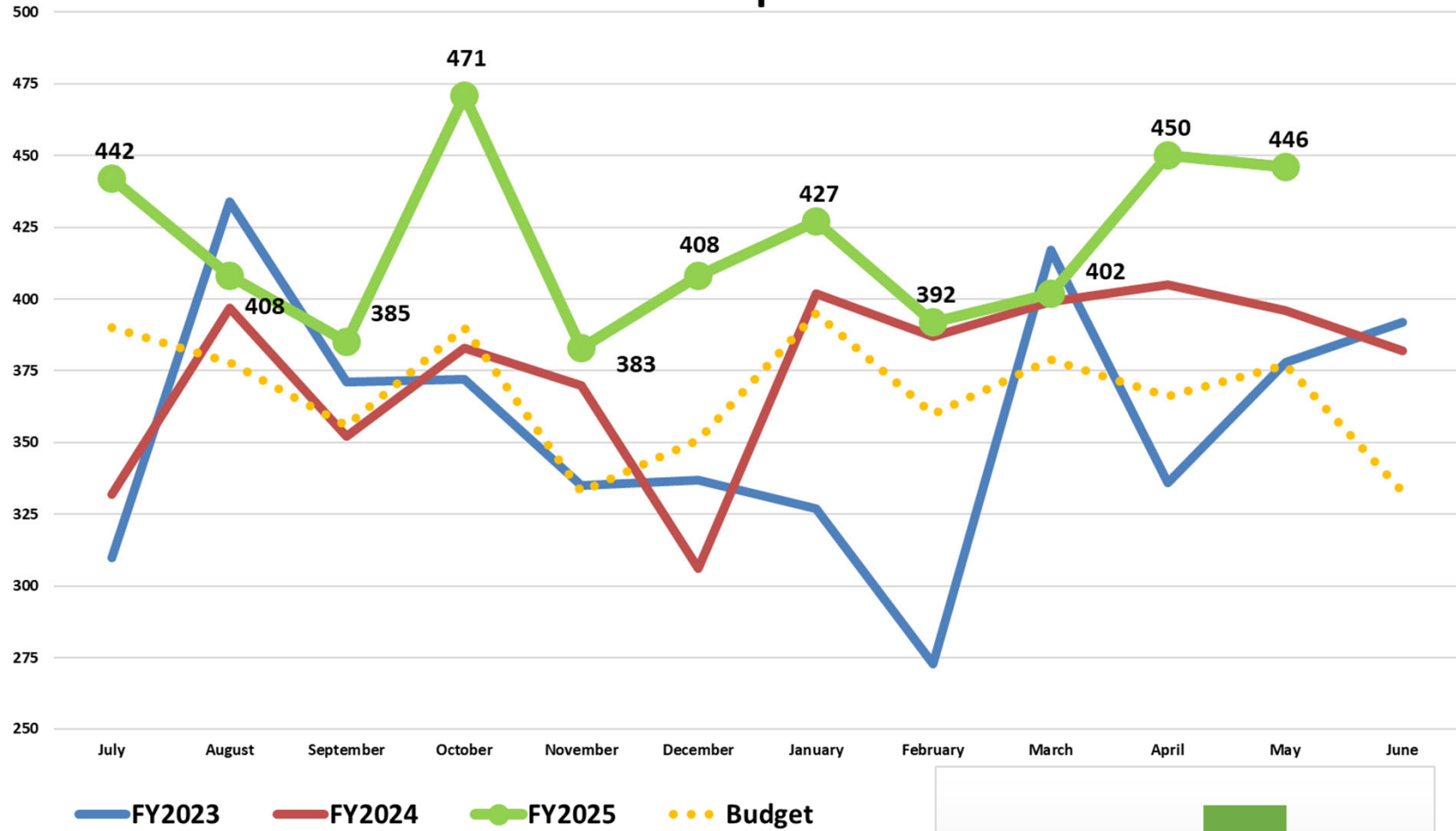
West Campus - CT Scan



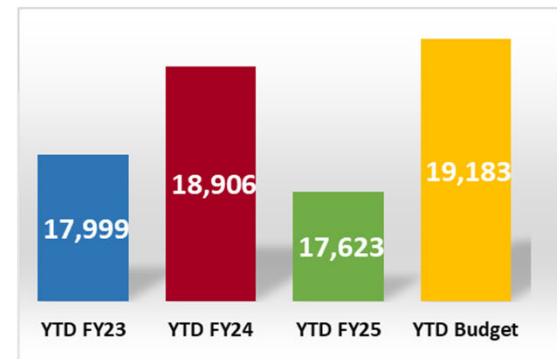
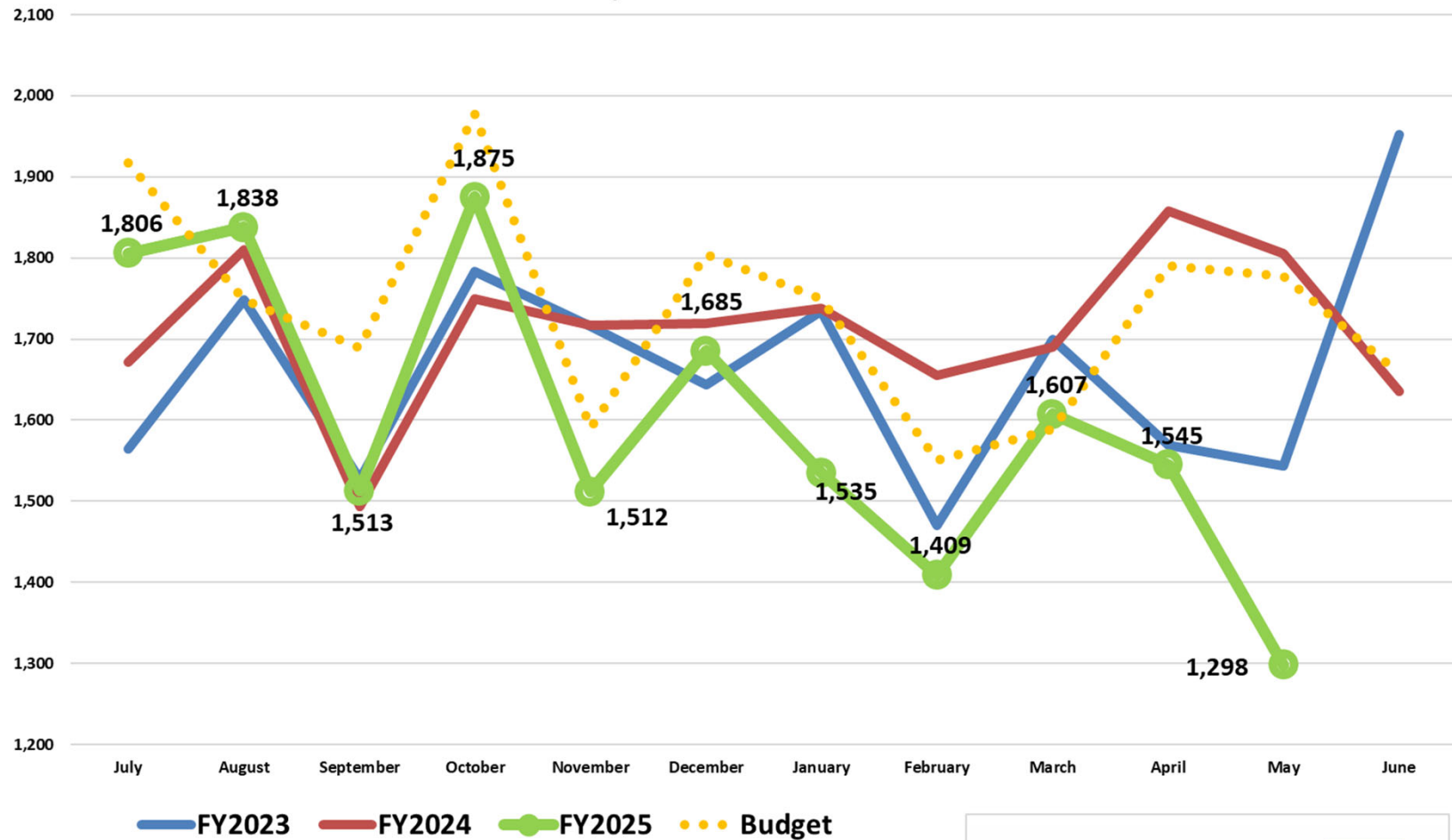
West Campus - Ultrasound



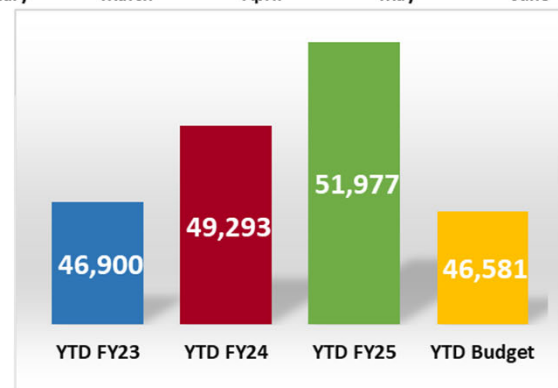
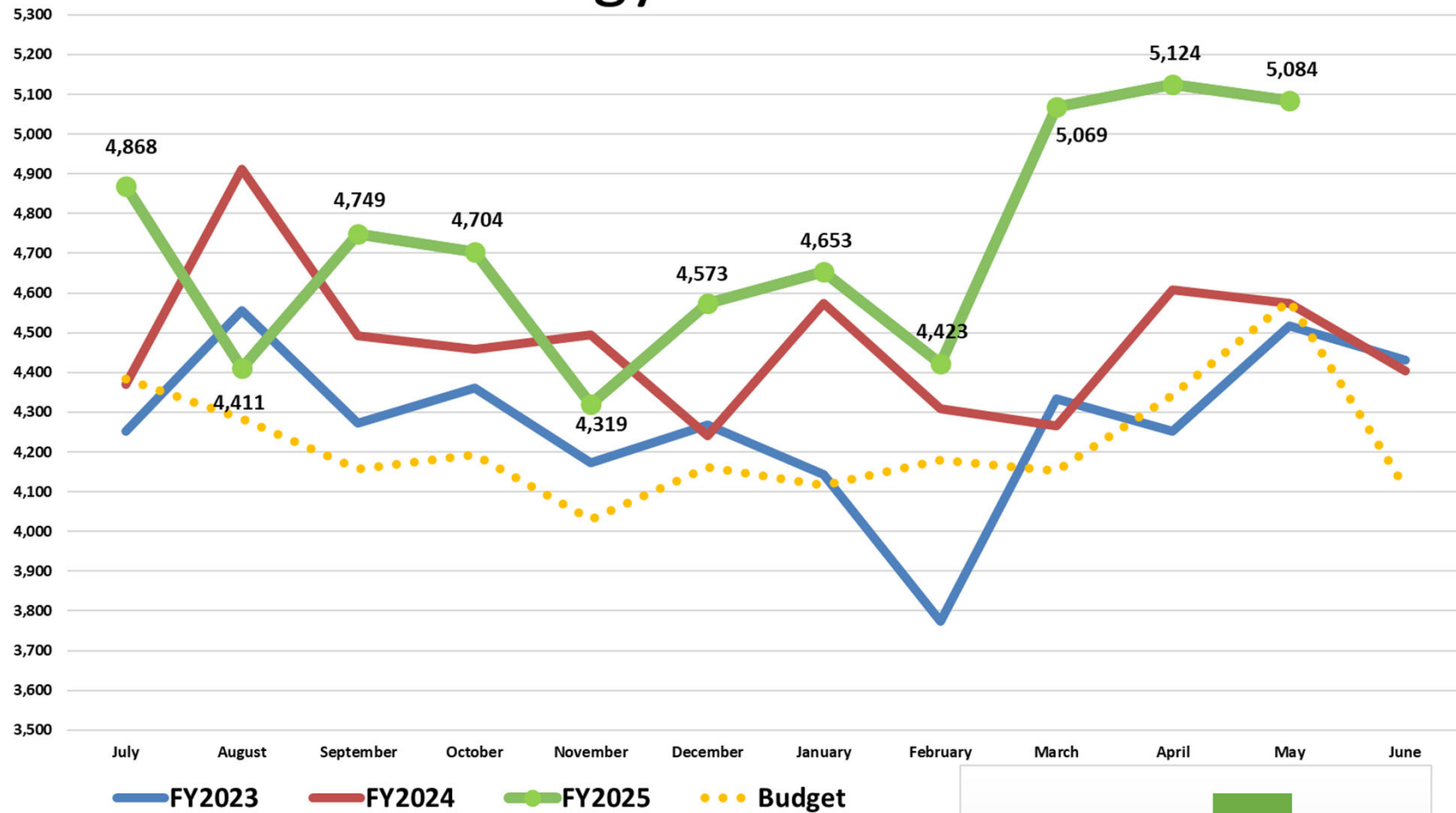
West Campus - MRI



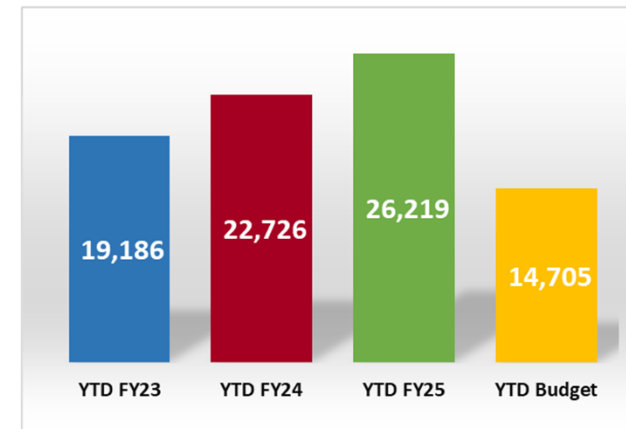
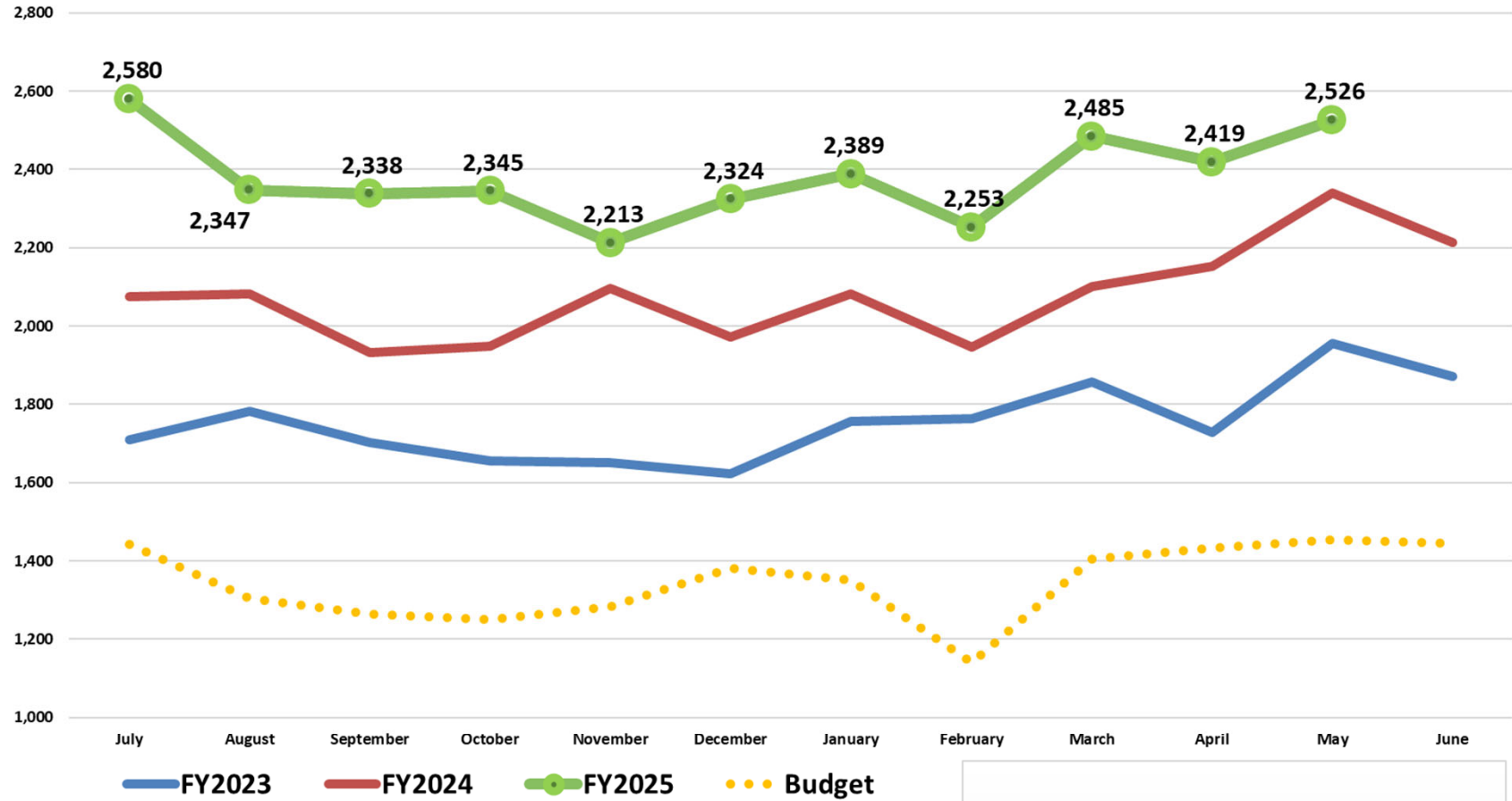
West Campus - Breast Center



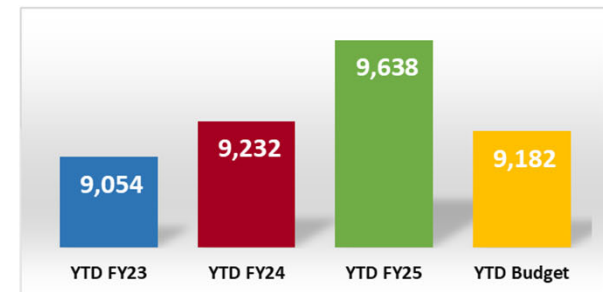
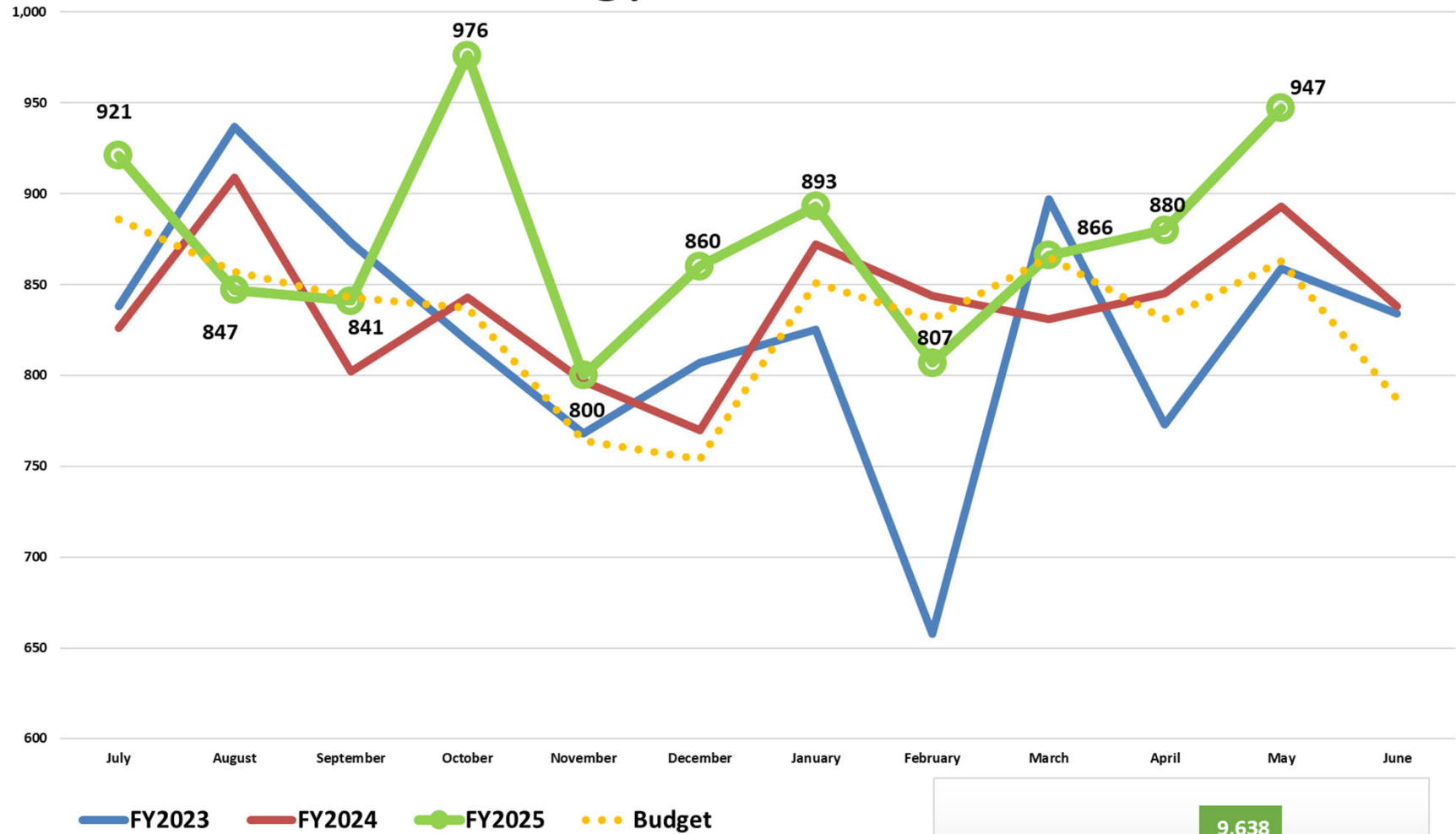
Radiology - CT - All Areas



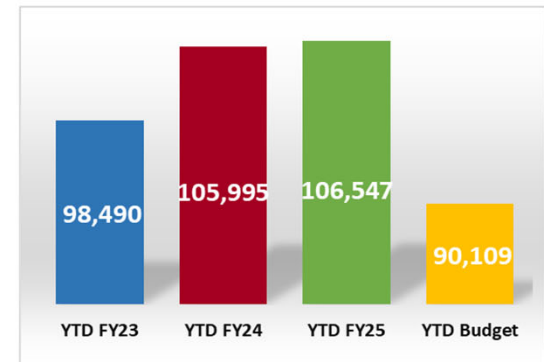
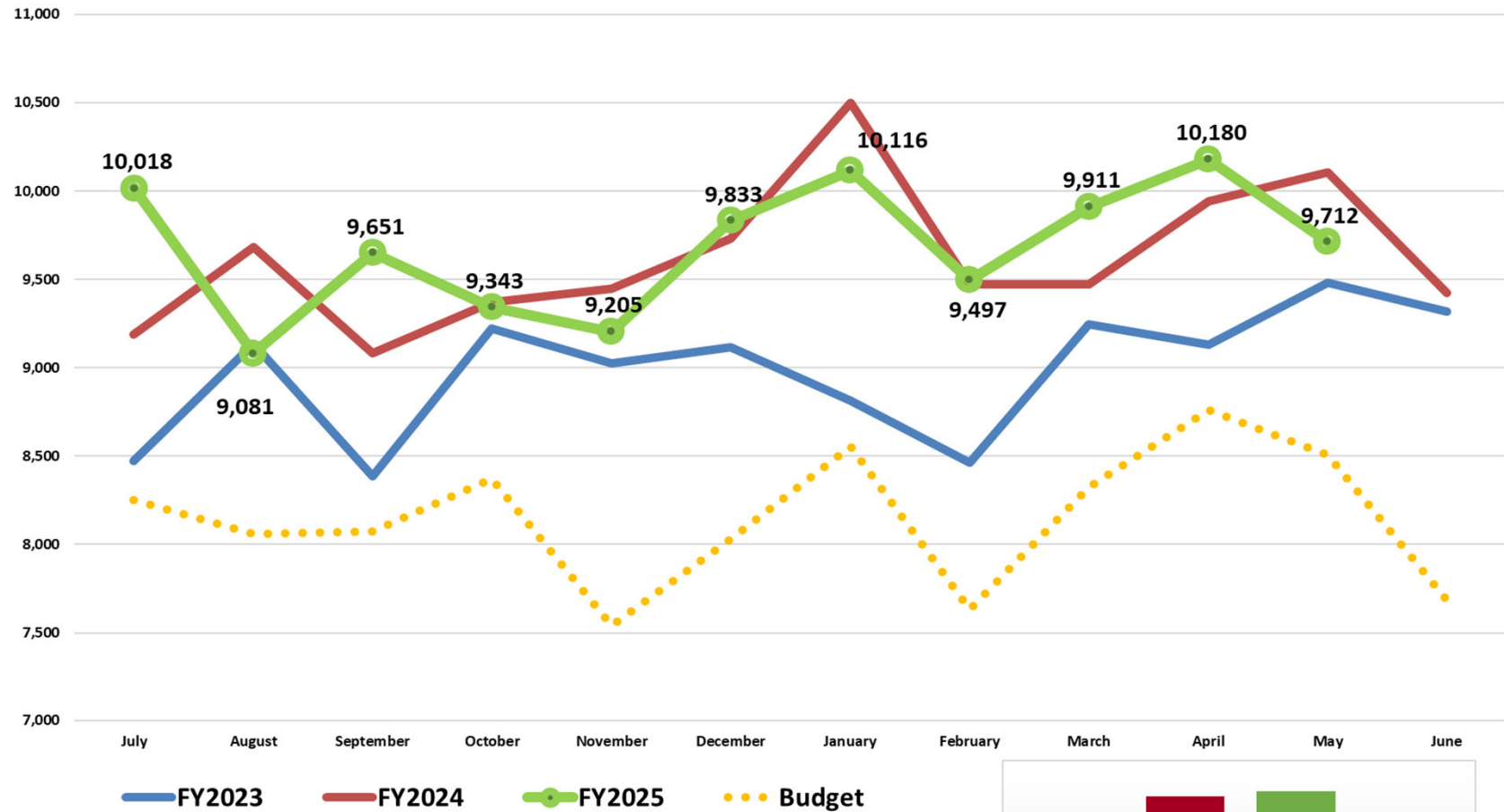
Radiology - Ultrasound - Main Campus



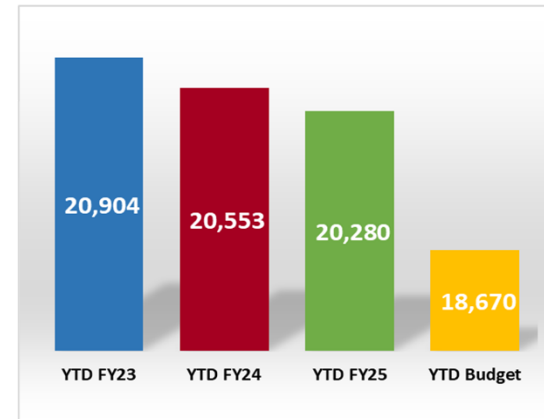
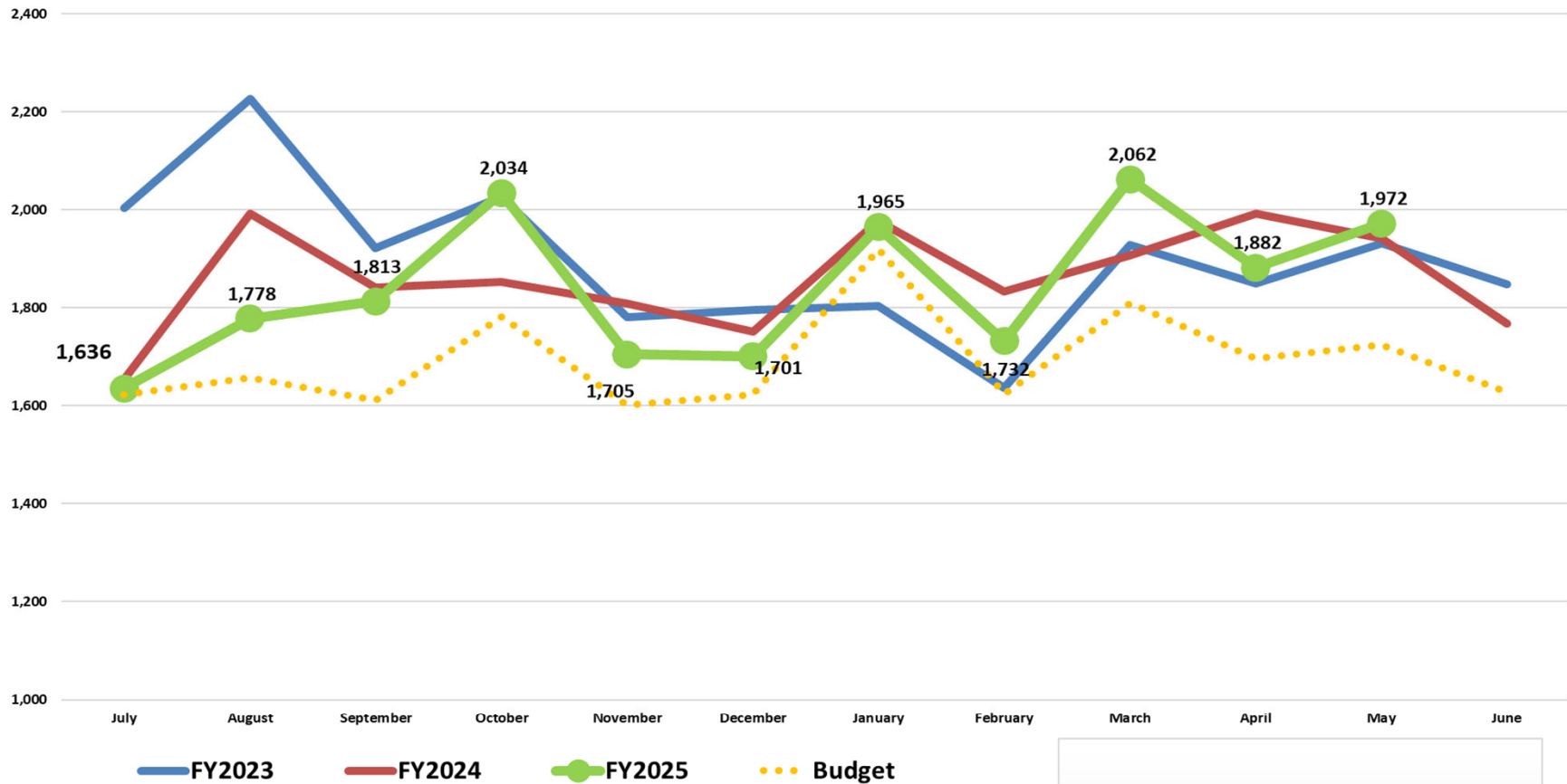
Radiology - MRI - All Areas



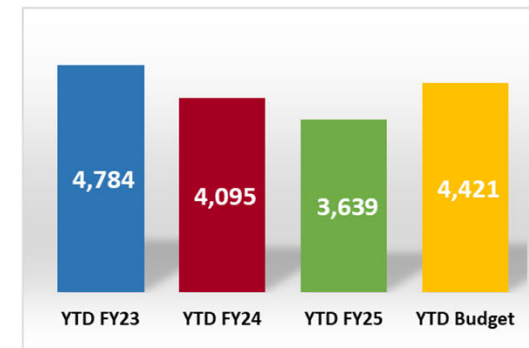
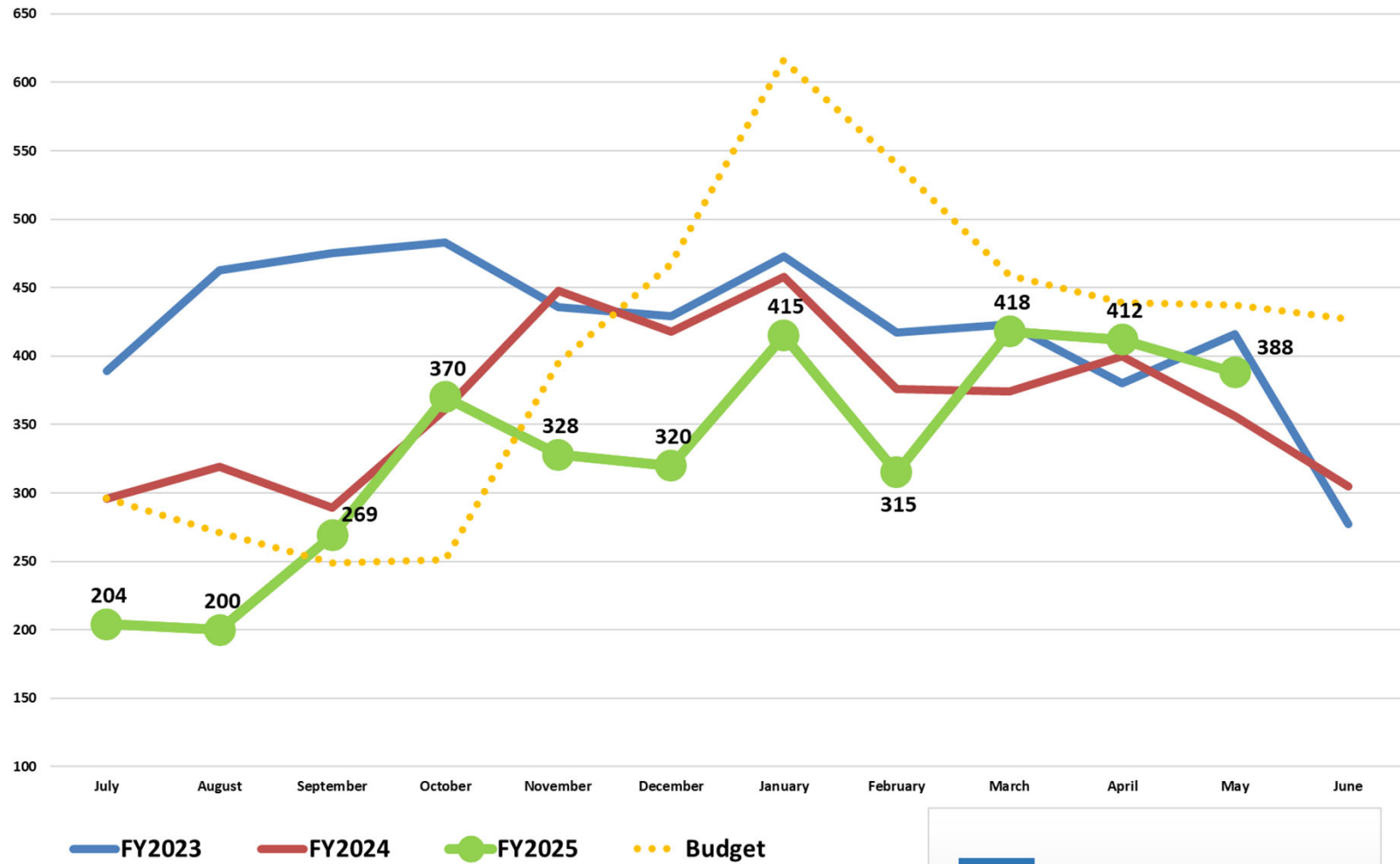
Radiology Modality - Diagnostic Radiology



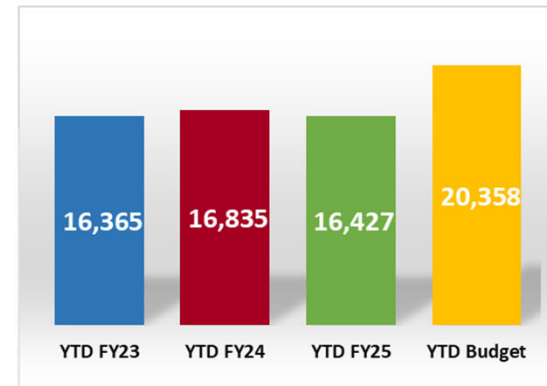
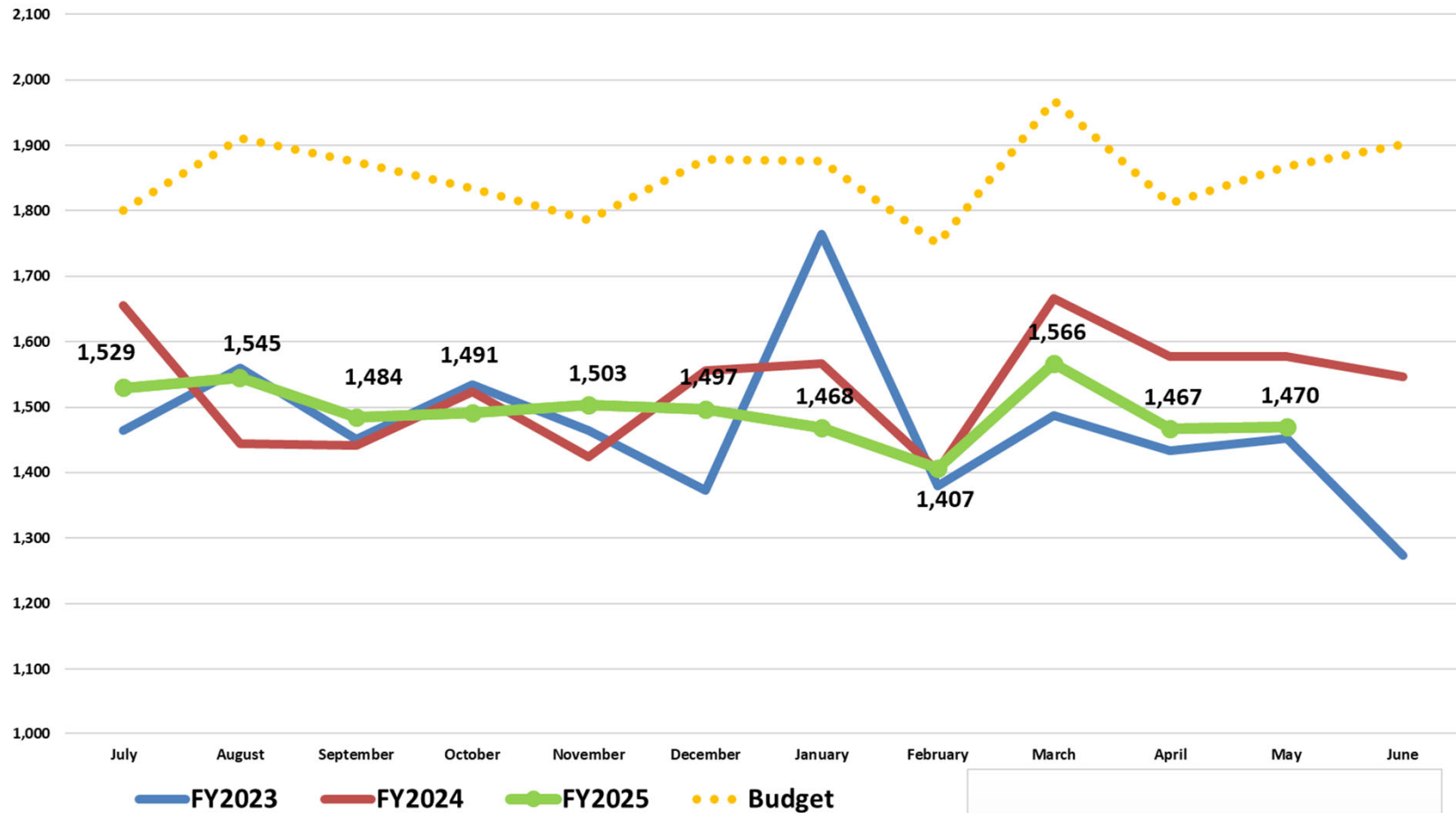
Radiology - UC Court/South Campus



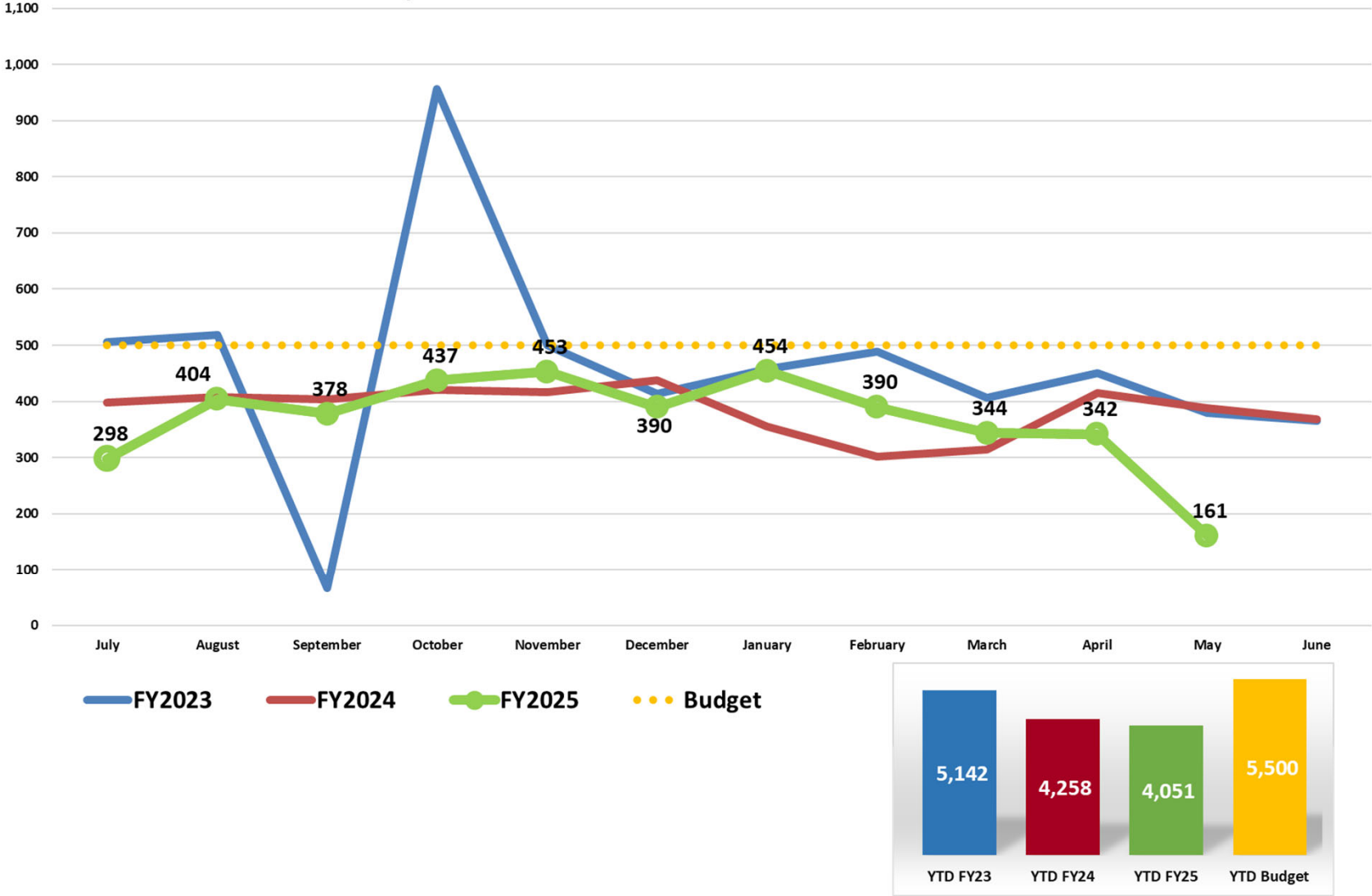
Radiology - UC Demaree/North Campus



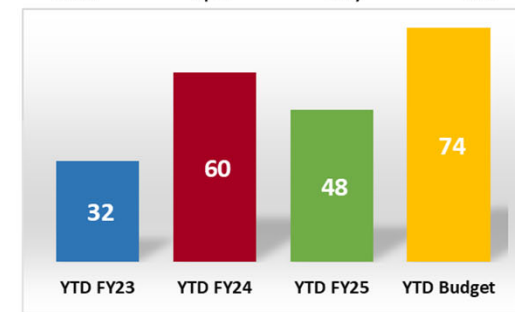
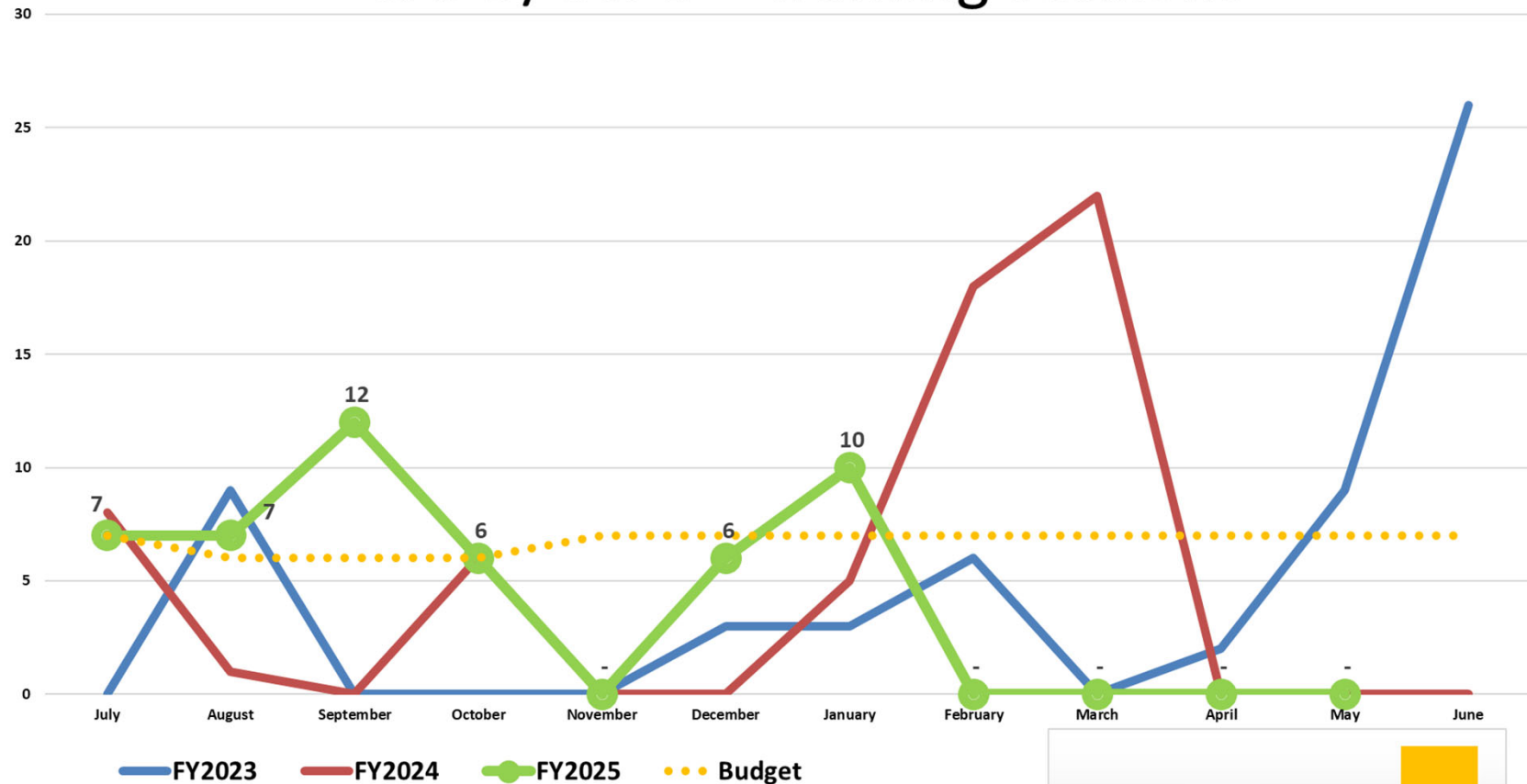
Chronic Dialysis - Visalia



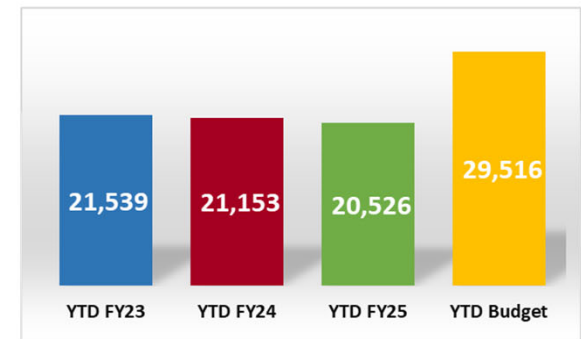
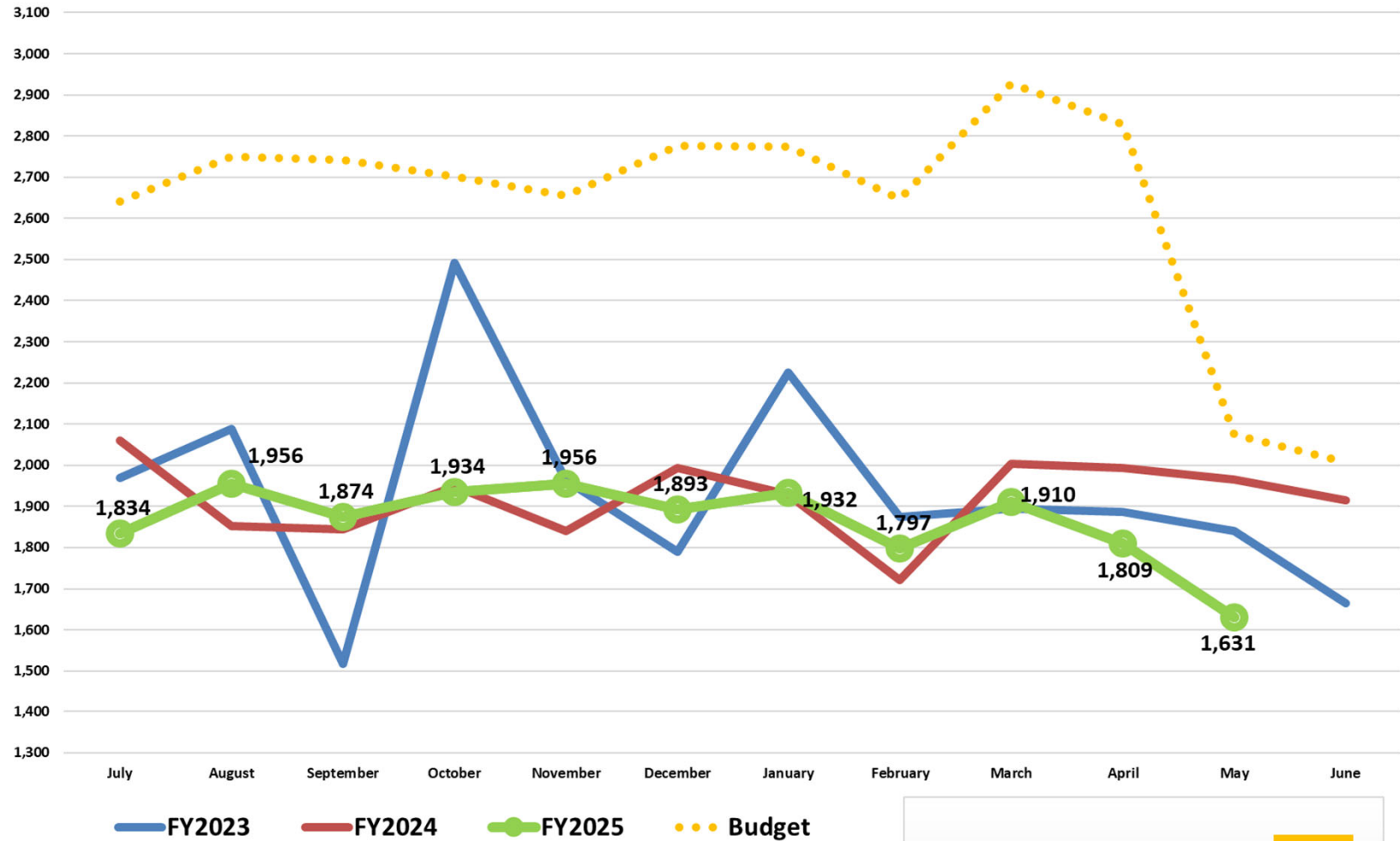
CAPD/CCPD - Maintenance Sessions



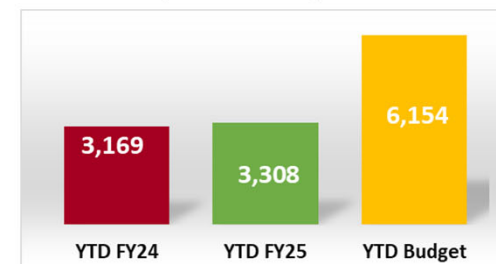
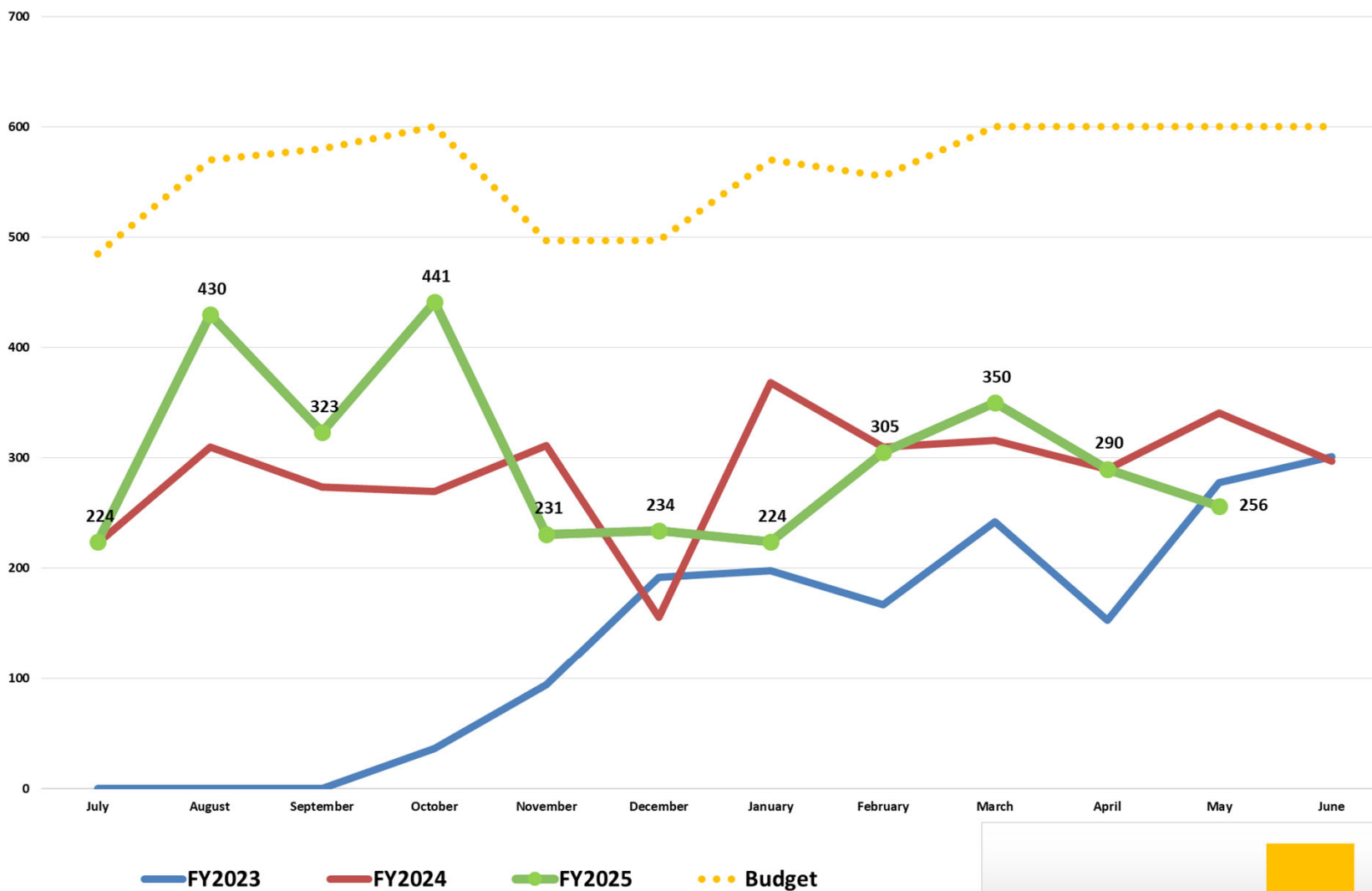
CAPD/CCPD - Training Sessions



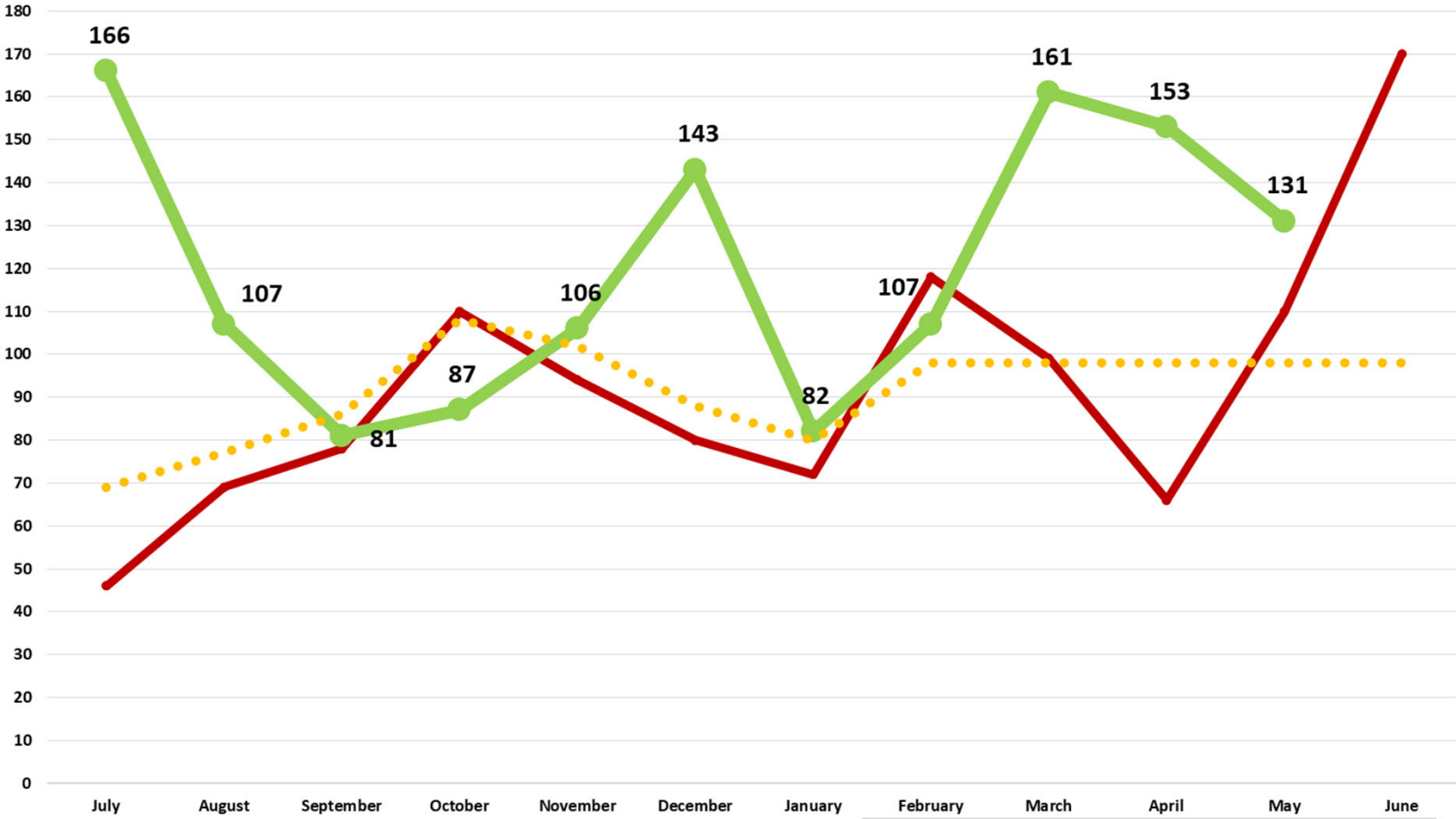
All CAPD & CCPD



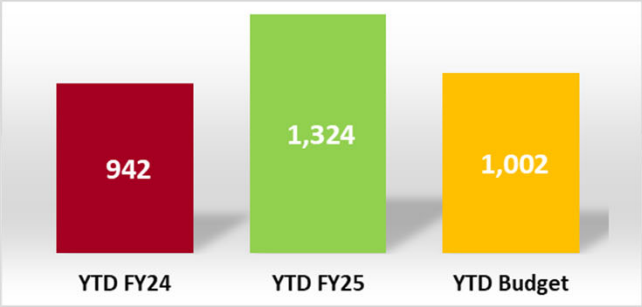
Urology Clinic Visits



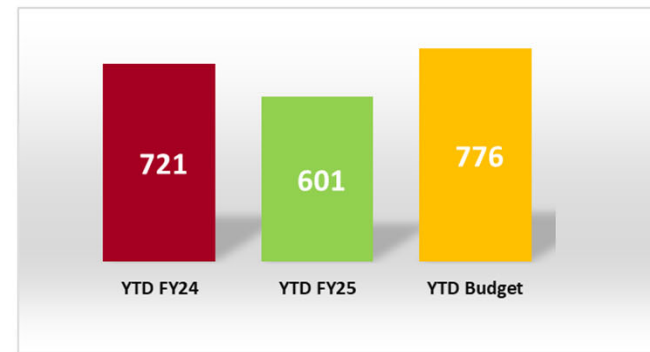
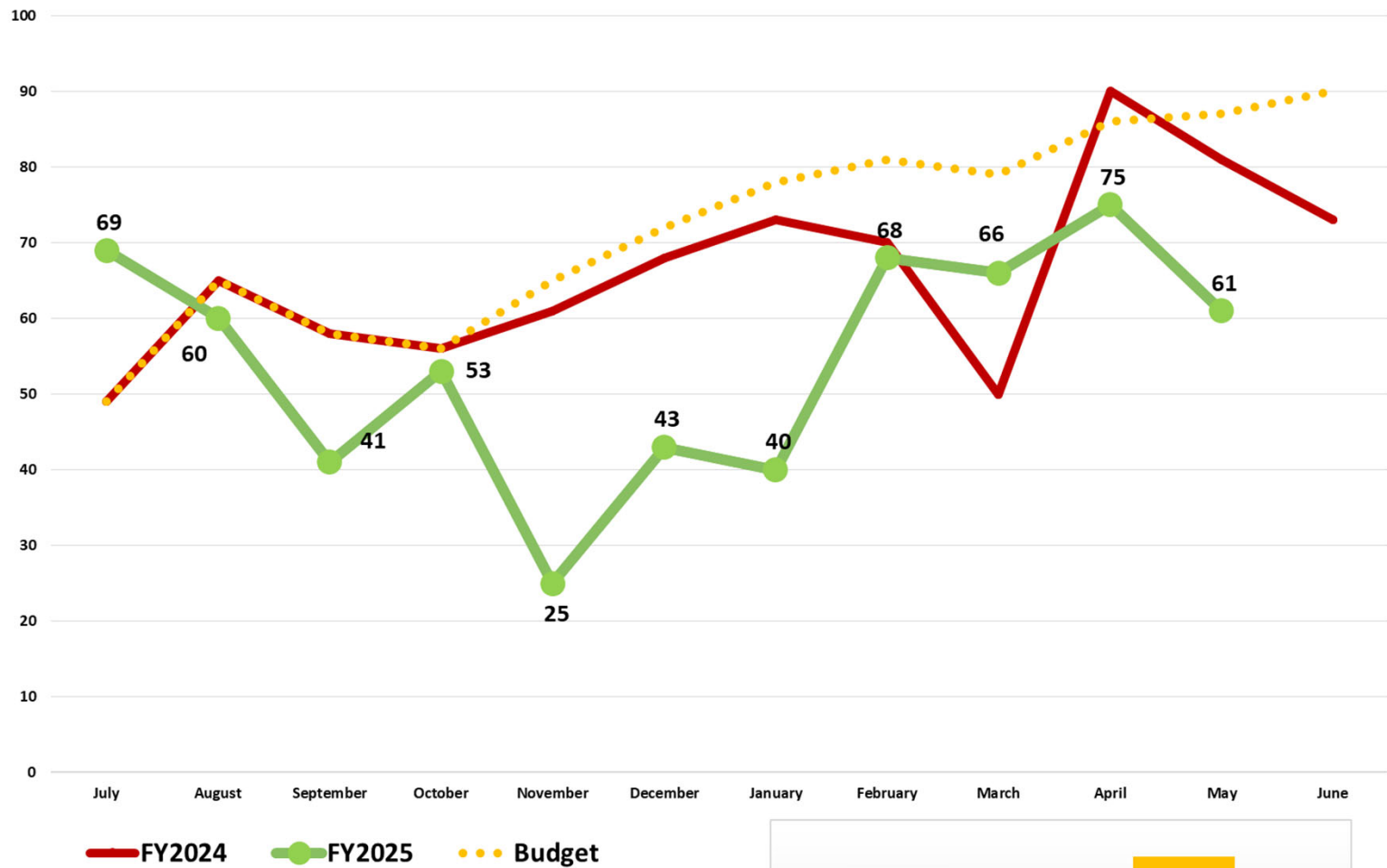
Open Arms House - Patient Days



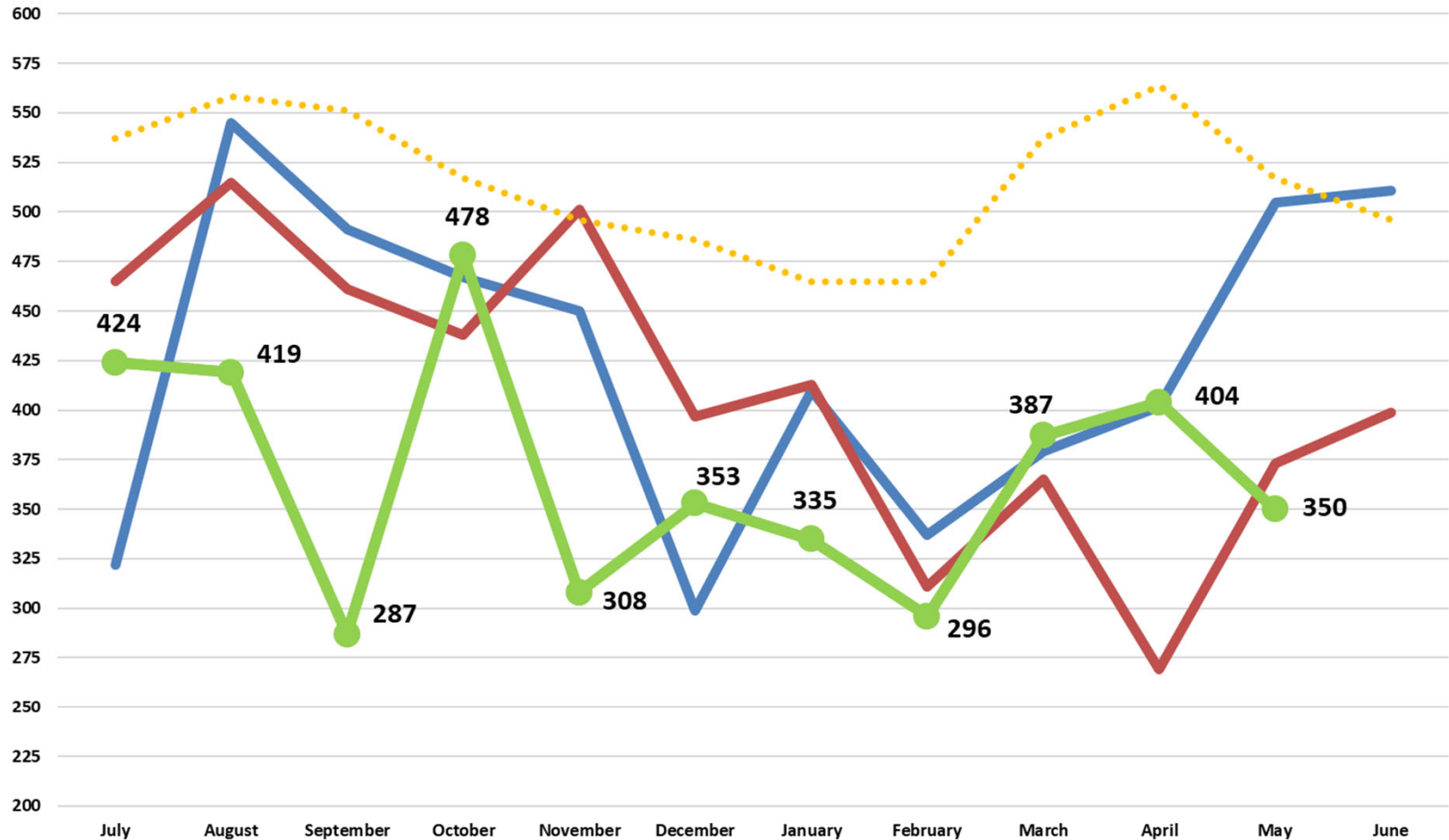
FY2024 **FY2025** **Budget**



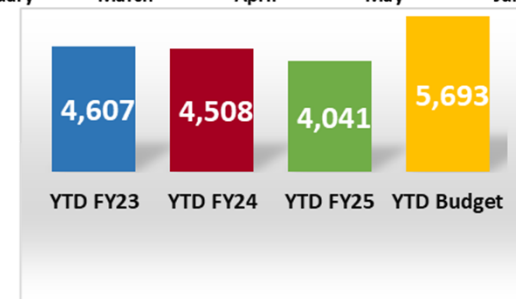
Cardiothoracic Surgery Clinic - Visits



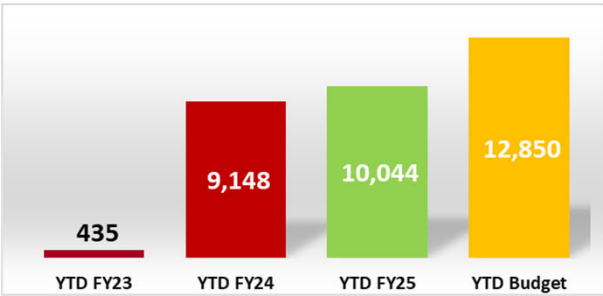
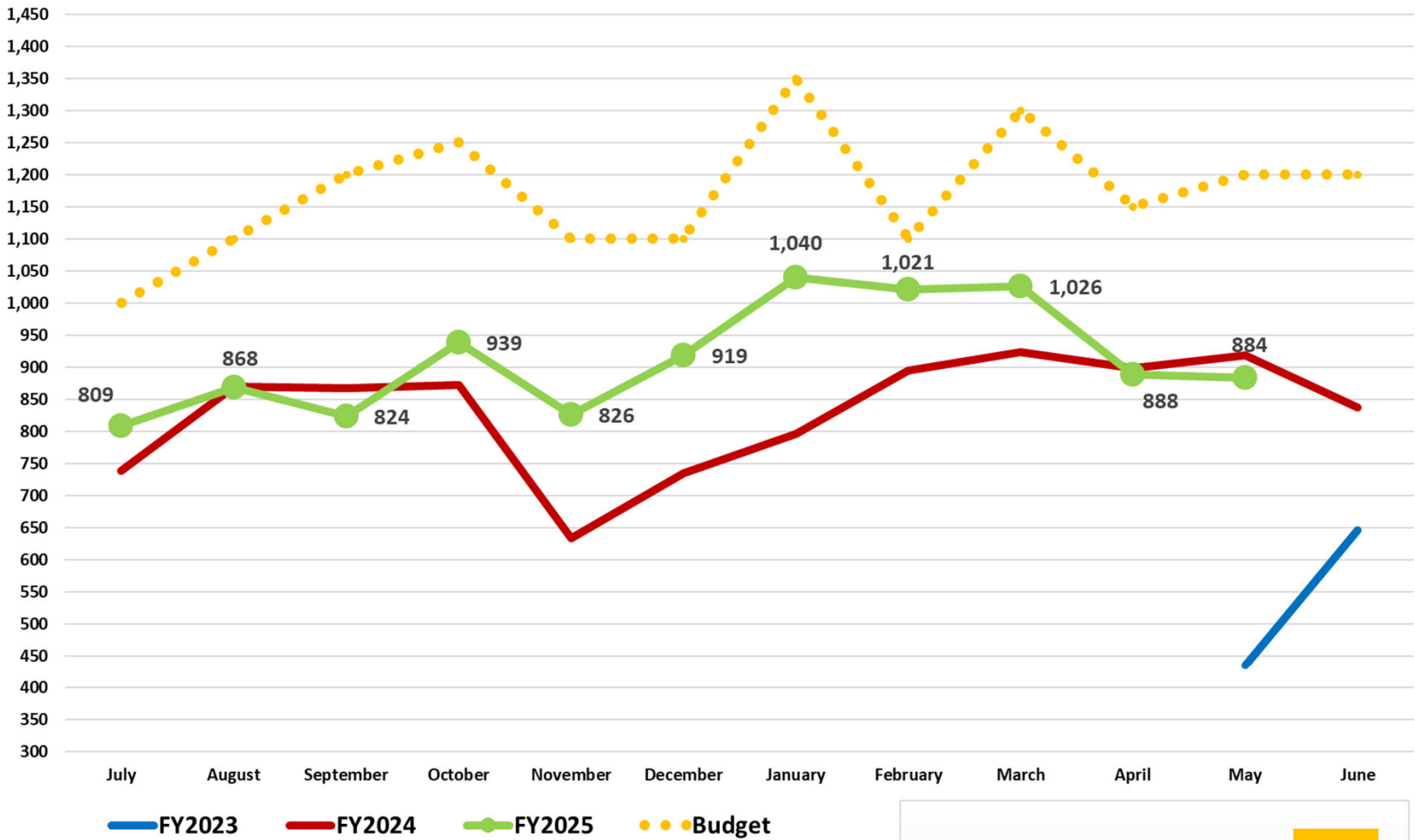
Cardiac Rehabilitation



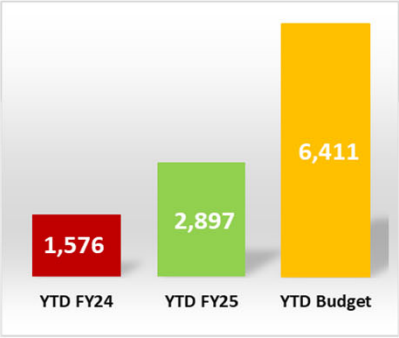
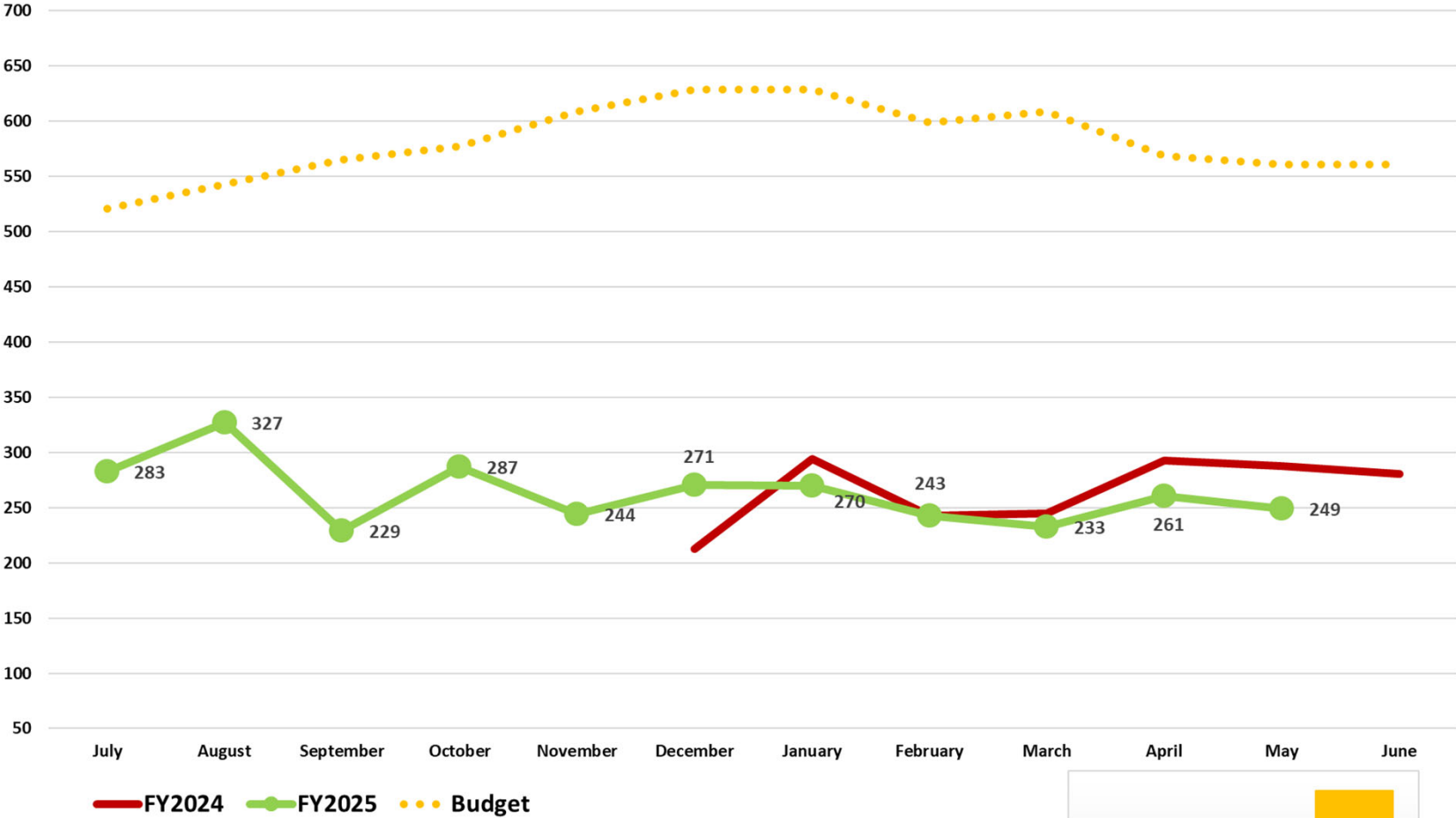
— FY2023 — FY2024 — FY2025 Budget



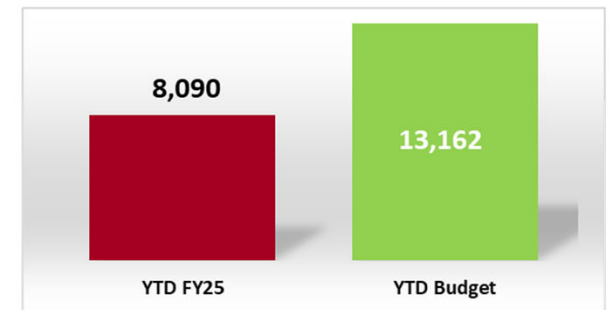
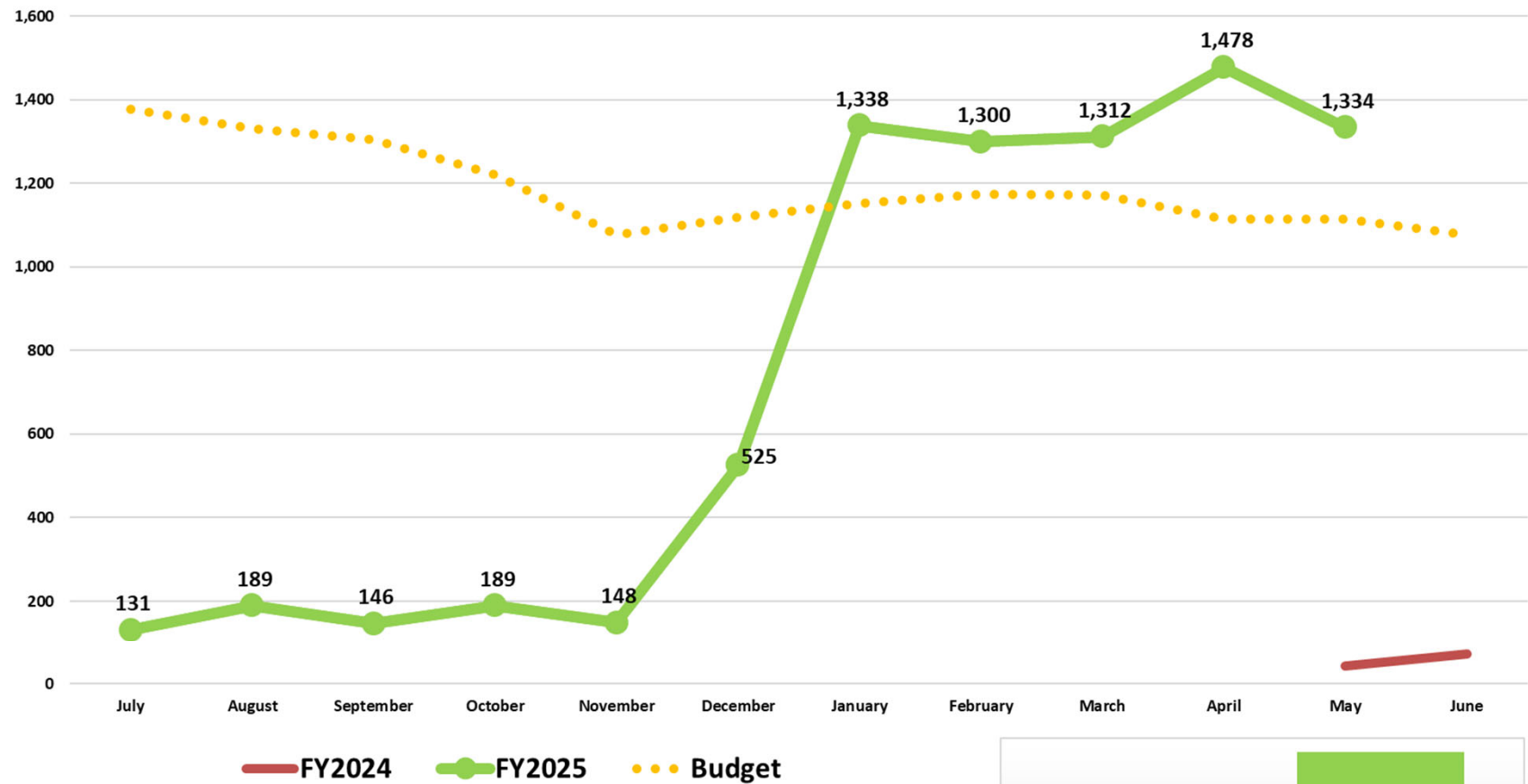
KH Medical Clinic - Ben Maddox



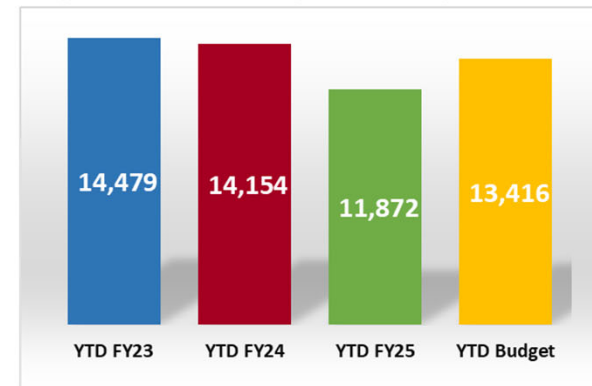
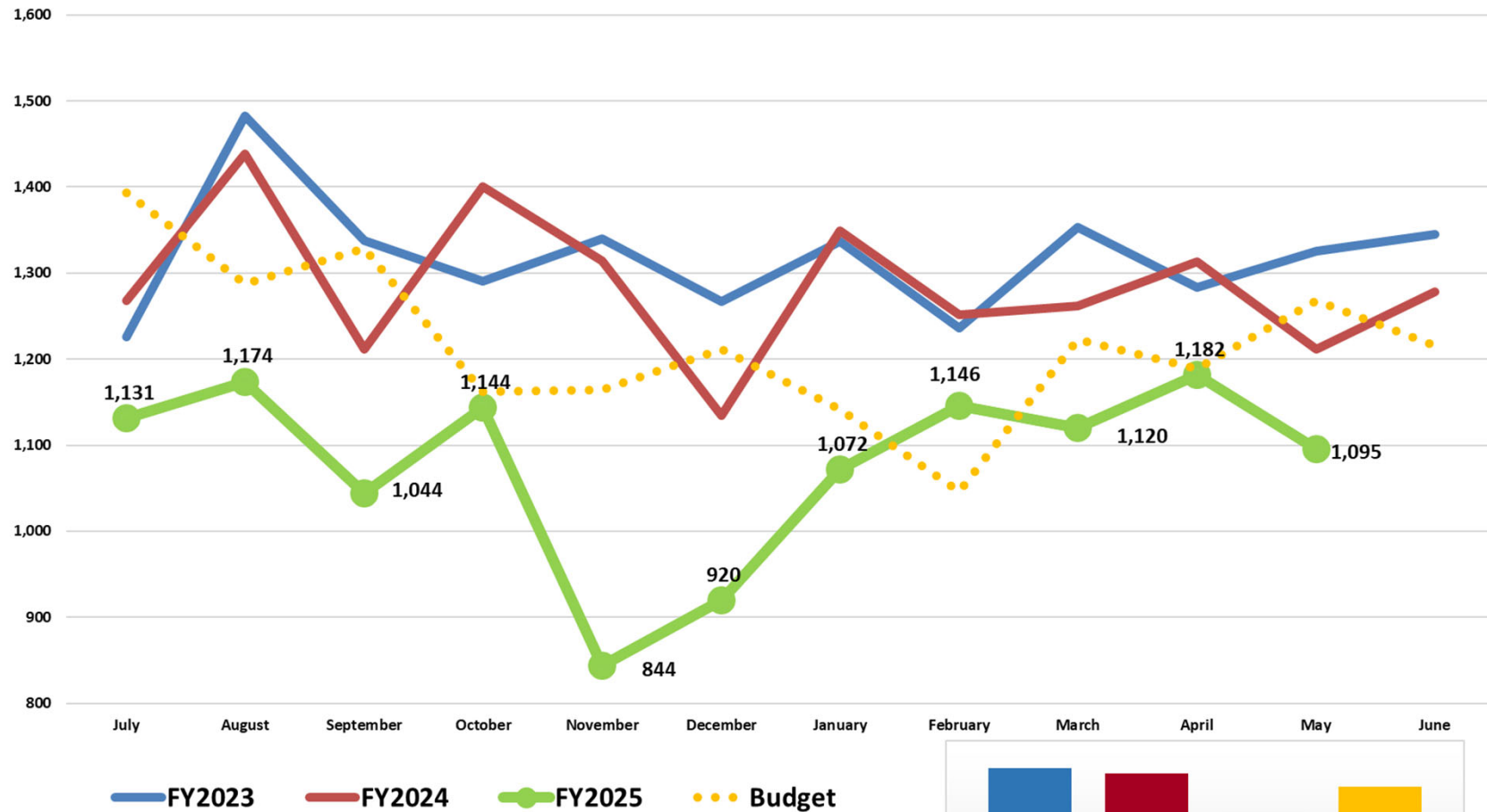
KH Medical Clinic - Plaza



KH Willow Clinic



Medical Oncology Treatments



Medical Oncology Visits



Mental Wellness Clinic

